

ANNUAL FINANCIAL REPORT FOR FY 2025

(1) Public Facility Type	Parks & Recreation	Public Safety	Administration	Total
(2) Service Area	City-Wide	City-Wide	City-Wide	
(3) Beginning Impact Fee Fund Balance	\$670,029.62	\$251,526.70	\$53,316.08	\$974,872.40
(4) Impact Fees Collected FY25	\$531,025.46	\$271,895.03	\$24,085.91	\$827,006.40
(5) Accrued Interest	\$29,617.69	\$10,361.26	\$1,949.62	\$41,928.57
(6) Project Expenditures FY25	(\$25,200.00)	(\$112,068.39)	\$0.00	(\$137,268.39)
(7) Administrative Costs	\$0.00	\$0.00	\$0.00	\$0.00
(8) Impact Fee Refunds	\$0.00	\$0.00	\$0.00	\$0.00
(9) Ending Impact Fee Fund Balance 063025	\$1,205,472.77	\$421,714.60	\$79,351.61	\$1,706,538.98
(10) Impact Fees Encumbered	\$0.00	\$0.00	\$0.00	\$0.00
(1 1) Ending Impact Fee Fund Balance (unrestricted) 063025	\$1,205,472.77	\$421,714.60	\$79,351.61	\$1,706,538.98

Table 8
Schedule of Improvements, 2026-2030
Parks and Recreation Impact Fee Program
City of Powder Springs

Capital Improvement	2026	2027	2028	2029	2030	Total 2026-2030	Funding Source
Add 4.81 developed acres \$ 450,000 per developed (TBD)	\$300,000	\$75,000	\$100,000	\$931,925	\$1,082,250	\$2,489,175	100% Impact Fees
Total						\$2,489,175	

Table revised January 20, 2026

Capital Improvement	2026	2027	2028	2029	2030	Total 2026-2030	Funding Source
The signage is estimated at \$75,000 (Thurman Springs Park)		\$75,000					100% Impact Fees
Terraced seating is estimated at \$300,000 (Linear Park)	\$300,000						100% Impact Fees
Linear Park Improvements and Expansion			TBD	TBD	TBD	TBD	100% Impact Fees
Thurman Springs Park Improvements			TBD	TBD	TBD	TBD	100% Impact Fees
Future Park Expansion			TBD	TBD	TBD	TBD	100% Impact Fees
Total	\$300,000	\$75,000				\$2,489,175	

Schedule of Improvements
Public Safety

Capital Project Improvement	2026	2027	2028	2029	2030	Total 2026-2030	Funding Source
Repay principal and interest on Bonds Series 2014/2015 for police facility improvements already constructed	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000	Impact fees (100%)

2025 Short Term Work Plan - Report of Accomplishments

#	Project	Completed	Underway	Postponed	Dropped	Notes
ECONOMIC DEVELOPMENT						
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X				
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X				
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X				
ED8	Inventory and assess all potential and existing industrial and commercial properties		X			Needs update by ED
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group	X				Online directory was updated last year by Jon Gargis.
ED16	Host a Developers Day					
ED17	Create an internship program		X			In partnership with McEachern HS. Also, preliminary discussions with Gtech and KSU for interships through their planning programs
ED18	Create a video on "Why Powder Springs?"		X			
ED23	Develop a tutorial on how to do business in Powder Springs		X			
LAND USE						
LU1	Annex parcels identified in the comprehensive plan	X				Ongoing effort
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriates	X				Ongoing effort
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X				
LU6	LCI Study: plans for redevelopment areas	X	X			RFP issued FY25; delayed in implementation; underway now
COMMUNITY FACILITIES & SERVICES						
C1	Community Rating System to lower flood insurance premiums	X				Annual
C2	Facilitate functions and events at Thurman Springs Park	X				Annual
C7	Annual citizen survey	X				Ongoing effort
C11	Continue to implement monthly playground safety inspection program	X				Ongoing effort
C12	Develop and implement SOP's for the Downtown Park			X		
	Stormwater Improvements		X			This was originally intended to cover ARPA projects. It has thereafter evolved into an ongoing project and CIP based upon an assessment of the system.
	Richard D. Sailors Beautification Phase 1			X		Move to FY26
	Financial Software transition	X				

2025 Short Term Work Plan - Report of Accomplishments

#	Project	Completed	Underway	Postponed	Dropped	Notes
	Facility deficiency CIP			X		Move to FY26
	Painting/Carpet at PD	X				
	Lighting installed at Park Place	X				
	Department assessment & restructure	X				Ongoing
	Lighting deficiency study			X		
NATURAL & HISTORIC RESOURCES						
NH5	Implement the recommendations of the signage and wayfinding study		X			Additional signs manufactured; awaiting installation; more to be developed.
	Amphitheater - Naming Rights			X		
	Amphitheater - Audio & Visual	X				
	Skate Park - Naming Rights			X		
	Skate Park - Terraced Seating			X		
	Thurman Springs Park signage			X		
	Senior programming in park		X			
	Facility Use assessment study (Ford Center & Church)		X			
	Pickleball/Basketball			X		
TRANSPORTATION						
	Transportation Study		X			
ROADWAY						
T23	Street Resurfacing (Citywide)	X				Ongoing effort
T24	Sidewalk & Drainage Associated with Road Projects	X				Ongoing effort
T25	New Traffic Signal at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage			X		FY26
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage			X		FY26 part of T25
	Truck Traffic Signage		X			Partially completed; additional to be installed.
T21	New Traffic Signal at C.H. James Parkway at Sterlingbrooke Drive;				X	Remove; GDOT will not approve
BICYCLE/PEDESTRIAN						
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road		X			Concept development underway.
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street					A portion of this project is included with the Austell Powder Springs Roundabout project. This is in concept development stage.
	Dallas PS Roundabout		X			Design completed
	Traffic Islands for Marrietta Street - chicane			X		FY26
	Lewis/Oglesby Improvements		X			Design completed
	Dedicated turn lane at 278				X	Place in new SPLOST unless receive grant

2025 Short Term Work Plan - Report of Accomplishments

#	Project	Completed	Underway	Postponed	Dropped	Notes
TRANSIT						
T52	Flex Bus Expansion		X			CobbLinc instituted and expanded in PS inFY25; contract with vendor for parking at PD
General						
	CAP documented HOA meetings			X		
	CAP event in fall	X				
	CAP event in spring				X	
	FUSUS underway with private sector		X			
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage			X		FY26
	Board Council fall retreat	X				
	Board Council spring retreat				X	
	ARPA Projects - Habitat, Food, SW		X			Ongoing until expended
	City Hall FFE new		X			Both FY25 and 26;
	Samsara reporting		X			
	Beautification Grant Program	X				Annual
	Reading Club - GMA	X				Ongoing
	Youth Council conference/training	X				Annual
	Vehicle Surplus			X		
	Retirement training	X				
	Marketing/PR Plan			X		FY26
	Business panel discussion					
	Homelessness response	X	X			Basic plan completed; needs enhancement
	Affordable housing plan	X	X			Basic plan completed; ongoing using existing housing stock
	Service Delivery Strategy	X	X			Completed prior to deadline; trigger in FY26
	Sewer project at Senior Center			X		
	RFP DDA properties		X			Prepared for issuance FY26
	Banner replacement Lewis Road					
	Banner replacement Marietta Street			X		
	Outdoor musical instruments at Park			X		Grant applied for
	Older American Month event				X	
	Baptist Church Acquisition	X				

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
ECONOMIC DEVELOPMENT										
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	Staff	N/A	Part of the City's 2021-2025 STWP
ED3	Work through DDA to solicit proposals consistent with LCI recommendations	X					City Manager; Economic Development; City Clerk	\$25,000	General fund	Part of the City's 2021-2025 STWP
ED4	Develop and continue to refine properties around Thurman Springs Park		X	X	X		Community Development; SPLOST Program Manager; Economic Development	\$26,500	General fund	Part of the City's 2021-2025 STWP
ED5	Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites		X	X	X		Economic Development; Community Development	\$30,000	General fund	Part of the City's 2021-2025 STWP
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	TBD	General fund	Part of the City's 2021-2025 STWP
ED7	Identify and attend industry events occurring within the region	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED8	Inventory and assess all potential and existing industrial and commercial properties	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED11	Market the economic development office as the “go-to” for local business owners in solving problems	X	X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED12	Further develop the local business ambassador program				X		Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED13	Update online business directory in partnership with the Powder Springs Business Group	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED14	Host business tours for community leaders	X	X	X	X	X	Economic Development; Consultants	TBD	General fund	Part of the City's 2021-2025 STWP
ED15	Host a tour of available properties with regional developers	X					Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED16	Host a Developers Day	X					Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED17	Internship program	X	X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED18	Create a video on "Why Powder Springs?"	X				X	Economic Development	TBD	TBD	Part of the City's 2021-2025 STWP
ED19	Explore resources available through Kennesaw State University	X	X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED20	Convene real estate brokers and property owners for commercial and industrial properties	X	X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED22	EXplore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19		X				Economic Development; Consultants	TBD	TBD	Part of the City's 2021-2025 STWP

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
ED25	Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development.	X					Economic Development; Community Development	\$40,000	General fund	Part of the City's 2021-2025 STWP
ED26	DCA Broadband Ready Community Designation		X				Economic Development; Community Development	Staff	N/A	Adopt DCA's model ordinance
LAND USE										
LU1	Annex parcels identified in the comprehensive plan	X	X	X	X	X	Consultant ED Comm Dev BH3	Staff	N/A	Part of the City's 2021-2025 STWP
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriates	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU4	Major comprehensive plan update		X				Community Development; Consultants	\$150,000	General fund	
LU6	LCI Study: plans for redevelopment areas						Community Development; Consultants; ARC	\$40,000	General fund; ARC	Estimated cost reflects City's required 20% match
COMMUNITY FACILITIES & SERVICES										
C1	Community Rating System to lower flood insurance premiums	X	X	X	X	X	Administration; Community Development	\$5,000	General fund	Part of the City's 2021-2025 STWP
C2	Facilitate functions and events at Thurman Springs Park	X	X	X	X	X	Community Development; Parks & Recreation	\$80,000	General fund	Part of the City's 2021-2025 STWP
C4	Infrastructure reporting implementation	X				X	Community Development; Public Works	TBD	General fund	Part of the City's 2021-2025 STWP
C5	Lancer Sidewalks Phase II (remove)		X				Public Works	TBD	SPLOST/General fund	Part of the City's 2021-2025 STWP
C6	Theatre and reception hall: market for events, schedule events, and maintenance	X	X	X	X	X	City Manager; Community Development; Parks & Recreation	TBD	General fund	Part of the City's 2021-2025 STWP; eXamine adaptive re-use or highest/best use in FY25;
C7	Annual citizen survey	X	X	X	X	X	City Manager; City Clerk	Staff	N/A	Part of the City's 2021-2025 STWP City has completed and continues to conduct Community Surveys through FLASHVOTE annually.

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)	X	X	X	X	X	Community Development; Police Department; Economic Development; City Manager; Parks & Recreation	\$40,000	General fund	Part of the City's 2021-2025 STWP
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc	X	X	X	X	X	Police Department; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C10	Institute Community Emergency Response Team program; update COOP	X	X	X	X	X	Finance; Police Department; Public Works; City Manager	Staff	N/A	Part of the City's 2021-2025 STWP; consider removal - insufficient resources
C11	Continue to implement monthly playground safety inspection program	X	X	X	X	X	Parks & Recreation	\$2,000	General fund	Part of the City's 2021-2025 STWP
C12	Develop and implement SOP's for the Downtown Park					X	Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
	Powder Springs Park Improvements - Dog Park, etc.	X					Parks & Recreation ; Community Development	\$1.4M	LWCF; Impact; SPLOST	
	EV Chargers		X				Public Works; Community Development			Insufficient resources; need grant source and good understanding or program in dealing with the negatives
	Stormwater Improvements	X	X	X	X		Community Development; Public Works		ARPA	Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used
	Richard D. Sailors Beautification Phase 1									
	Richard D. Sailors Beautification Phase 2	X							Capital	
	Financial Software transition						Finance et all		General Fund	
	Lighting deficiency study - Recommended Improvements			X			CommDev,Public Works, City Hall	Consultant and staff	General Fund	The estimated budget for materials and installation at the 50 locations is approximately \$71,524.
NATURAL & HISTORIC RESOURCES										
NH1	Seven Springs Walking Tour Markers		X				Community Development; Economic Development; Parks & Recreation	\$70,000	General fund	Part of the City's 2021-2025 STWP; reconsider
NH2	Linear Park - Future Phases	X	X				Community Development; Public Works; SPLOST Program Manager; Parks & Recreation		Impact fees; SPLOST; possible grant	
NH3	Maintenance of landscaping on parkway/roads & at newly landscaped areas	X	X	X	X	X	Public Works; Parks & Recreation	\$50,000	General fund	Part of the City's 2021-2025 STWP; \$10,000 annual budget

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
NH4	Bike Friendly Certification		X				Community Development; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
NH5	Implement the recommendations of the signage and wayfinding study						Community Development; Parks & Recreation	Staff and NSP	GF and Capital	Part of the City's 2021-2025 STWP
NH6	Conduct a parks, recreation, and greenspace master plan		X				Community Development; Parks & Recreation	\$75,000	General fund	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
	Amphitheater - Naming Rights		X				Parks & Rec Cap			
	Skate Park - Naming Rights						Parks & Rec Cap			
	Skate Park - Terraced Seating						Cap	TBD	Impact Fees	
	Thurman Springs Park signage		X				Cap	TBD	Impact Fees	
	Senior programming in park	X					City Hall Sanitation ED		General Fund	i.e. focused effort to invite senior development to brown bag concerts; do Older American Month focus like coffee and donuts
	Facility Use assessment study (Ford Center & Church)	X					Parks PD PW San City Hall	\$25,000	General Fund	planning effort; must include all depts, in particular Parks. Contact library re: theater use
	Pickleball/Basketball		X				City Hall Comm Dev PD	\$100,000	SPLOST	also include PW for maintenance issues
TRANSPORTATION										
ADDITIONAL STUDIES										
T1	C.H. James Parkway & Brownsville Road Traffic Study	X					PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T2	C.H. James Parkway & Hill Road Traffic Study	X					PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study	X					PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T4	Brownsville Road & Hiram-Lithia Springs Road Traffic Study	X					PW CD Cap	\$40,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal and install protected left signal phases
T5	C.H. James Parkway at Richard D. Sailors Parkway Traffic Study	X					PW CD Cap	\$15,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include traffic study to evaluate operational improvements at the intersection. Interim improvements could include striping of northbound Powder Springs Road to better delineate lanes
T6	Brownsville Road at Linked UP Church Parking Lot Intersection Study	X					PW CD Cap	TBD	TBD	
T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway	X					PW CD Cap	TBD	TBD	
	Transportation Study	X					Comm Dev Public Works PD	\$87,000	Capital	Croy underway; need to complete by Dec in time for budget
ROADWAY										

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
T8	Butner Street Extension: Add 20' angled parking on each side, add two 10' travel lanes		X				Community Development; Public Works	\$135,000	General Fund/SPLOST/LCI Funding	Part of the City's 2021-2025 STWP - Consider Removal
T11	New Macland Road at Publix and Home Depot		X				Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of New Macland Road at PubliX and Home Depot shopping centers; Resources?
T12	Brownsville Road at Kroger		X				Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources?
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements (postpone to new splost)	X			X		PW CD Cap	\$400,000	General Fund/SPLOST	Add right-hand turn lanes
T14	C.H. James Parkway Striping and Pavement Marker Improvements		X				GDOT	\$40,000	GDOT	Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;
T15	Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road	X					PW CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road	X					PW CD Cap	\$3M	TBD	Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts
T17	Curb Cut Off C.H. James Parkway near Hill Road		X				Public Works	TBD	TBD	Part of the City's 2021-2025 STWP
T18	Curb Cut Off C.H. James Parkway near Florence Road		X				Public Works, GDOT	TBD	TBD	Part of the City's 2021-2025 STWP
T19	Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light		X				Public Works, GDOT	\$570,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Possibility with annexed development project?
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue			X			Public Works, GDOT	\$600,000	General Fund/SPLOST/cong ressional dollars	Part of the City's 2021-2025 STWP
T23	Street Resurfacing (Citywide)	X	X	X	X	X	Public Works	\$3,600,000	SPLOST	\$3.6 is total program cost
T24	Sidewalk & Drainage Associated with Road Projects	X	X	X	X	X	Public Works CD Cap	\$700,000	SPLOST	
T25	New Traffic Signal at Powder Springs Road at Creekwood		X				Public Works CD Cap	\$1.4M	splost	
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage	X					Public Works CD Cap	\$1.4M	SPLOST	Signal is part of access road project.
	Truck traffic signage	X					Public Works Police Comm Dev			
	Trainfo	X					PD CD City Hall	staff and contractor	small amount in Cap so applying for grant	need grants; capital funding insufficient; application being prepaed
	Additional parking downtown	X					Public Works CD Cap	staff and contractor	General Fund	Very limited; chicanes; Streets

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
	Powder Springs Road Island installed	X					Public Works CD Cap	staff and contractor	SPLOST; developer's fee	Location, center turn lane on PS Road near Hopkins to near Ponderosa or Creekwood
	Austell Powder Springs roundabout	X					Community Development City Hall	Consultant	TIP plus match	For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road	X					Public Works CD Cap	\$875,000	SPLOST/LCI Funding	Part of the City's 2021-2025 STWP; insufficient resources;
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street			X			Public Works CD Cap	TBD	TBD	Project led by county; our local match in splost is \$500,000
T30	Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain (remove)				X		Community Development; Public Works; Parks & Recreation	\$3,500,000	General Fund/Cobb County/SPLOST/LCI Funding/Grant Funding	Part of 2016 LCI Study; consider removing; insufficient funds
T32	Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)				X		Public Works CD Cap	\$3,600,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue
T33	New Macland Road Pedestrian Improvements (from Marietta Street to city limits)				X		Public Works CD Cap	\$8,500,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T34	Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)				X		Public Works CD Cap	\$5,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T35	Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)				X		Public Works CD Cap	\$1,700,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)						Public Works CD Cap	\$3,250,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)						Public Works CD Cap	\$1,300,000	General Fund/LCI Funding/Cobb County	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain) (remove)						Public Works CD Cap	\$2,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk						Public Works CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
T41	Butner Street Streetscape: landscaped planters and sidewalks						Public Works CD Cap	\$35,000	TBD	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides						Public Works CD Cap	\$245,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.
T43	Hotel Avenue Landscape						Public Works CD Cap	\$110,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.
	Dallas PS Roundabout	X					City Hall Comm Dev PD PW	\$1.7m	splost	Splost project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter
	Traffic Islands for Marietta Street - chicane	X	X				PD PW CD	TBD		use the Croy study for downtown traffic assessment
	Lewis/Oglesby Improvements	X		X			CD PW PD	\$3M	loan splost	limited funding; applying for loan with Croy's help;
	Dedicated turn lane at 278	X		X			City Hall Comm Dev	\$400,000	SPLOST & developer fee	planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction
TRANSIT										
T51	MARTA Connection Bus - remove		X				Public Works; MARTA; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent
T52	Flex Bus Expansion	X	X				Public Works; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include eXpanding Flex Zone 1 service to the Powder Springs city limits
GENERAL										
	CAP documented HOA meetings		X				Gov. Compliance PD			Springbrooke set up
	FUSUS underway with private sector	X					PD	\$50,000/yr	ARPA	2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage		X				Parks CD City Hall	TBD	General	Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well
	ARPA Projects - Habitat, Food, SW	X					City Hall		ARPA	encumber/obligate all funds by Dec 2024
	City Hall FFE new	X					City Hall Admin Services	\$500,000	General	Design underway by Croft
	Samsara reporting	X					City Hall PD Sanitation PW	\$50,000	General	Part of Risk Mgmt Program

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
	Vehicle Surplus		X				PW PD			
	Marketing/PR Plan	X					DDA Above Cloud All	\$20,000	General	savings in ED
	Sewer project at Senior Center		X				Public Works	\$75,000	CDBG	must be completed by December 2024
	RFP DDA properties	X					DDA			
	Banner replacement Marietta Street	X					Parks		General Fund Capital	2 regarding trail at Dillard need removal and replacement ASAP
	Outdoor musical instruments at Park	X					City Hall Comm Dev	15000	General Fund Grant	research type and cost