

| City of Powder Springs 2026-2030 Short Term Work Plan |                                                                                                                                                                         |      |      |      |      |      |                                                                     |                |                |                                   |
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| #                                                     | Project                                                                                                                                                                 | 2026 | 2027 | 2028 | 2029 | 2030 | Responsible Party                                                   | Estimated Cost | Funding Source | Notes                             |
| ECONOMIC DEVELOPMENT                                  |                                                                                                                                                                         |      |      |      |      |      |                                                                     |                |                |                                   |
| ED1                                                   | Host annual downtown business open house; Host annual reception for downtown property owners.                                                                           | X    | X    | X    | X    | X    | Economic Development                                                | TBD            | General fund   | Part of the City's 2021-2025 STWP |
| ED2                                                   | Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly                                                                 | X    | X    | X    | X    | X    | City Manager; Economic Development; DAPS; DDA                       | Staff          | N/A            | Part of the City's 2021-2025 STWP |
| ED3                                                   | Work through DDA to solicit proposals consistent with LCI recommendations                                                                                               | X    |      |      |      |      | City Manager; Economic Development; City Clerk                      | \$25,000       | General fund   | Part of the City's 2021-2025 STWP |
| ED4                                                   | Develop and continue to refine properties around Thurman Springs Park                                                                                                   |      | X    | X    | X    |      | Community Development; SPLOST Program Manager; Economic Development | \$26,500       | General fund   | Part of the City's 2021-2025 STWP |
| ED5                                                   | Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites                            |      | X    | X    | X    |      | Economic Development; Community Development                         | \$30,000       | General fund   | Part of the City's 2021-2025 STWP |
| ED6                                                   | Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report                                             | X    | X    | X    | X    | X    | City Manager; Economic Development; DAPS; DDA                       | TBD            | General fund   | Part of the City's 2021-2025 STWP |
| ED7                                                   | Identify and attend industry events occurring within the region                                                                                                         | X    | X    | X    | X    | X    | City Manager; Economic Development; DAPS                            | Staff          | N/A            | Part of the City's 2021-2025 STWP |
| ED8                                                   | Inventory and assess all potential and existing industrial and commercial properties                                                                                    | X    | X    | X    | X    | X    | City Manager; Economic Development; DAPS                            | Staff          | N/A            | Part of the City's 2021-2025 STWP |
| ED9                                                   | Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries. | X    | X    | X    | X    | X    | Economic Development                                                | TBD            | General fund   | Part of the City's 2021-2025 STWP |
| ED11                                                  | Market the economic development office as the “go-to” for local business owners in solving problems                                                                     | X    | X    | X    | X    | X    | Economic Development                                                | Staff          | N/A            | Part of the City's 2021-2025 STWP |
| ED12                                                  | Further develop the local business ambassador program                                                                                                                   |      |      |      | X    |      | Economic Development                                                | Staff          | N/A            | Part of the City's 2021-2025 STWP |
| ED13                                                  | Update online business directory in partnership with the Powder Springs Business Group                                                                                  | X    | X    | X    | X    | X    | Economic Development                                                | TBD            | General fund   | Part of the City's 2021-2025 STWP |
| ED14                                                  | Host business tours for community leaders                                                                                                                               | X    | X    | X    | X    | X    | Economic Development; Consultants                                   | TBD            | General fund   | Part of the City's 2021-2025 STWP |
| ED15                                                  | Host a tour of available properties with regional developers                                                                                                            | X    |      |      |      |      | Economic Development                                                | TBD            | General fund   | Part of the City's 2021-2025 STWP |
| ED16                                                  | Host a Developers Day                                                                                                                                                   | X    |      |      |      |      | Economic Development                                                | TBD            | General fund   | Part of the City's 2021-2025 STWP |
| ED17                                                  | Internship program                                                                                                                                                      | X    | X    | X    | X    | X    | Economic Development                                                | Staff          | N/A            | Part of the City's 2021-2025 STWP |
| ED18                                                  | Create a video on "Why Powder Springs?"                                                                                                                                 | X    |      |      |      | X    | Economic Development                                                | TBD            | TBD            | Part of the City's 2021-2025 STWP |
| ED19                                                  | Explore resources available through Kennesaw State University                                                                                                           | X    | X    | X    | X    | X    | Economic Development                                                | Staff          | N/A            | Part of the City's 2021-2025 STWP |
| ED20                                                  | Convene real estate brokers and property owners for commercial and industrial properties                                                                                | X    | X    | X    | X    | X    | Economic Development                                                | Staff          | N/A            | Part of the City's 2021-2025 STWP |
| ED22                                                  | EXplore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19                                                           |      | X    |      |      |      | Economic Development; Consultants                                   | TBD            | TBD            | Part of the City's 2021-2025 STWP |

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| #                                                     | Project                                                                                                                                                                             | 2026 | 2027 | 2028 | 2029 | 2030 | Responsible Party                                             | Estimated Cost | Funding Source         | Notes                                                                                                                               |
| ED25                                                  | Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development. | X    |      |      |      |      | Economic Development;<br>Community Development                | \$40,000       | General fund           | Part of the City's 2021-2025 STWP                                                                                                   |
| ED26                                                  | DCA Broadband Ready Community Designation                                                                                                                                           |      | X    |      |      |      | Economic Development;<br>Community Development                | Staff          | N/A                    | Adopt DCA's model ordinance                                                                                                         |
| LAND USE                                              |                                                                                                                                                                                     |      |      |      |      |      |                                                               |                |                        |                                                                                                                                     |
| LU1                                                   | Annex parcels identified in the comprehensive plan                                                                                                                                  | X    | X    | X    | X    | X    | Consultant ED   Comm Dev  <br>BH3                             | Staff          | N/A                    | Part of the City's 2021-2025 STWP                                                                                                   |
| LU2                                                   | Update City boundary map with actions through the General Assembly - annual submittals as appropriates                                                                              | X    | X    | X    | X    | X    | Community Development                                         | Staff          | N/A                    | Part of the City's 2021-2025 STWP                                                                                                   |
| LU3                                                   | Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations                                                       | X    | X    | X    | X    | X    | Community Development                                         | Staff          | N/A                    | Part of the City's 2021-2025 STWP                                                                                                   |
| LU4                                                   | Major comprehensive plan update                                                                                                                                                     |      | X    |      |      |      | Community Development;<br>Consultants                         | \$150,000      | General fund           |                                                                                                                                     |
| LU6                                                   | LCI Study: plans for redevelopment areas                                                                                                                                            |      |      |      |      |      | Community Development;<br>Consultants; ARC                    | \$40,000       | General fund; ARC      | Estimated cost reflects City's required 20% match                                                                                   |
| COMMUNITY FACILITIES & SERVICES                       |                                                                                                                                                                                     |      |      |      |      |      |                                                               |                |                        |                                                                                                                                     |
| C1                                                    | Community Rating System to lower flood insurance premiums                                                                                                                           | X    | X    | X    | X    | X    | Administration; Community<br>Development                      | \$5,000        | General fund           | Part of the City's 2021-2025 STWP                                                                                                   |
| C2                                                    | Facilitate functions and events at Thurman Springs Park                                                                                                                             | X    | X    | X    | X    | X    | Community Development;<br>Parks & Recreation                  | \$80,000       | General fund           | Part of the City's 2021-2025 STWP                                                                                                   |
| C4                                                    | Infrastructure reporting implementation                                                                                                                                             | X    |      |      |      | X    | Community Development;<br>Public Works                        | TBD            | General fund           | Part of the City's 2021-2025 STWP                                                                                                   |
| C5                                                    | Lancer Sidewalks Phase II (remove)                                                                                                                                                  |      | X    |      |      |      | Public Works                                                  | TBD            | SPLOST/General<br>fund | Part of the City's 2021-2025 STWP                                                                                                   |
| C6                                                    | Theatre and reception hall: market for events, schedule events, and maintenance                                                                                                     | X    | X    | X    | X    | X    | City Manager; Community<br>Development; Parks &<br>Recreation | TBD            | General fund           | Part of the City's 2021-2025 STWP; eXamine adaptive<br>re-use or highest/best use in FY25;                                          |
| C7                                                    | Annual citizen survey                                                                                                                                                               | X    | X    | X    | X    | X    | City Manager; City Clerk                                      | Staff          | N/A                    | Part of the City's 2021-2025 STWP   City has<br>completed and continues to conduct Community<br>Surveys through FLASHVOTE annually. |

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| #                                                     | Project                                                                                       | 2026 | 2027 | 2028 | 2029 | 2030 | Responsible Party                                                                                | Estimated Cost       | Funding Source                      | Notes                                                                                                                                                       |
| C8                                                    | Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)        | X    | X    | X    | X    | X    | Community Development; Police Department; Economic Development; City Manager; Parks & Recreation | \$40,000             | General fund                        | Part of the City's 2021-2025 STWP                                                                                                                           |
| C9                                                    | Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc | X    | X    | X    | X    | X    | Police Department; Parks & Recreation                                                            | Staff                | N/A                                 | Part of the City's 2021-2025 STWP                                                                                                                           |
| C10                                                   | Institute Community Emergency Response Team program; update COOP                              | X    | X    | X    | X    | X    | Finance; Police Department; Public Works; City Manager                                           | Staff                | N/A                                 | Part of the City's 2021-2025 STWP; consider removal - insufficient resources                                                                                |
| C11                                                   | Continue to implement monthly playground safety inspection program                            | X    | X    | X    | X    | X    | Parks & Recreation                                                                               | \$2,000              | General fund                        | Part of the City's 2021-2025 STWP                                                                                                                           |
| C12                                                   | Develop and implement SOP's for the Downtown Park                                             |      |      |      |      | X    | Parks & Recreation                                                                               | Staff                | N/A                                 | Part of the City's 2021-2025 STWP                                                                                                                           |
|                                                       | Powder Springs Park Improvements - Dog Park, etc.                                             | X    |      |      |      |      | Parks & Recreation ; Community Development                                                       | \$1.4M               | LWCF; Impact; SPLOST                |                                                                                                                                                             |
|                                                       | EV Chargers                                                                                   |      | X    |      |      |      | Public Works; Community Development                                                              |                      |                                     | Insufficient resources; need grant source and good understanding or program in dealing with the negatives                                                   |
|                                                       | Stormwater Improvements                                                                       | X    | X    | X    | X    |      | Community Development; Public Works                                                              |                      | ARPA                                | Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used |
|                                                       | Richard D. Sailors Beautification Phase 1                                                     |      |      |      |      |      |                                                                                                  |                      |                                     |                                                                                                                                                             |
|                                                       | Richard D. Sailors Beautification Phase 2                                                     | X    |      |      |      |      |                                                                                                  |                      | Capital                             |                                                                                                                                                             |
|                                                       | Financial Software transition                                                                 |      |      |      |      |      | Finance et all                                                                                   |                      | General Fund                        |                                                                                                                                                             |
|                                                       | Lighting deficiency study - Recommended Improvements                                          |      |      | X    |      |      | CommDev,Public Works, City Hall                                                                  | Consultant and staff | General Fund                        | The estimated budget for materials and installation at the 50 locations is approximately \$71,524.                                                          |
| NATURAL & HISTORIC RESOURCES                          |                                                                                               |      |      |      |      |      |                                                                                                  |                      |                                     |                                                                                                                                                             |
| NH1                                                   | Seven Springs Walking Tour Markers                                                            |      | X    |      |      |      | Community Development; Economic Development; Parks & Recreation                                  | \$70,000             | General fund                        | Part of the City's 2021-2025 STWP; reconsider                                                                                                               |
| NH2                                                   | Linear Park - Future Phases                                                                   | X    | X    |      |      |      | Community Development; Public Works; SPLOST Program Manager; Parks & Recreation                  |                      | Impact fees; SPLOST; possible grant |                                                                                                                                                             |
| NH3                                                   | Maintenance of landscaping on parkway/roads & at newly landscaped areas                       | X    | X    | X    | X    | X    | Public Works; Parks & Recreation                                                                 | \$50,000             | General fund                        | Part of the City's 2021-2025 STWP; \$10,000 annual budget                                                                                                   |

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| #                                                     | Project                                                               | 2026 | 2027 | 2028 | 2029 | 2030 | Responsible Party                            | Estimated Cost | Funding Source      | Notes                                                                                                                                                                                                                                   |
| NH4                                                   | Bike Friendly Certification                                           |      | X    |      |      |      | Community Development;<br>Parks & Recreation | Staff          | N/A                 | Part of the City's 2021-2025 STWP; push out or remove for insufficient resources                                                                                                                                                        |
| NH5                                                   | Implement the recommendations of the signage and wayfinding study     |      |      |      |      |      | Community Development;<br>Parks & Recreation | Staff and NSP  | GF and Capital      | Part of the City's 2021-2025 STWP                                                                                                                                                                                                       |
| NH6                                                   | Conduct a parks, recreation, and greenspace master plan               |      | X    |      |      |      | Community Development;<br>Parks & Recreation | \$75,000       | General fund        | Part of the City's 2021-2025 STWP; push out or remove for insufficient resources                                                                                                                                                        |
|                                                       | Amphitheater - Naming Rights                                          |      | X    |      |      |      | Parks & Rec   Cap                            |                |                     |                                                                                                                                                                                                                                         |
|                                                       | Skate Park - Naming Rights                                            |      |      |      |      |      | Parks & Rec   Cap                            |                |                     |                                                                                                                                                                                                                                         |
|                                                       | Skate Park - Terraced Seating                                         |      |      |      |      |      | Cap                                          | TBD            | Impact Fees         |                                                                                                                                                                                                                                         |
|                                                       | Thurman Springs Park signage                                          |      | X    |      |      |      | Cap                                          | TBD            | Impact Fees         |                                                                                                                                                                                                                                         |
|                                                       | Senior programming in park                                            | X    |      |      |      |      | City Hall   Sanitation   ED                  |                | General Fund        | i.e. focused effort to invite senior development to brown bag concerts; do Older American Month focus like coffee and donuts                                                                                                            |
|                                                       | Facility Use assessment study (Ford Center & Church)                  | X    |      |      |      |      | Parks   PD   PW   San   City Hall            | \$25,000       | General Fund        | planning effort; must include all depts, in particular Parks. Contact library re: theater use                                                                                                                                           |
|                                                       | Pickleball/Basketball                                                 |      | X    |      |      |      | City Hall  Comm Dev   PD                     | \$100,000      | SPLOST              | also include PW for maintenance issues                                                                                                                                                                                                  |
| TRANSPORTATION                                        |                                                                       |      |      |      |      |      |                                              |                |                     |                                                                                                                                                                                                                                         |
| ADDITIONAL STUDIES                                    |                                                                       |      |      |      |      |      |                                              |                |                     |                                                                                                                                                                                                                                         |
| T1                                                    | C.H. James Parkway & Brownsville Road Traffic Study                   | X    |      |      |      |      | PW   CD   Cap                                | \$20,000       | TBD                 | Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal                                                                                                                                          |
| T2                                                    | C.H. James Parkway & Hill Road Traffic Study                          | X    |      |      |      |      | PW   CD   Cap                                | \$20,000       | TBD                 | Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal                                                                                                                                          |
| T3                                                    | Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study     | X    |      |      |      |      | PW   CD   Cap                                | \$20,000       | TBD                 | Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal                                                                                                                                          |
| T4                                                    | Brownsville Road & Hiram-Lithia Springs Road Traffic Study            | X    |      |      |      |      | PW   CD   Cap                                | \$40,000       | TBD                 | Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal and install protected left signal phases                                                                                                 |
| T5                                                    | C.H. James Parkway at Richard D. Sailors Parkway Traffic Study        | X    |      |      |      |      | PW   CD   Cap                                | \$15,000       | General Fund/SPLOST | Part of the City's 2021-2025 STWP; Project will include traffic study to evaluate operational improvements at the intersection. Interim improvements could include striping of northbound Powder Springs Road to better delineate lanes |
| T6                                                    | Brownsville Road at Linked UP Church Parking Lot Intersection Study   | X    |      |      |      |      | PW   CD   Cap                                | TBD            | TBD                 |                                                                                                                                                                                                                                         |
| T7                                                    | Analyze Ways to Allow Increased Connectivity along C.H. James Parkway | X    |      |      |      |      | PW   CD   Cap                                | TBD            | TBD                 |                                                                                                                                                                                                                                         |
|                                                       | Transportation Study                                                  | X    |      |      |      |      | Comm Dev   Public Works   PD                 | \$87,000       | Capital             | Croy underway; need to complete by Dec in time for budget                                                                                                                                                                               |
| ROADWAY                                               |                                                                       |      |      |      |      |      |                                              |                |                     |                                                                                                                                                                                                                                         |

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| #                                                     | Project                                                                                                                                                                                                   | 2026 | 2027 | 2028 | 2029 | 2030 | Responsible Party                      | Estimated Cost       | Funding Source                                | Notes                                                                                                                                                                                     |
| T8                                                    | Butner Street Extension: Add 20' angled parking on each side, add two 10' travel lanes                                                                                                                    |      | X    |      |      |      | Community Development;<br>Public Works | \$135,000            | General Fund/SPLOST/LCI Funding               | Part of the City's 2021-2025 STWP - Consider Removal                                                                                                                                      |
| T11                                                   | New Macland Road at Publix and Home Depot                                                                                                                                                                 |      | X    |      |      |      | Public Works                           | \$120,000            | General Fund/SPLOST                           | Part of the City's 2021-2025 STWP; Project will include signalization of New Macland Road at PubliX and Home Depot shopping centers; Resources?                                           |
| T12                                                   | Brownsville Road at Kroger                                                                                                                                                                                |      | X    |      |      |      | Public Works                           | \$120,000            | General Fund/SPLOST                           | Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources? |
| T13                                                   | C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements (postpone to new splost)                                                                                                       | X    |      |      | X    |      | PW   CD   Cap                          | \$400,000            | General Fund/SPLOST                           | Add right-hand turn lanes                                                                                                                                                                 |
| T14                                                   | C.H. James Parkway Striping and Pavement Marker Improvements                                                                                                                                              |      | X    |      |      |      | GDOT                                   | \$40,000             | GDOT                                          | Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;                                                                    |
| T15                                                   | Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road                                                                                                                           | X    |      |      |      |      | PW   CD   Cap                          | TBD                  | TBD                                           | Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed                                                                                                              |
| T16                                                   | Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road                                                                                                                                | X    |      |      |      |      | PW   CD   Cap                          | \$3M                 | TBD                                           | Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts                                                           |
| T17                                                   | Curb Cut Off C.H. James Parkway near Hill Road                                                                                                                                                            |      | X    |      |      |      | Public Works                           | TBD                  | TBD                                           | Part of the City's 2021-2025 STWP                                                                                                                                                         |
| T18                                                   | Curb Cut Off C.H. James Parkway near Florence Road                                                                                                                                                        |      | X    |      |      |      | Public Works, GDOT                     | TBD                  | TBD                                           | Part of the City's 2021-2025 STWP                                                                                                                                                         |
| T19                                                   | Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light                                                                            |      | X    |      |      |      | Public Works, GDOT                     | \$570,000            | General Fund/SPLOST                           | Part of the City's 2021-2025 STWP; Possibility with annexed development project?                                                                                                          |
| T20                                                   | New Traffic Signal at C.H. James Parkway at Sweetwater Avenue                                                                                                                                             |      |      | X    |      |      | Public Works, GDOT                     | \$600,000            | General Fund/SPLOST/cong<br>ressional dollars | Part of the City's 2021-2025 STWP                                                                                                                                                         |
| T23                                                   | Street Resurfacing (Citywide)                                                                                                                                                                             | X    | X    | X    | X    | X    | Public Works                           | \$3,600,000          | SPLOST                                        | \$3.6 is total program cost                                                                                                                                                               |
| T24                                                   | Sidewalk & Drainage Associated with Road Projects                                                                                                                                                         | X    | X    | X    | X    | X    | Public Works  CD   Cap                 | \$700,000            | SPLOST                                        |                                                                                                                                                                                           |
| T25                                                   | New Traffic Signal at Powder Springs Road at Creekwood                                                                                                                                                    |      | X    |      |      |      | Public Works  CD   Cap                 | \$1.4M               | splost                                        |                                                                                                                                                                                           |
| T26                                                   | New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage | X    |      |      |      |      | Public Works  CD   Cap                 | \$1.4M               | SPLOST                                        | Signal is part of access road project.                                                                                                                                                    |
|                                                       | Truck traffic signage                                                                                                                                                                                     | X    |      |      |      |      | Public Works   Police  <br>Comm Dev    |                      |                                               |                                                                                                                                                                                           |
|                                                       | Trainfo                                                                                                                                                                                                   | X    |      |      |      |      | PD   CD   City Hall                    | staff and contractor | small amount in Cap so applying for grant     | need grants; capital funding insufficient; application being prepaed                                                                                                                      |
|                                                       | Additional parking downtown                                                                                                                                                                               | X    |      |      |      |      | Public Works  CD   Cap                 | staff and contractor | General Fund                                  | Very limited; chicanes; Streets                                                                                                                                                           |

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| #                                                     | Project                                                                                                                                                                                                             | 2026 | 2027 | 2028 | 2029 | 2030 | Responsible Party                                       | Estimated Cost       | Funding Source                                            | Notes                                                                                                             |
|                                                       | Powder Springs Road Island installed                                                                                                                                                                                | X    |      |      |      |      | Public Works   CD   Cap                                 | staff and contractor | SPLOST; developer's fee                                   | Location, center turn lane on PS Road near Hopkins to near Ponderosa or Creekwood                                 |
|                                                       | Austell Powder Springs roundabout                                                                                                                                                                                   | X    |      |      |      |      | Community Development   City Hall                       | Consultant           | TIP plus match                                            | For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction                              |
| T27                                                   | 10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road                                                                 | X    |      |      |      |      | Public Works   CD   Cap                                 | \$875,000            | SPLOST/LCI Funding                                        | Part of the City's 2021-2025 STWP; insufficient resources;                                                        |
| T28                                                   | Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street |      |      | X    |      |      | Public Works   CD   Cap                                 | TBD                  | TBD                                                       | Project led by county; our local match in splost is \$500,000                                                     |
| T30                                                   | Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain (remove)                                                                                                                       |      |      |      | X    |      | Community Development; Public Works; Parks & Recreation | \$3,500,000          | General Fund/Cobb County/SPLOST/LCI Funding/Grant Funding | Part of 2016 LCI Study; consider removing; insufficient funds                                                     |
| T32                                                   | Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)                                                                                                                           |      |      |      | X    |      | Public Works   CD   Cap                                 | \$3,600,000          | General Fund/LCI Funding                                  | Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue                      |
| T33                                                   | New Macland Road Pedestrian Improvements (from Marietta Street to city limits)                                                                                                                                      |      |      |      | X    |      | Public Works   CD   Cap                                 | \$8,500,000          | General Fund/LCI Funding                                  | Part of the City's 2021-2025 STWP                                                                                 |
| T34                                                   | Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)                                                                                                                                      |      |      |      | X    |      | Public Works   CD   Cap                                 | \$5,200,000          | General Fund/LCI Funding                                  | Part of the City's 2021-2025 STWP                                                                                 |
| T35                                                   | Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)                                                                                                         |      |      |      | X    |      | Public Works   CD   Cap                                 | \$1,700,000          | General Fund/LCI Funding                                  | Part of the City's 2021-2025 STWP                                                                                 |
| T36                                                   | Hill Road Pedestrian Improvements (from city limits to Brownsville Road)                                                                                                                                            |      |      |      |      |      | Public Works   CD   Cap                                 | \$3,250,000          | General Fund/LCI Funding                                  | Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update. |
| T38                                                   | Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)                                                                                                                              |      |      |      |      |      | Public Works   CD   Cap                                 | \$1,300,000          | General Fund/LCI Funding/Cobb County                      | Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update. |
| T39                                                   | Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain) (remove)                                                                        |      |      |      |      |      | Public Works   CD   Cap                                 | \$2,200,000          | General Fund/LCI Funding                                  | Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update. |
| T40                                                   | Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk                                                                                                                    |      |      |      |      |      | Public Works   CD   Cap                                 | TBD                  | TBD                                                       | Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update. |



| City of Powder Springs 2026-2030 Short Term Work Plan |                                                                                            |      |      |      |      |      |                                  |                |                                               |                                                                                                                                                                                             |
|-------------------------------------------------------|--------------------------------------------------------------------------------------------|------|------|------|------|------|----------------------------------|----------------|-----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| #                                                     | Project                                                                                    | 2026 | 2027 | 2028 | 2029 | 2030 | Responsible Party                | Estimated Cost | Funding Source                                | Notes                                                                                                                                                                                       |
| T41                                                   | Butner Street Streetscape: landscaped planters and sidewalks                               |      |      |      |      |      | Public Works   CD   Cap          | \$35,000       | TBD                                           | Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.                                                                           |
| T42                                                   | Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides |      |      |      |      |      | Public Works   CD   Cap          | \$245,000      | General Fund/SPLOST/LCI Funding/Grand Funding | Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.                                                                           |
| T43                                                   | Hotel Avenue Landscape                                                                     |      |      |      |      |      | Public Works   CD   Cap          | \$110,000      | General Fund/SPLOST/LCI Funding/Grand Funding | Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.                                                                           |
|                                                       | Dallas PS Roundabout                                                                       | X    |      |      |      |      | City Hall   Comm Dev   PD PW     | \$1.7m         | splost                                        | Splost project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter                                                                                        |
|                                                       | Traffic Islands for Marietta Street - chicane                                              | X    | X    |      |      |      | PD   PW   CD                     | TBD            |                                               | use the Croy study for downtown traffic assessment                                                                                                                                          |
|                                                       | Lewis/Oglesby Improvements                                                                 | X    |      | X    |      |      | CD   PW   PD                     | \$3M           | loan   splost                                 | limited funding; applying for loan with Croy's help;                                                                                                                                        |
|                                                       | Dedicated turn lane at 278                                                                 | X    |      | X    |      |      | City Hall   Comm Dev             | \$400,000      | SPLOST & developer fee                        | planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction                                                                              |
| TRANSIT                                               |                                                                                            |      |      |      |      |      |                                  |                |                                               |                                                                                                                                                                                             |
| T51                                                   | MARTA Connection Bus - remove                                                              |      | X    |      |      |      | Public Works; MARTA; CobbLink    | TBD            | TBD                                           | Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent |
| T52                                                   | Flex Bus Expansion                                                                         | X    | X    |      |      |      | Public Works; CobbLink           | TBD            | TBD                                           | Part of the City's 2021-2025 STWP; Project will include eXpanding Flex Zone 1 service to the Powder Springs city limits                                                                     |
| GENERAL                                               |                                                                                            |      |      |      |      |      |                                  |                |                                               |                                                                                                                                                                                             |
|                                                       | CAP documented HOA meetings                                                                |      | X    |      |      |      | Gov. Compliance   PD             |                |                                               | Springbrooke set up                                                                                                                                                                         |
|                                                       | FUSUS underway with private sector                                                         | X    |      |      |      |      | PD                               | \$50,000/yr    | ARPA                                          | 2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF                                                                                              |
|                                                       | Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage         |      | X    |      |      |      | Parks   CD   City Hall           | TBD            | General                                       | Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well                                                               |
|                                                       | ARPA Projects - Habitat, Food, SW                                                          | X    |      |      |      |      | City Hall                        |                | ARPA                                          | encumber/obligate all funds by Dec 2024                                                                                                                                                     |
|                                                       | City Hall FFE new                                                                          | X    |      |      |      |      | City Hall   Admin Services       | \$500,000      | General                                       | Design underway by Croft                                                                                                                                                                    |
|                                                       | Samsara reporting                                                                          | X    |      |      |      |      | City Hall   PD   Sanitation   PW | \$50,000       | General                                       | Part of Risk Mgmt Program                                                                                                                                                                   |

| City of Powder Springs 2026-2030 Short Term Work Plan |                                     |      |      |      |      |      |                         |                |                        |                                                                |
|-------------------------------------------------------|-------------------------------------|------|------|------|------|------|-------------------------|----------------|------------------------|----------------------------------------------------------------|
| #                                                     | Project                             | 2026 | 2027 | 2028 | 2029 | 2030 | Responsible Party       | Estimated Cost | Funding Source         | Notes                                                          |
|                                                       | Vehicle Surplus                     |      | X    |      |      |      | PW   PD                 |                |                        |                                                                |
|                                                       | Marketing/PR Plan                   | X    |      |      |      |      | DDA   Above Cloud   All | \$20,000       | General                | savings in ED                                                  |
|                                                       | Sewer project at Senior Center      |      | X    |      |      |      | Public Works            | \$75,000       | CDBG                   | must be completed by December 2024                             |
|                                                       | RFP DDA properties                  | X    |      |      |      |      | DDA                     |                |                        |                                                                |
|                                                       | Banner replacement Marietta Street  | X    |      |      |      |      | Parks                   |                | General Fund   Capital | 2 regarding trail at Dillard need removal and replacement ASAP |
|                                                       | Outdoor musical instruments at Park | X    |      |      |      |      | City Hall   Comm Dev    | 15000          | General Fund   Grant   | research type and cost                                         |