



FY21 Budget Book



Annual Operating Budget



FY21 BUDGET

Submitted by

Pam Conner, City Manager

May 13, 2020

Prepared by

Kelly Axt, Budget Officer

Contributors

Danny McCullars, Finance Director
John Culpepper, Budget Consultant



Elected Officials



*Al Thurman
Mayor*



*Patrick Bordelon
Post 1 – At Large*



*Patricia Wisdom
Post 2 –At Large*



*Henry Lust
Ward 1*



*Doris Dawkins
Ward 2*



*Nancy Farmer
Ward 3*

Vision Statement

Powder Springs, a city inspired by the past, invigorated by the present, and innovative about the future



Mission Statement

The City of Powder Springs government, residents and businesses working together to promote a safe, economically secure & stimulating city, where people want to visit and call home

Create
Destinations
that appeal to
Residents and visitors

Develop
and promote a
Safe City

Create an
atmosphere of
Community

Attract
and retain
Businesses

BUDGET TRANSMITTAL LETTER



Honorable Mayor and Council
Powder Springs, GA

Dear Mayor Thurman and City Council:

Please find attached the submitted annual operating and capital budget for the City's fiscal year beginning July 1, 2020 and ending June 30, 2021 (FY21). With this year's budget, we focus on achieving your strategic priorities in an environment of reduced revenues and expenses. The pandemic we find ourselves in, the effects of which will continue for some time, requires an estimated reduction in the overall budget of just over \$250,000. This is due to an approximate 7% reduction in consumer or population driven revenue sources.

However, because we do not expect a significant impact on the tax digest for FY21 (we are likely to see that impact in FY22), we do not anticipate raising taxes or fees at this time. The recommendations maintain six-month's of operating reserves.

The fiscal challenges we will face from this reduction will intrude on our capacity to achieve the priorities of the City's Comprehensive and Strategic Plans to work with residents and businesses to promote a safe, economically secure and stimulating city where people want to visit, do business and call home. However, with the resources we expect to have, we propose improving technologies where possible, continue infrastructure repair and maintenance, promoting and celebrating our hometown character and good quality of life, collaborating on best ways to deliver essential services and expand partnerships with the community to deliver the desired outcomes and services, and investing in the City's future.

Because we will be unable to hire additional needed staff in the near term to increase our capacity to achieve our goals, it will be even more important to tap into our potential to be creative, independent thinkers who can collaborate with each other, experts and the community to solve problems and propel us forward during this health and economic crisis with the intention of enabling better work processes and creating more value. We cannot be unequal to the challenges facing us.

We will maintain the City's **vision** to be inspired by the past, invigorated about the present and innovative about the future as we work to achieve the **strategies** of *creating an atmosphere of community, attracting and retaining businesses, developing and promoting a safe city and creating destinations that appeal to residents and visitors*. Additionally, we must be mindful of the need to be flexible and

willing to adapt to our ever-changing conditions. We have to be willing to invest in our city's future and willing to redesign our work to accommodate technology, social distancing and other influences and be able to plan for new needs and activities that result from changes in our economy, workforce and society.

Operating Plan Summary:

The FY21 submitted budget reflects planned expenditures of \$9,435,076 million, which represents a decrease from current year expenses of \$283,363. General fund revenue growth is projected to decrease 2.59% overall, owing to a slight 4-5% growth in the tax digest and an approximate 7% decrease in other revenue sources. Sanitation and stormwater revenues and expenses are expected to increase .6% and 5.12% respectively.

With the exception of public safety and stormwater, authorized but vacant positions have been eliminated, and one position in billing has been eliminated. Training and travel, advertising, legal, telephone, and building permit expenses have been reduced and fewer events planned than originally anticipated. The budget retains professional services in areas requiring specialized expertise and experience; these services can be modified in future budgets as needed.

If and when revenue growth improves, the following budget amendments would be recommended in the following priorities: field pay adjustments for non-exempt personnel who perform their jobs in the field (sworn officers, public works, stormwater and parks) cost of living adjustments for all employees; hire sanitation employee; hire code enforcement officer; hire assistant city manager/engineer to oversee public works, community development and parks; hire graduate student intern for human resources; establish a merit recognition fund; restructure organization for assistant city manager to oversee finance, billing and customer service. These priorities would have been recommended in FY21 had we not experienced our economic changes.

Capital Improvements Plan Summary:

Once fund balance is stabilized at six months of reserves, the submitted budget recommends continued allocation of 10% of prior year fund balance to emergency preparedness and resurfacing. Additionally, the recommendation funds police department vehicles and allocates 50% of the cost of a truck for parks and recreation. It includes heating and air conditioning ventilation system replacements, city parking lot repairs and resurfacing, a marquee sign upgrade, grant match and land acquisition.

Changes to the Budget in Governmental Activities.

Government activities, which do not include Sanitation and Stormwater, decrease overall 2.59% in FY21 to \$9,435,076. (Note: \$550,000 from Cobb County Water

System is included in revenues as is the \$550,000 transfer out for debt service.) This represents a decrease in operating expenses of \$283,363.

Property tax revenues are projected to increase 4-5% as a result of increased property values and new growth from residential development and a small amount of commercial growth. However, building permits and related development fees, fines and forfeitures, facility rental incomes and occupational taxes are expected to decrease while a few other revenue sources are expected to have only a small increase. The TAVT revenues experienced shortfalls in the current fiscal year and are being addressed by the Georgia General Assembly. It is uncertain when the statutory changes will be adopted and implemented, but even with modifications, the TAVT is expected to see a decline. Overall these revenues are expected to decline approximately seven percent.

Expenses: the submitted budget projects a reduction in governmental activities expenses of \$283,363. The park and recreation budget is recommended to increase to accommodate increased maintenance and events, although events are planned at a lesser scale that originally contemplated. Additionally, the budget recommends increased expenses for costs associated with health care, pensions and post-employment benefits, all of which account for 7% of the budget.

DEPARTMENT/FUND	FY21 SALARY	FY21 FICA & MEDICARE	FY21 RETIREMENT *	FY 21 BENEFITS *	FY21 TOTALS
GENERAL FUND	3,638,823	277,132	254,595	532,727	4,703,276
PERCENTAGE OF BUDGET	38.6%	2.9%	2.7%	5.6%	49.8%
SANITATION	286,832	21,943	20,365	47,097	376,237
PERCENTAGE OF BUDGET	21.1%	1.6%	1.5%	3.5%	27.7%
STORM WATER	95,175	7,281	6,757	18,311	127,525
PERCENTAGE OF BUDGET	19.3%	1.5%	1.4%	3.7%	25.8%
FY 21 GENERAL FUND BUDGET	9,435,076				
FY 21 SANITATION FUND BUDGET	1,358,278				
FY21 STORM WATER FUND BUDGET	494,329				
FY 21 MAJOR FUNDS BUDGET	11,287,683				
ALL FUND BENEFITS (*) COST AND PERCENTAGE		787,321.23		7.0%	

Changes to the Budget in Enterprise Funds.

Revenues in both Sanitation and Stormwater are projected to see a small increase as a result of new development added to the City. Sanitation is expected to increase by .6% to \$1,358,278 and Stormwater by 5.4% to \$494,329.

Expenses in stormwater are expected to increase slightly as a result of increased costs in health care, pension, workers compensation and slightly enhanced repairs and maintenance of infrastructure.

Expenses in sanitation are expected to rise as a result of significant increase in landfill and recycling expenses (projected to be an additional \$81,000) that required the proposed use of sanitation fund balance in order to avoid a fee increase in FY21.

Key Points in the FY21 Budget

The submitted budget was prepared to support to the greatest extent possible citywide initiatives, departmental activities and department operations that help achieve the City's core strategies of *promoting a safe city, attract and retain business, creating destinations and creating an atmosphere of community.*

- This budget maintains operating reserves at the six months and no fee or tax increase.
- The budget includes a total of 85.5 authorized positions (with the elected body), which is a decrease of 1.5 positions. Needed positions will be postponed.
- The budget provides an increase of \$92,375 for events, programming and maintenance at the downtown park.
- The budget continues to address business development, marketing, public information, information technology, and audit and budget activities by experienced contract professionals and adds services to evaluate and recommend a redesign of how we work to achieve greater impact and desired outcomes for a combined amount of \$253,700 or about \$3200 less than FY20.
- The budget addresses enhanced services in street, rights of way, and stormwater maintenance of \$94,961.
- The CIP of approximately \$1 million includes two police department vehicles, parking lot repairs and resurfacing, HVAC replacements, an allocation of a parks and recreation vehicle to be purchased in FY22, grant matches, parking expansion and land acquisition.
- Adding scanning technologies in community development for an approximate \$36,000 to improve work efficiencies.
- Contingencies are increased in anticipation of greater needs for cleaning and personal protective equipment for staff while in the workplace.

Millage Rate

The recommended FY21 budget does not include an increase in the millage rate or any increase in fees. The millage rate of 9.5 would be retained.

As you will recall, the City sold the water and sewer system in FY19 on June 25, 2019 because the City lacked sufficient technical and financial resources to properly manage and operate the system at the lowest cost to the public. Selling the system reduced both operating costs that we could not sustain as well as the usage rates for our customers.

The City adopted a millage rate of 9.5 for FY19 when it made the decision to sell the water and sewer system. Without the rate increase, the City was looking at a fairly large deficit for several reasons. The staff who performed water and sewer services also performed other services such as mowing, parks maintenance and street maintenance. However, they were fully paid from water and sewer revenues rather than the general fund, yet the city still had an obligation to perform those services. Additionally, water and sewer funds made indirect payments to the general fund to help pay the salaries of other employees outside of water and sewer. Finally, ongoing operational expenses such as utilities would have to be absorbed completely within the general fund upon the sale of the system. Even had the decision been made to retain ownership of the system, and operate and maintain it properly, the City would have had to increase the millage rate to hire the staff needed to perform mowing, parks and street maintenance and cover the funds needed to meet the minimum required system repairs.

The revenues from this FY19 millage rate enabled us to maintain then existing services to the public, which became evident at the conclusion of FY19. With only a small amount remaining at the end of FY19, the City very accurately and wisely adopted, and then later maintained for FY20, the 9.5 millage rate. That rate as well as modest growth allowed us last year to begin the gradual expansion of our workforce in FY20 and improve efficiencies with technology.

As we discovered during FY19 and continued to experience in fiscal year 2020, personnel shifts have permitted careful and innovative thought about reorganization and alignment of skills that best serve the public in the long term. However, we continue to experience workforce shortages and multiple generations in the workforce, and a once-stable economy stalled at the end of the 3rd quarter and is projected to decline for the next two to three years.

On March 11, 2020, during preparation of our FY21 budget, the World Health Organization declared novel coronavirus (COVID-19) a pandemic. Like the rest of the nation, the City undertook steps to implement public health recommendations for social distancing to blunt the impact of the virus by closing city facilities and adopting modified limited hours of operation to provide essential services to the public. The duration of this event of critical significance is unknown as are its economic impacts. We have begun to gather data from our own community in an attempt to quantify the repercussions of prolonged, or resumed, closings and social distancing. Our facilities

remain closed as of this submittal and some are likely to remain closed in the foreseeable future or experience intermittent closures over the next fiscal year.

This health crisis has led to significant social and economic impacts affecting all communities, including ours. Our FYI21 budget is \$251,134 less than our current year budget as a result of decreased non-property tax revenues. Without the general stability of property tax revenues, the impacts to the budget and community would be greater. Depending on the length of time before a vaccine is discovered and the impacts from the pandemic have lessened, we would anticipate continued impacts in the following fiscal year as well. The results of the pandemic are expected to affect us for the next 3 years, and we must be flexible and able to adjust to changing conditions. Additionally, we are expected to experience many changes at the state and federal level, which will in turn impact us. Any further reduction of revenues and a corresponding reduction in expenses will affect services and present challenges we may be unable to address.

Thus, what we started a year ago – being creative and innovative about meeting the needs of and producing outcomes for our community – is called into sharper relief now, and we must continue what we started in thinking outside the norm to develop solutions that best meet the needs of and provide quality services to our citizens while minimizing their financial burden and sustaining our future. Our size and insufficient resources require us to continue to rely on specialized professional services to augment the tasks performed by our staff in providing services expected by the public and in fulfilling the mandates facing us. The proposed budget for FY21 allows us to utilize resources we need to meet these expectations and mandates.

Because we have not yet operated under a budget that is completely independent of water and sewer expenses and revenues, and will not until FY21, and given that we do not know the full impact from COVID-19, the recommendation is to maintain the current millage rate and fee structure with no increases at this time.

Summary

The submitted Operating Budget includes \$12,236,777 million of investment in City services and infrastructure, including \$9.4 million for General Fund day-to-day operations. Additional funds are included for several capital projects.

This budget will maintain our financial reserves at a healthy level to respond to an unplanned event. The City of Powder Springs' operating reserves are maintained to cover six months of operations, and once the fund balance has been stabilized at six months, ten percent of funds are assigned each to resurfacing and emergency preparedness projects. A portion of remaining unassigned fund balance in the General Fund will be assigned to continue building a long-term capital budget.

Revenues are estimated in a careful and intentional manner and will be examined regularly throughout the fiscal year. The remaining dollars that the City recognized at the end of FY19 budget is attributed to incomplete or postponed projects, staffing shortages and managed spending. That very small variance reflects the prudent decision to set the

millage rate at 9.5 and is available to help fund the City's capital budget. Any savings that the City may recognize at the conclusion of the current FY20 budget is projected to be a similar small variance.

As noted previously, existing long-term debt is small for our operations and will be satisfied in 2031 unless otherwise extended for future investments. The sale of the water and sewer system will result in an annual payment of \$550,000 for ten years, ending in July 2029. Monies in the water and sewer fund will be placed in a special capital reserve fund requiring council approval prior to use. The Finance Department is tasked with developing the special fund and investment recommendations after the close of FY20.

The FY21 submitted budget has been developed based upon information received from the public at Town Hall or other public meetings, collaboration with City departments and outside professionals with expertise in budgeting, approved planning documents and our short term experience with COVID-19. The priorities established during this budget development process include personnel retention, business development, improved technologies, capital investment and beginning the process of determining what we might do differently in our service delivery to achieve greater impact and desired outcomes.

I would like to thank the Mayor and Council for their guidance and contributions and each department head for their dedication and effort in preparing their departmental requests during challenging economic times. They have collaborated as a team in recommending solutions and options in meeting the priorities established by the elected officials and the public as recommended in our many planning documents. A special thanks is extended to Kelly Axt for her exemplary work preparing the submitted budget.

Sincerely,

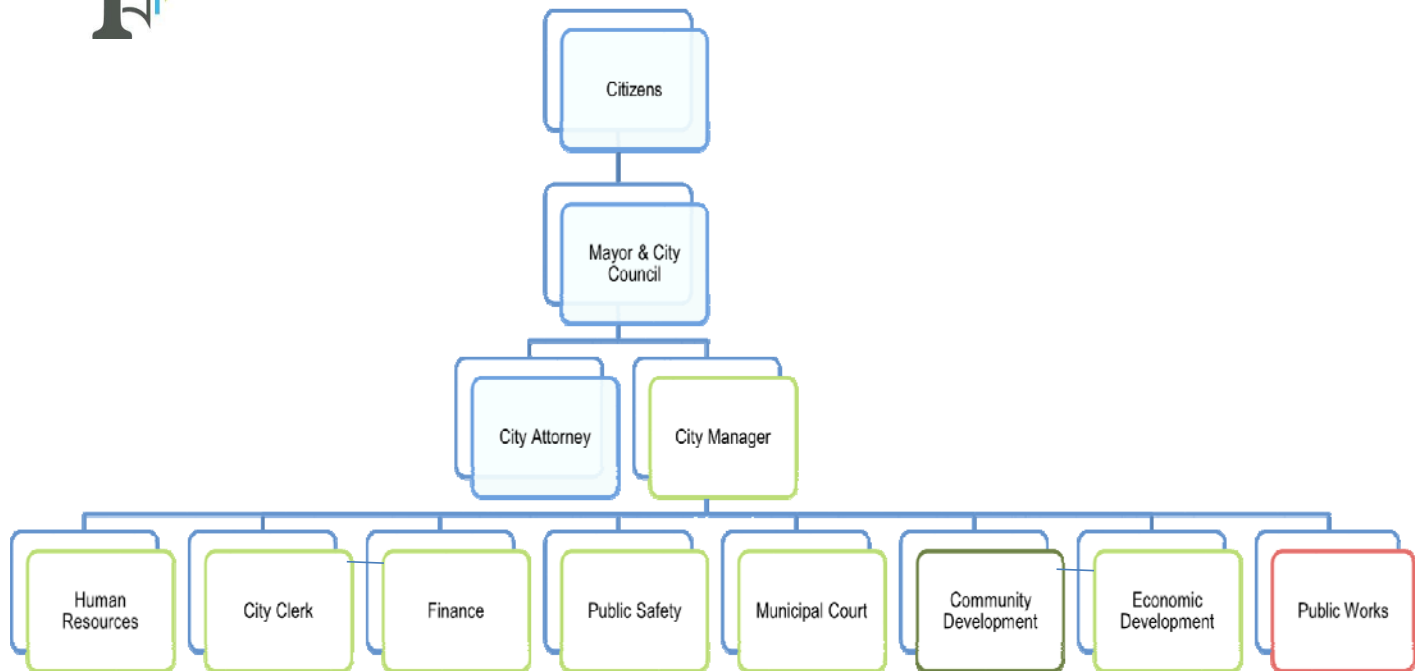
Pam Conner
City Manager

CITY ORGANIZATION

The **City of Powder Springs, chartered in 1839**, operates under a ***Council-Manager form of government***. The Mayor and all five Council members are elected by the people to four-year terms. The governing body appoints a City Manager to oversee the day-to-day operations of the City.



FY 21 ORGANIZATIONAL CHART





FY21 Budget Calendar

January 6, 2020	City Manager Finalizes the Budget Calendar and meets with Department Directors to discuss the process for the upcoming Operating and Capital Budgets; Budget Worksheets Distributed.
January 28, 2020	State of the City Town Hall and Budget Kickoff
January 31, 2020	Budget & Revenue worksheets due to City Manager
February 17, 2020	Budget & Revenue worksheet updates to City Manager
February 21, 2020	City Manager meets with each Director about department budget request
March 06, 2020	Budget & Revenue worksheet updates to City Manager
March 20, 2020	City Manager and Directors meet regarding budget and retreat presentations - CANCELLED
March 25-27, 2020	Mayor and Council and Department Directors Annual Retreat - CANCELLED
April 15, 2020	Town Hall Preliminary budget - CANCELLED
April 29, 2020	Preliminary budget discussion at agenda
May 4, 2020	Virtual Town Hall budget presentation (5-6:30p)
May 7, 2020	Virtual Budget Open House (5-7)
May 13, 2020	Budget Submitted to Council at Agenda
May 18, 2019	Mayor and Council-First Reading of Budget Ordinance and Budget Hearing
May 21, 2020	Virtual Budget Open House (5-7)
June 1, 2020	Mayor and Council-Second Reading of Budget Ordinance and Budget Hearing
June 1, 2020	Mayor and Council-Budget Adoption
July 1, 2020	Budget Implementation



OPERATING BUDGET FOR FY21

FY21 - Major Fund Summary Table

		EXPENDITURE	REVENUE
General Fund with 220	83.59%	9,435,076	9,435,076
Sanitation Fund	12.03%	1,358,278	1,358,278
Stormwater Fund	4.38%	494,329	494,329
		11,287,683	11,287,683



FY20 - Major Fund Summary Table

		EXPENDITURE	REVENUE
General Fund with 220	84.13%	9,686,210	9,686,210
Sanitation Fund	11.79%	1,357,500	1,357,500
Stormwater Fund	4.07%	469,000	469,000
		11,512,710	11,512,710

COMPARISON TABLE

	FY20 EXP	FY21 EXP	VARIANCE
GF + 220	9,686,210	9,435,076	-2.59%
SANT	1,357,500	1,358,278	0.06%
SW	469,000	494,329	5.40%
	11,512,710	11,287,683	-1.95%

	FY20 REV	FY21 REV	VARIANCE
GF + 220	9,686,210	9,435,076	-2.59%
SANT	1,357,500	1,358,278	0.06%
SW	469,000	494,329	5.40%
	11,512,710	11,287,683	-1.95%

FY21 - Debt Service Fund Summary Table

REVENUE SOURCES

General Fund Transfer Out	820,094.00
Impact Fee Debt Service Transfer Out from Fund 350	86,000.00
Budgeted Use of IMPACT FEES in FUND 400	43,000.00
	949,094.00

EXPENDITURES

Series 2005	402,875.00
Series 2014 (Refunded 2006)	369,320.00
Series 2018 (Downtown Park)	176,650.30
Payment Wiring Fees	248.70
	949,094.00

ALL FUNDS REVENUE OPERATING BUDGET



	General Fund	Sanitation Fund	Storm Water Fund	DDA Debt Service	Total All Funds
Revenues					
Property Taxes	\$4,708,405				\$4,708,405
Other Taxes	\$2,539,888				\$2,539,888
Licenses & Permits	\$198,250				\$198,250
Intergovernmental	\$787,500				\$787,500
Charges for Services	\$351,500	\$1,338,870	\$464,329		\$2,154,699
Fines & Forfeitures	\$533,033				\$533,033
Investment Income	\$45,000	\$6,000			\$51,000
Contributions	\$0	\$1,000			\$1,000
Other Revenues	\$271,500	\$500			\$272,000
Other Financing Sources	\$0	\$11,908	\$30,000	\$949,094	\$991,002
Total Revenues	\$9,435,076	\$1,358,278	\$494,329	\$949,094	\$12,236,777



ALL FUNDS EXPENDITURE OPERATING BUDGET

	General Fund	Sanitation Fund	Storm Water Fund	DDA Debt Service	Total All Funds
Expenditures:					
General Government:					
City Council	\$118,292				\$118,292
Mayor	\$56,694				\$56,694
City Manager (General Administration)	\$406,713				\$406,713
City Clerk	\$351,727				\$351,727
Elections	\$0				\$0
Finance	\$483,544				\$483,544
Data Processing	\$245,000				\$245,000
Human Resources	\$119,429				\$119,429
Building Maintenance	\$0				\$0
Judicial:					
Municipal Court	\$525,224				\$525,224
Public Safety:					
Police Department	\$2,592,245				\$2,592,245
Public Works:					
Streets	\$0				\$0
Street Lighting	\$0				\$0
Traffic Engineering	\$0				\$0
Fleet Maintenance	\$0				\$0
Public Works - Unified	\$1,503,755				\$1,503,755
Sanitation		\$ 1,358,278			\$1,358,278
Stormwater			\$ 494,329		\$494,329
Culture and Recreation:					
Sr Center	\$0				\$0
Park Dev	\$464,552				\$464,552
Seven Springs	\$0				\$0

	General Fund	Sanitation Fund	Storm Water Fund	DDA Debt Service	Total All Funds
<i>Building Inspection (Comm Dev)</i>					
Building Inspection	\$0				\$0
Building Permits	\$0				\$0
Planning & Community Development	\$531,457				\$531,457
Planning and Zoning Commission	\$0				\$0
<i>Economic Development</i>					
Economic Development	\$282,452				\$282,452
Special Events	\$0				\$0
<i>Debt Service</i>				\$949,094	\$949,094
<i>General Government:</i>	\$933,898				\$933,898
<i>Transfers Out</i>	\$820,094				\$820,094
Total Expenditures	\$9,435,076	\$1,358,278	\$494,329	\$949,094	\$12,236,777
Net Balance	\$0	\$0	\$0	\$0	\$0



GENERAL FUND BUDGET

	FY18 Budget	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Budget Proposed Includes Fines and Forfeitures	% of Total
Revenues:						
Property Taxes	\$3,600,281	\$3,858,955	\$4,167,205	\$4,700,117	\$4,708,405	49.9%
Other Taxes	\$1,963,509	\$1,911,244	\$1,906,975	\$2,157,050	\$2,539,888	26.9%
Licenses and Permits	\$918,187	\$1,037,238	\$624,050	\$609,800	\$198,250	2.1%
Intergovernmental	\$253,581	\$270,302	\$258,000	\$800,000	\$787,500	8.3%
Fines and Fofeitures	\$0	\$0	\$0	\$0	\$351,500	3.7%
Charge for Services	\$1,171,000	\$1,201,613	\$1,146,500	\$704,743	\$533,033	5.6%
Interest	\$22,000	\$46,776	\$38,000	\$50,000	\$45,000	0.5%
Contributions and Donations	\$17,500	\$12,249	\$7,000	\$6,500	\$0	0.0%
Other	\$35,250	\$62,554	\$27,000	\$50,000	\$271,500	2.9%
Transfers In	\$48,775	\$44,133	\$4,000	\$0	\$0	0.0%
Total Revenues	\$8,030,083	\$8,445,064	\$8,178,730	\$9,078,210	\$9,435,076	100.0%

FY21 REVENUE - GENERAL FUND (100) AND FINES AND FORFEITURES (220)

Account Number	Account Description	2019 Actual	2019 BUDGET	2020 Actual	2020 Adopted	2021 Proposed	VARIANCE
100-31-1100-000001	Real Property Tax (Current Year)	3,544,350	3,350,000	3,562,352	4,014,877	4,151,691	136,814
100-31-1100-000002	Real Property Tax (Prior Years)	49,697	60,000	60,244	50,000	40,000	(10,000)
100-31-1200-000001	Personal Property - Current Year	195,058	213,000	215,667	0	-	-
100-31-1200-000002	Personal Property - Prior Year	167	5,000	9,529	6,000	4,200	(1,800)
100-31-1300-000001	Public Utility	54,734	50,000	0	0	51,108	51,108
100-31-1310-000001	Motor Vehicle Taxes	0	55,500	0	45,125	47,500	2,375
100-31-1315-000000	Motor Vehicle TAVT	526,651	365,000	279,576	500,000	360,000	(140,000)
100-31-1315-000001	Motor Vehicle AAVT	51,608	2,250	23,337	2,250	2,250	-
100-31-1320-000001	Mobile Home Taxes	1,174	1,020	380	1,152	1,228	76
100-31-1320-000002	Heavy Duty Equipment	254	435	205	713	427	(286)
100-31-1340-000001	Intangibles (Reg & Recording)	88,216	65,000	81,960	80,000	72,000	(8,000)
100-31-1400-000001	Insurance Premium Taxes (CB)	999,006	964,000	1,062,080	1,060,800	1,126,000	65,200
100-31-1500-000001	Alcohol Beverage Excise Tax-Beer & Wine	184,622	165,000	121,572	200,000	200,000	-
100-31-1500-000002	Alcohol Beverage Excise Tax - Liquor	45,812	40,000	25,989	48,000	48,000	-
100-31-1600-000001	Real Estate Transfer (Intangible)	30,547	15,000	23,535	30,000	27,000	(3,000)
100-31-1710-000000	Electric Franchise Fee	474,991	431,770	492,951	483,250	496,000	12,750
100-31-1730-000000	Gas Franchise Fee	94,206	80,000	98,801	95,000	98,000	3,000
100-31-1750-000000	Cable Franchise Fee	127,507	130,000	129,173	130,000	130,000	-
100-31-1760-000000	Telephone Franchise Fee	64,114	48,000	28,814	60,000	30,000	(30,000)
100-31-9110-000000	Penalties & Interst - Property Taxes	19,278	32,705	28,084	50,000	20,000	(30,000)
100-32-1100-000001	Alcoholic Beverage Licenses(CB)	58,373	65,500	59,576	50,000	50,000	-
100-32-1200-000001	General Business License (CB)	2,491	4,500	660	4,500	2,000	(2,500)
100-32-2200-000000	Building Permits	190,291	175,000	101,201	150,000	120,000	(30,000)
100-32-2210-000001	Zoning & Land Use Application	17,429	11,000	11,045	11,000	9,350	(1,650)
100-32-3000-000001	Construction Plan Review	12,725	5,150	5,165	5,000	4,150	(850)
100-32-3000-000002	Water Flow Test	2,750	1,000	0	3,000	-	(3,000)
100-32-3000-000003	Inspection Fees	5,750	6,000	-1,929	6,000	1,200	(4,800)
100-32-3000-000004	Soil Erosion Fees	1,828	1,000	1,910	1,000	1,800	800
100-32-3000-000005	Land Disturbing Fees	7,045	0	13,871	8,000	7,000	(1,000)
100-32-3000-000007	Street Lights (Community Development)	1,243	2,500	2,641	2,500	2,250	(250)
100-32-7000-000001	Occupational Taxes	334,175	315,000	302,613	332,800	307,888	(24,912)
100-32-7100-000001	Insurance Company Fees	31,476	35,000	32,614	35,000	35,000	-
100-32-9110-000001	Penalties & Interest - License & Permits	134	2,400	820	1,000	500	(500)
100-33-6000-000001	Cobb County Hb 489	247,265	245,000	263,296	250,000	237,500	(12,500)
100-33-6000-000003	Cobb County Water System Payment	0	0	0	550,000	550,000	-
100-34-1700-000000	Indirect Cost Allocations	775,000	775,000	243,750	325,000	250,000	(75,000)
100-34-4200-000001	Street Lights - UB	381,477	360,000	247,366	374,743	350,000	(24,743)
100-34-9110-000001	Penalties & Interest - Street Lights	8,908	11,500	5,591	5,000	1,500	(3,500)
100-36-1000-000001	Investment Income	80,582	38,000	44,429	50,000	45,000	(5,000)
100-37-1000-000005	Police - Explorer Revenue	5,500	5,500	6,509	5,500	4,500	(1,000)
100-38-6300-000001	Ford Center Rental Income	11,200	8,000	6,275	8,000	-	(8,000)
100-38-6310-000001	Cultural Arts Center Rental Income	300	0	0	0	-	-

Account Number	Account Description	2019 Actual	2019 BUDGET	2020 Actual	2020 Adopted	2021 Proposed	VARIANCE
100-38-9000-000099	Miscellaneous Revenue	2,868	1,000	20,847	1,000	1,000	-
100-38-9000-003200	Miscellaneous Revenue (Police)	19,741	16,000	15,607	16,000	16,000	-
100-38-9000-005520	Miscellaneous Revenue (Senior Center)	3,591	2,000	560	25,000	-	(25,000)
100-35-1100-000001	Municipal Court Fines				738,000	636,750	(101,250)
100-35-1100-000002	Fine Remittances to Cobb Co				-160,000	(133,718)	26,283
100-35-1200-000001	Code Enforcement Fines				25,000	25,000	-
100-35-1200-000002	Code Enforcement Abatements				5,000	5,000	-
		8,790,940	9,176,936	7,729,975	9,686,210	9,435,076	(251,134)

FOR FY 21 INCLUDED IN GF100 (INFORMATIONAL ONLY)							
220-35-1100-000001		749,832	642,500	467,275	738,000	636,750	(101,250.00)
220-35-1100-000002		-177,104	-158,975	-98,989	-160,000	(133,718)	26,282.50
220-35-1200-000001		20,103	25,000	0	25,000	25,000	-
220-35-1200-000002		1,405	5,000	6,491	5,000	5,000	-
		594,237		374,776	608,000	533,033	(74,967.50)

GENERAL FUND (FUNDS 100 & 220) Expenditures:	FY18 Budget	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Budget Proposed Includes Fines and Forfeitures	% of Total
General Government:						18.9%
City Council	\$128,742	\$116,567	\$132,463	\$153,714	\$118,291	
Mayor	\$56,113	\$53,594	\$61,563	\$67,605	\$56,694	
City Manager (Gen Admin)	\$495,657	\$435,071	\$631,563	\$496,065	\$406,713	
City Clerk	\$174,926	\$169,571	\$162,538	\$239,474	\$351,727	
Elections	\$4,420	\$4,420	\$5,000	\$15,000	\$0	
Finance	\$363,716	\$317,660	\$369,660	\$432,340	\$483,544	
Data Processing	\$250,536	\$255,058	\$230,000	\$245,000	\$245,000	
Human Resources	\$163,268	\$146,985	\$166,658	\$135,376	\$119,429	
Building Maintenance	\$297,634	\$278,238	\$341,163	\$0	\$0	
Judicial:						5.6%
Municipal Courts					\$525,224	
Public Safety:						27.5%
Police Department	\$2,882,850	\$2,682,987	\$2,621,638	\$2,617,032	\$2,592,245	
Public Works:						15.9%
Streets	\$526,157	\$513,270	\$433,918	\$0	\$0	
Street Lighting	\$379,000	\$331,459	\$379,000	\$0	\$0	
Traffic Engineering	\$11,000	\$5,920	\$11,000	\$0	\$0	
Fleet Maintenance	\$372,297	\$365,121	\$450,201	\$0	\$0	
Public Works - Unified	\$0	\$0	\$0	\$1,613,553	\$1,503,756	
Culture and Recreation:						4.9%
Sr Center	\$63,234	\$62,477	\$89,693	\$40,555	\$0	
Park Dev	\$344,474	\$328,426	\$293,209	\$314,622	\$464,552	
Seven Springs	\$26,968	\$28,268	\$32,066	\$9,803	\$0	
Building Inspection (Comm Dev)						5.6%
Building Inspection	-\$1,725	-\$1,725	\$0	\$0	\$0	
Building Permits	\$285,954	\$228,463	\$157,955	\$0	\$0	
Planning & Comm Dev	\$331,070	\$292,803	\$420,736	\$643,188	\$531,457	
Planning and Zoning Comm	\$0	\$0	\$0	\$0	\$0	
Economic Development						3.0%
Economic Development	\$152,079	\$125,451	\$191,524	\$249,161	\$282,452	
General Expense						9.9%
Transfers Out	\$705,137	\$646,506	\$923,137	\$820,094	\$820,094	8.7%
Total Expenditures	\$7,997,935	\$7,386,590	\$8,104,685	\$9,078,210	\$9,435,076	100.0%
Net Balance	\$32,148	\$1,058,474	\$74,045	\$0	\$0	

FY21 Budget Overview - GENERAL FUND WITH FINES AND FORFEITURES (220) BLENDED

GENERAL FUND -100 & FUND 220

DEPT	FY20 OPERATING	FY20 PERSONNEL	FY20 TOTAL	FY21 OPERATING	FY21 PERSONNEL	FY21 TOTAL
COUNCIL	66,508	87,206	153,714	42,042	76,250	118,292
MAYOR	19,636	47,969	67,605	14,500	42,194	56,694
CITY MANAGER	306,755	189,310	496,065	254,240	152,473	406,713
CITY CLERK	102,920	136,554	239,474	118,083	233,644	351,727
FINANCE	158,450	273,890	432,340	109,200	374,344	483,544
HR	37,850	97,526	135,376	16,355	103,074	119,429
POLICE	355,749	2,261,283	2,617,032	353,370	2,238,875	2,592,245
PUBLIC WORKS	1,024,171	589,382	1,613,553	1,027,427	476,329	1,503,756
PARKS AND REC	134,050	230,930	364,980	222,340	242,212	464,552
COMM DEV	321,604	321,584	643,188	229,544	301,913	531,457
ECON DEV	110,734	138,427	249,161	123,500	158,952	282,452
GEN ADMIN (1595)	985,628		985,628	933,898	-	933,898
I/T	245,000		245,000	245,000	-	245,000
ELECTIONS	15,000		15,000	-	-	-
TRANSFERS OUT	820,094		820,094	820,094	-	820,094
	4,704,149	4,374,061	9,078,210	4,509,592	4,400,260	8,909,852
MUNICIPAL COURT	278,480	168,414	446,894	197,080	183,002	380,082
QOL	37,531	123,575	161,106	30,125	115,017	145,142
	316,011	291,989	608,000	227,205	298,019	525,224
Merit to CM Budget						-
TOTALS	5,020,160	4,666,050	9,686,210	4,736,797	4,698,278	9,435,076

FY 21 GF & 220 Expenditure Variance	(251,134)
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FY21 GF &220 REV Projection	9,435,076
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FY 21 GF & 220 Projected Variance	0
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FY21 Budget Overview - VARIANCE OVERVIEW

GENERAL FUND -100 & FUND 220

DEPT	OPERATING VARIANCE FROM FY20 TO FY21	OPERATING % VARIANCE FROM FY20 TO FY21	PERSONNEL VARIANCE FROM FY20 TO FY21	PERSONNEL % VARIANCE FROM FY20 TO FY21	TOTAL VARIANCE FROM FY20 TO FY21	TOTAL % VARIANCE FROM FY20 TO FY21
COUNCIL	(24,466)	-37%	(10,956)	-13%	(35,422.32)	-23.04%
MAYOR	(5,136)	-26%	(5,775)	-12%	(10,910.73)	-16.14%
CITY MANAGER	(52,515)	-17%	(36,837)	-19%	(89,351.98)	-18.01%
CITY CLERK	15,163	15%	97,090	71%	112,252.81	46.87%
FINANCE	(49,250)	-31%	100,454	37%	51,204.37	11.84%
HR	(21,495)	-57%	5,548	6%	(15,947.11)	-11.78%
POLICE	(2,379)	-1%	(22,408)	-1%	(24,786.56)	-0.95%
PUBLIC WORKS	3,256	0.32%	(113,053)	-19%	(109,797.36)	-6.80%
PARKS AND REC	88,290	66%	11,282	5%	99,571.82	27.28%
COMM DEV	(92,060)	-29%	(19,671)	-6%	(111,731.16)	-17.37%
ECON DEV	12,766	12%	20,525	15%	33,290.60	13.36%
GEN ADMIN (1595)	(51,730)	-5%	-		(51,730.20)	-5.25%
I/T	-	0%	-		-	0.00%
ELECTIONS	(15,000)	-100%	-		(15,000.00)	-100.00%
TRANSFERS OUT	-	0%	-		-	0.00%
	(194,557)	-4%	26,199	1%	(168,357.82)	-1.85%
MUNICIPAL COURT	(81,400)	-29%	14,588	9%	(66,812.05)	-14.95%
QOL	(7,406)	-20%	(8,558)	-7%	(15,964.39)	-9.91%
	(88,806)	-28%	6,030	2%	(82,776.44)	-13.61%
Merit at JAN 2021			-		-	
TOTALS	(283,363)	-5.64%	32,228	0.69%	(251,134)	-2.59%



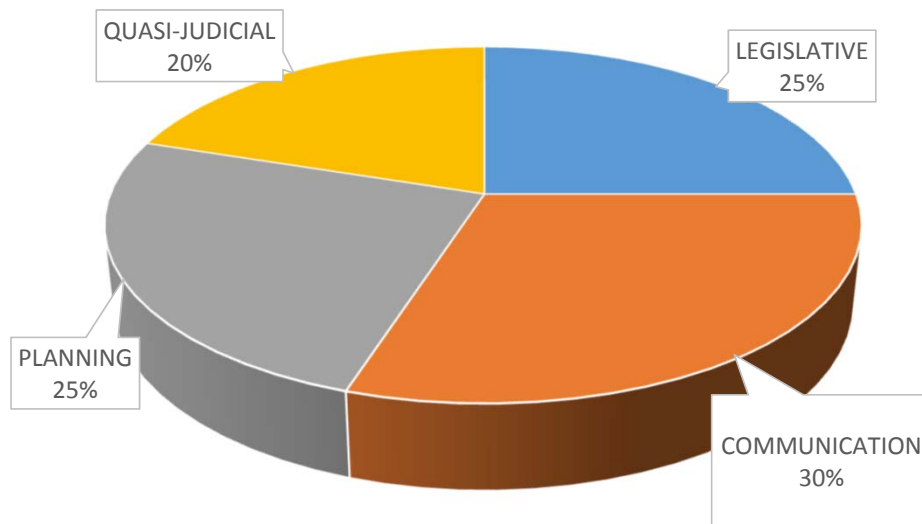
**DEPARTMENTAL
OPERATING BUDGETS
FY 21**

Department: City Council's Department
 Department ID: 1110-00

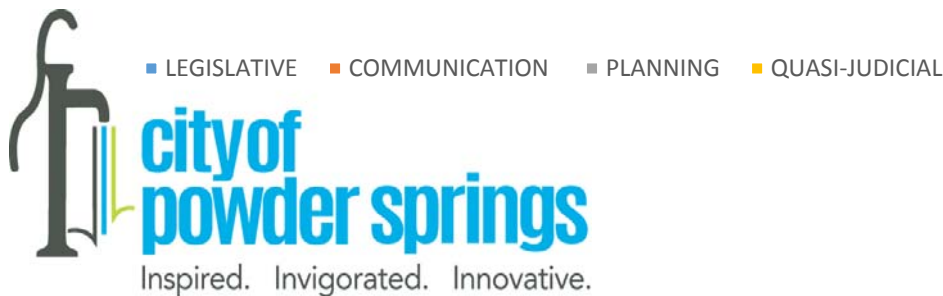
	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	
OPERATING - GENERAL FUND (100)				
Travel	9,974	500	(9,474)	-94.99%
AL 1 Expenses	3,000	3,000	-	0.00%
AL 2 Expenses	3,000	3,000	-	0.00%
W 1 Expenses	3,000	3,000	-	0.00%
W 2 Expenses	3,000	3,000	-	0.00%
W 3 Expenses	3,000	3,000	-	0.00%
Registrations & Training	11,434	-	(11,434)	-100.00%
Registrations & Training AL1	2,500	2,500	-	0.00%
Registrations & Training AL2	2,500	2,500	-	0.00%
Registrations & Training W 1	2,500	2,500	-	0.00%
Registrations & Training W 2	2,500	2,500	-	0.00%
Registrations & Training W 3	2,500	2,500	-	0.00%
Contributions to Local Events	-	-	-	0.00%
Dues (City)	-	-	-	0.00%
Other Expenses	1,000	1,000	-	0.00%
CMA Expenses	2,000	2,500	500	25.00%
Professional Services (Facilitator)	-	-	-	0.00%
Annual Retreat	6,000	6,000	-	0.00%
Food	1,800	2,342	542	30.11%
Printing	6,800	2,200	(4,600)	-67.65%
TOTAL OPERATING BUDGET	66,508	42,042	(24,466)	-36.79%
TOTAL PERSONNEL BUDGET	87,206	76,250	(10,956)	-12.56%
PROPOSED FY 21 BUDGET		118,292	(35,422)	-23.04%

City Council Budget Summary

Resource Allocation



GENERAL FUND	FY 21
PERSONNEL EXPENSE	\$ 76,250
OPERATING EXPENSES	\$ 42,042
TOTAL BUDGET	\$118,292
STAFFING LEVEL (FTE'S)	5



Council

Mission Statement - Continuously use the best means of providing quality services and facilities to our residents and businesses in order to promote an excellent quality of life and be a community where everyone belongs and opportunity exists in support of the City's vision to be inspired by the past, invigorated by the present and innovative about the future.

Description and Overview of the Department - The Council is the community's decision makers and is responsible for enacting policies, approving the budget, setting the tax rate, and focusing on major projects and issues such as land use planning (i.e. comprehensive plan), capital financing, and strategic planning.

Functional areas:

- Legislative – enact ordinances and resolutions establishing city policies
- Policy making/planning – plan for major projects, appropriate land uses, capital financing, strategic planning and community/comprehensive planning, budgeting for service delivery.
- Quasi-judicial – act on zoning and variance applications
- Communication – regularly engage in dialogue with citizens and businesses

FY21 Goals and Objectives:

1. Public Safety and Code Compliance
2. Business Development and Redevelopment
3. Managing the Tax Base
4. Monitoring financial stability
5. Annexation

FY21 Key Performance Measures:

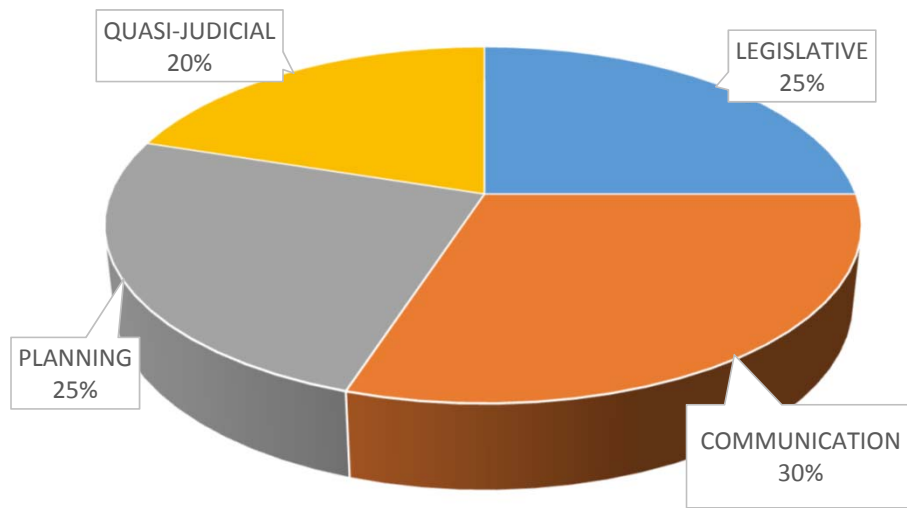
1. Improved technologies and outsourced services approved..
2. Continue business retention and recruitment program.
3. Target and implement strategic land acquisition throughout the city.
4. Approved increased authority board initiatives.
5. Continue to implement annexation plan.

Department: Mayor's Department
 Department ID: 1310-00

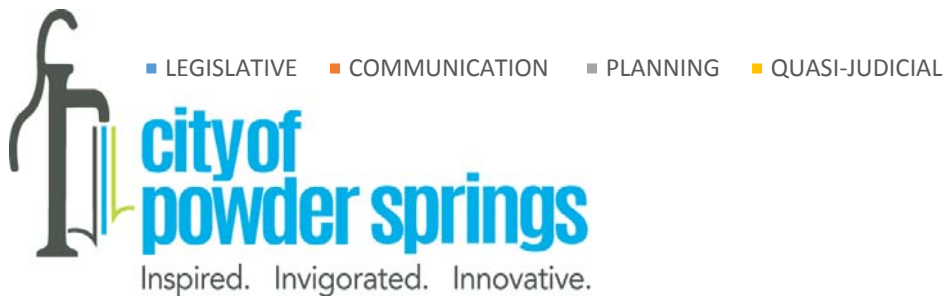
	<i>FY2020 Adopted Total</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING GENERAL FUND (100)				
Cellular Phones	1,000	1,000	-	0.00%
Travel	8,444	6,000	(2,444)	-28.94%
Registrations & Training	3,992	2,000	(1,992)	-49.90%
Gasoline	500	500	-	0.00%
Other Expenses	3,300	3,300	-	0.00%
Payments to Other Agencies	1,000	-	(1,000)	-100.00%
Annual Retreat	1,200	1,200	-	0.00%
Printing & Binding	200	500	300	150.00%
TOTAL OPERATING BUDGET	19,636	14,500	(5,136)	-26.16%
TOTAL PERSONNEL BUDGET	47,969	42,194	(5,775)	-12.04%
PROPOSED FY 21 BUDGET		56,694	(10,911)	-16.14%

Mayor Budget Summary

Resource Allocation



GENERAL FUND	FY 21
PERSONNEL EXPENSE	\$ 42,194
OPERATING EXPENSES	\$ 14,500
TOTAL BUDGET	\$ 56,694
STAFFING LEVEL (FTE'S)	1.5



Mayor

Mission Statement - Continuously use the best means of providing quality services and facilities to our residents and businesses in order to promote an excellent quality of life and be a community where everyone belongs and opportunity exists in support of the City's vision to be inspired by the past, invigorated by the present and innovative about the future.

Description and Overview of the Department - The Mayor serves as the City's official spokesperson, presides at council meetings, signs official documents, appoint council committees and prepares annual report to the citizens and councilmembers about the state of the city.

Functional areas:

1. Legislative – enact ordinances and resolutions establishing city policies
2. Policy making/planning – plan for major projects, appropriate land uses, capital financing, strategic planning and community/comprehensive planning, budgeting for service delivery.
3. Quasi-judicial – act on zoning and variance applications
4. Communication – regularly engage in dialogue with citizens and businesses

FY21 Goals and Objectives:

1. Public Safety and Code Compliance
2. Business Development and Redevelopment
3. Managing the Tax Base
4. Monitoring financial stability
5. Annexation

FY21 Key Performance Measures:

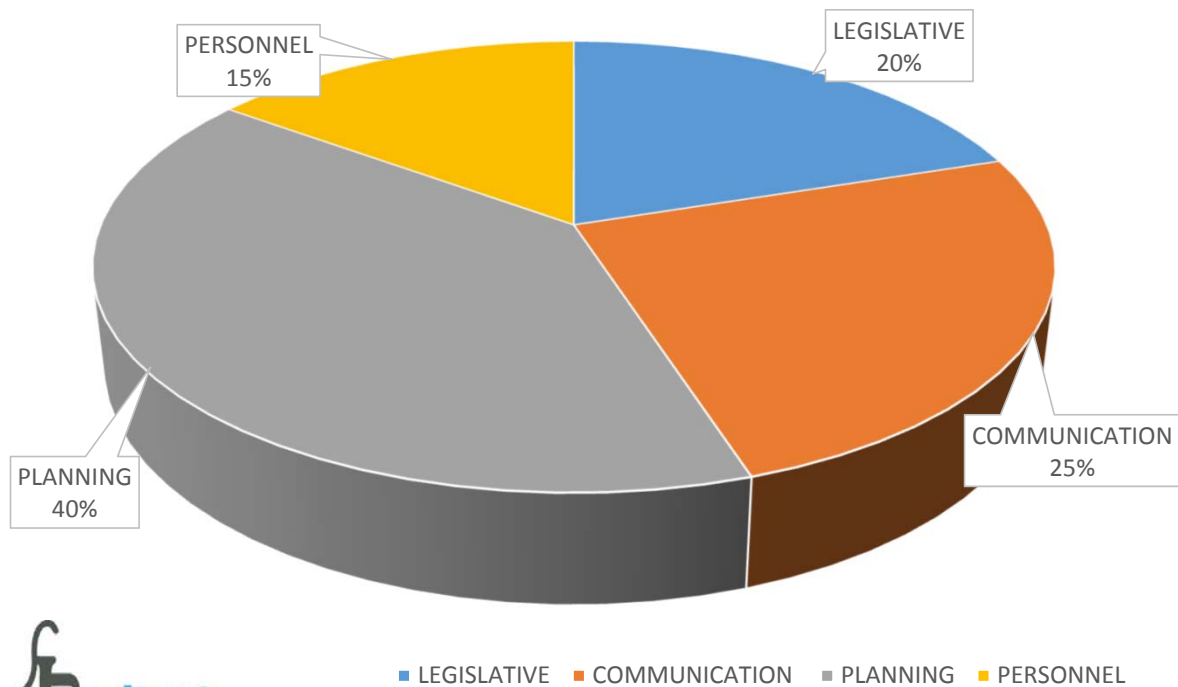
1. Improved technologies and outsourced services approved..
2. Continue business retention and recruitment program.
3. Target and implement strategic land acquisition throughout the city.
4. Approved increased authority board initiatives.
5. Continue to implement annexation plan.

Department: City Manager Department
 Department ID: 1320-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING (GENERAL FUND)				
Other Expenses	5,000	3,500	(1,500)	-30.00%
Copier Paper	350	400	50	14.29%
Oper Supplies & Mat	2,000	1,750	(250)	-12.50%
Gasoline	400	-	(400)	-100.00%
Food	1,500	1,200	(300)	-20.00%
Cellular Phone	1,500	1,480	(20)	-1.33%
Postage Meter	250	-	(250)	-100.00%
Postage	250	250	-	0.00%
Printing & Binding	1,500	-	(1,500)	-100.00%
Advertising	12,200	10,000	(2,200)	-18.03%
Legal Notices	6,805	2,860	(3,945)	-57.97%
Legal	170,000	160,000	(10,000)	-5.88%
Communications	1,200	15,000	13,800	1150.00%
Professional Services	85,100	45,000	(40,100)	-47.12%
Publications/public information	9,300	7,700	(1,600)	-17.20%
Annual Retreat	1,000	1,000	-	0.00%
Registrations & Training	4,270	800	(3,470)	-81.26%
Travel	2,000	1,000	(1,000)	-50.00%
Dues (Individual)	2,130	2,300	170	7.98%
TOTAL OPERATING BUDGET	306,755	254,240	(52,515)	-17.12%
TOTAL PERSONNEL BUDGET	189,310	152,473	(36,837)	-19.46%
PROPOSED FY 21 BUDGET		406,713	(89,352)	-18.01%

Administration(City Manager) Budget Summary

RESOURCE ALLOCATION



GENERAL FUND	FY 21
PERSONNEL EXPENSE	\$ 152,473
OPERATING EXPENSES	\$ 254,240
TOTAL BUDGET	\$ 406,713
STAFFING LEVEL (FTE'S)	1

Administration - *City Manager*

Mission Statement - To partner with the Mayor and Council in achieving the goals and objectives set forth in the City's strategic plan and in support of its vision to be inspired by the past, invigorated by the present and innovative about the future in providing the best possible selection of services to citizens, businesses and employees using available resources of time, personal effort and finances.

Description and Overview of the Department - The administrative services department under management of the city manager is responsible for carrying out all policies, codes, projects and programs established by the governing body with professional courtesy and dedication, overseeing the city's daily operations, hiring and supervising the city's department heads and administrative staff, developing a proposed budget, administering city contracts, serving as advisor to the Mayor and Council, and serving as elected officials' liaison to the city's department heads.

Functional Areas:

- **Legislative** – Prepare ordinances, resolutions, programs and projects to implement city policies
- **Planning** – research and provide information and alternatives for consideration by elected officials for major projects, appropriate land uses, capital financing, strategic planning and community/comprehensive planning, sound budgeting for service delivery and use of data and a digital footprint to produce outcomes desired by the elected body and public.
- **Personnel** – hire and supervise department heads, act on personnel matters, recommend personnel policy updates, direct and supervise administration of departments and help improve knowledge and skills of employees.
- **Communication** – regularly engage in dialogue with employees, elected officials, citizens and businesses and provide end of year reports or such other reports concerning operations of city departments as may be requested.

FY21 Goals and Objectives:

- Maintain fiscal stability
- Coordinate efforts to develop financial resilience
- Develop operational reorganization that relies on data and technology to modify service delivery
- Monitor and implement appropriate operational responses in light of ongoing pandemic
- Continue development of succession planning for all departments
- Continue development of 3-year capital budget.
- Continue team building culture.

FY 21 Key Performance Measures:

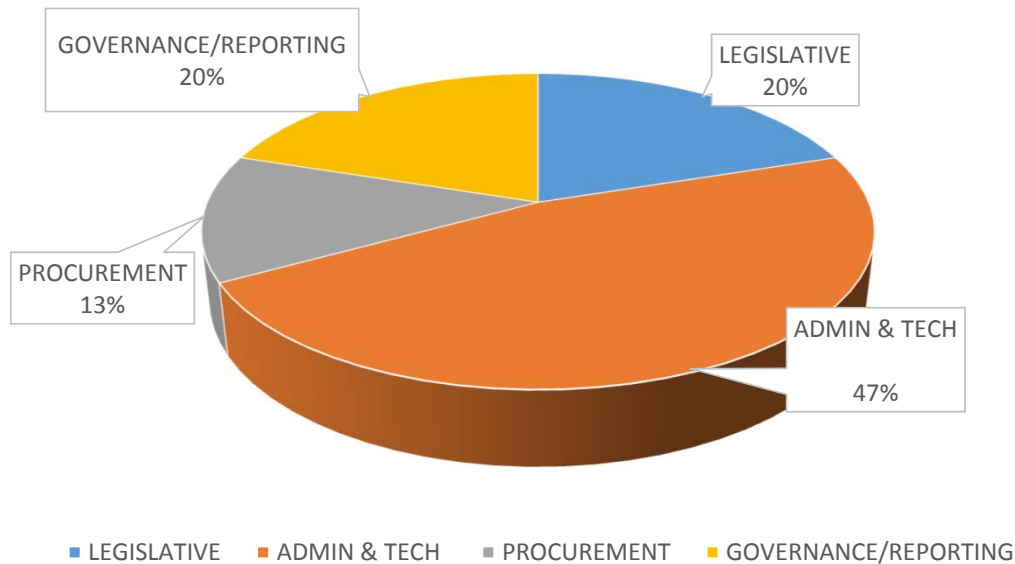
- New organizational structure and technological operational plan
- Completion of standard operating procedures in each department about key functions.
- Increased code enforcement and other beautification initiatives.
- Development and implementation of public relations/marketing program.
- Update hazard mitigation and emergency preparedness plan with new processes resulting from COVID-19
- Coordinate quarterly financial reports and analyses
- Maintenance of fund balance equal to 180 days of annual operating costs.

Department: City Clerk
 Department ID: 1330-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND 100				
Travel	1,420	900	(520)	-37%
Registrations & Training	1,600	1,325	(275)	-17%
Dues (Individual)	400	292	(108)	-27%
Oper Supplies & Mat	400	400	-	0%
Communications	38,400	25,742	(12,658)	-33%
Contracted Services	11,500	7,488	(4,012)	-35%
Professional Services	31,200	60,000	28,800	92%
Software Maintenance	12,500	16,000	3,500	28%
Volunteer Banquet	-	-	-	0%
Partners In Education	-	-	-	0%
Municode	5,000	5,550	550	11%
Legal Notices	500	386	(114)	-23%
TOTAL OPERATING BUDGET	102,920	118,083	15,163	15%
TOTAL PERSONNEL BUDGET	136,554	233,644	97,090	71%
PROPOSED FY 21 BUDGET		351,727	112,253	46.87%

City Clerk Budget Summary

RESOURCE ALLOCATION



GENERAL FUND	FY 21
PERSONNEL EXPENSE	\$ 233,644
OPERATING EXPENSES	\$ 118,083
TOTAL BUDGET	\$ 351,727
STAFFING LEVEL (FTE'S)	4

Administration - *City Clerk*

Mission Statement - The Office of the City Clerk is committed to providing support to the Mayor and City Council, staff, and the citizens of the City of Powder Springs by accurately recording and maintaining the proceedings of the Council through exceptional customer service and the use of information technologies, delivering timely and accessible service in response to all inquiries and requests for public information and records, and providing professional management of City records, striving for excellence in dissemination of information, preservation of records, and upholding integrity and transparency.

Description and Overview of the Department: The Office of the City Clerk facilitates city council meetings, prepares and distributes agendas, takes minutes, and publicizes all information required by law to be publicized; helps ensure that the process of creating an ordinance or resolution follows any legal procedures and processes; helps create, distribute and publish documents; maintains public records and processes open records requests; organizes, maintains, archives, and deletes records according to governing retention schedules; manages documents related to ethics filings for political candidates; provides Customer Service and Utility Billing Payment Processing and City Hall reception coverage; coordinates meeting planning, elected officials travel coordination, and special projects; manages contracted I/T services, city's phone systems and oversight for implementation of new technologies; provides consolidation of procurement services with best utilization of technology services.

Functional Areas

- **Legislative.** Document and facilitate City Council meetings and actions, public records management, record retention management and ethics filings.
- **Administrative and Technology.** Customer service at City Hall utility billing and reception, meeting planning, elected officials travel coordination, special projects, contracted I/T services, city's phone systems and oversight for implementation of new technologies.
- **Governance.** Provides oversight for mandated compliance and reporting requirements.
- **Procurement.** New to FY21 budget, provides consolidation of procurement services

FY21 Goals and Objectives

- Implement an electronic backup of all permanent record City Council minutes.
- Oversee Implementation of SharePoint for all City Departments.
- Establish a consolidation of procurement services and process flow to maximize efficiencies with best utilization of technology services.

FY21 Key Performance Measures

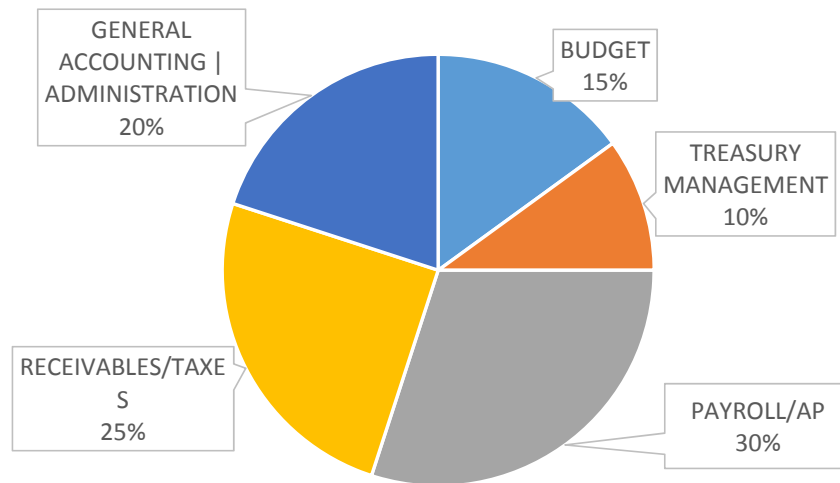
- Conversion of historic City Council minutes to electronic files to increase transparency footprint, provides faster and more comprehensive responses and reduction of staff time required to retrieve information from official minutes
- Implement emerging technology that would deliver enhanced abilities for staff to telework, manage version control of documents and reduce data storage requirements.
- Develop a workflow with supporting technologies and best practices in procurement to improve the efficiencies in City's procurement needs.

Department: Finance
 Department ID: 1510-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Cellular Phone	500	-	(500)	-100.00%
Software Maintenance	14,500	15,500	1,000	6.90%
Maintenance Contracts	2,200	-	(2,200)	-100.00%
Travel	900	2,000	1,100	122.22%
Registrations & Training	8,500	5,000	(3,500)	-41.18%
Dues (City)	-	500	500	0.00%
Dues (Individual)	200	750	550	275.00%
Other Expenses	500	750	250	50.00%
Oper Supplies & Mat	3,000	5,000	2,000	66.67%
Printer Toner/Ink	1,500	-	(1,500)	-100.00%
Audit	18,000	25,000	7,000	38.89%
Contract Labor	5,250	-	(5,250)	-100.00%
Professional Services	87,400	50,500	(36,900)	-42.22%
Tax Notice Preparation	3,500	-	(3,500)	-100.00%
Bank Charges	7,500	-	(7,500)	-100.00%
Postage Meter	2,000	-	(2,000)	-100.00%
Legal Notices	3,000	500	(2,500)	-83.33%
Uniforms	-	-	-	0.00%
Billing Services	-	3,700	3,700	0.00%
TOTAL OPERATING BUDGET	158,450	109,200	(49,250)	-31.08%
TOTAL PERSONNEL BUDGET	273,890	374,344	100,454	36.68%
PROPOSED FY 21 BUDGET		483,544	51,204	11.84%

Finance Budget Summary

RESOURCE ALLOCATION



- BUDGET
- PAYROLL/AP
- GENERAL ACCOUNTING | ADMINISTRATION
- TREASURY MANAGEMENT
- RECEIVABLES/TAXES

GENERAL FUND	FY 21
PERSONNEL EXPENSE	\$ 374,344
OPERATING EXPENSES	\$ 109,200
TOTAL BUDGET	\$ 483,544
STAFFING LEVEL (FTE'S)	5

Administration – Finance

Mission Statement - The City of Powder Springs Finance Department is committed to serving citizens by providing accurate, timely and useful information to the City Council, City Manager, and other city departments to help ensure a financially stable and secure city government and provide fiduciary controls of the City's assets while conforming to the highest standards in a spirit of excellence, integrity and transparency.

Description and Overview of the Department - The finance department is accountable for overseeing the city's financial reporting while helping develop procedures ensuring financial integrity. The department is charged with protecting the city's cash position while evaluating secure investment opportunities that are secure. Under the finance department's charter outlined by ordinance, the Finance Director serves as the chief fiscal advisor to the city manager and supervises all activities of the finance staff relating to accounting, revenue procedures, expense classifications, project cost and special revenue opportunities. The department utilizes generally accepted accounting principles and governmental accounting standards which are unique to state and local governments. The department maintains accounting systems which provide controls and measurements of revenues and expenses within established guidelines, standards, and regulatory requirements, maximizing technology and providing transparent financial information necessary for the City Manager, City Council and the public to measure the overall fiscal health of the City as a tool in the policy making process.

Functional Areas:

- **Accounts Payable** – Provides assurance the city's validated liabilities are timely paid and comply with the adopted budget and other regulations.
- **Accounts Receivable** – Provide oversight of revenue procedures ensuring receipts are properly classified, properly deposited and reflective of the period's operations.
- **Payroll** – Ensure timely payment of employees in compliance with third party tax & regulations as well as payment of internal benefit appropriations.
- **Financial Reporting** – Evaluate position of city accounts monthly and reporting to city stakeholders quarterly and comprehensively for city audit at year end.
- **Treasury** – Provides investment proposals for excess cash across all funds while planning adequate cash flow within operations.

FY21 Goals and Objectives:

- Negotiate existing banking scenarios and investment opportunities to maximize yield/lowest cost.
- Develop investment plan for Water and Sewer Fund.
- Recommend long term financial planning tools.
- Recommend long term financial resilience including close evaluation monthly and identifying changes within proposed resource budgets as needed.
- Evaluate existing revenue sources and recommend new revenues consistent with what is allowable.
- Continue shift to technology measures that offer the greatest efficiency.
- Continue to encourage all vendors to take advantage of the City's ACH payment.

FY 21 Key Performance Measures:

- Reduction of bank operating costs through new or improved banking relationship.
- Quarterly financial reports presented to City Manager and City Council with reporting of material changes monthly.
- Identify and propose investment options for implementation that are safe and yield maximum earnings with recommendation submitted by end of 2nd quarter.
- Work to ensure technology is fully available for complete and accurate upload of revenue information to the city's general ledger.
- Review revenue and expenditures monthly for budgetary comparison and adherence for monthly reporting to City Manager.
- Review city balance sheet of accounts monthly for material accuracy and identify potential adjustments in monthly report to City Manager.
- Update project funds each month to ensure accounting software is providing actionable information.

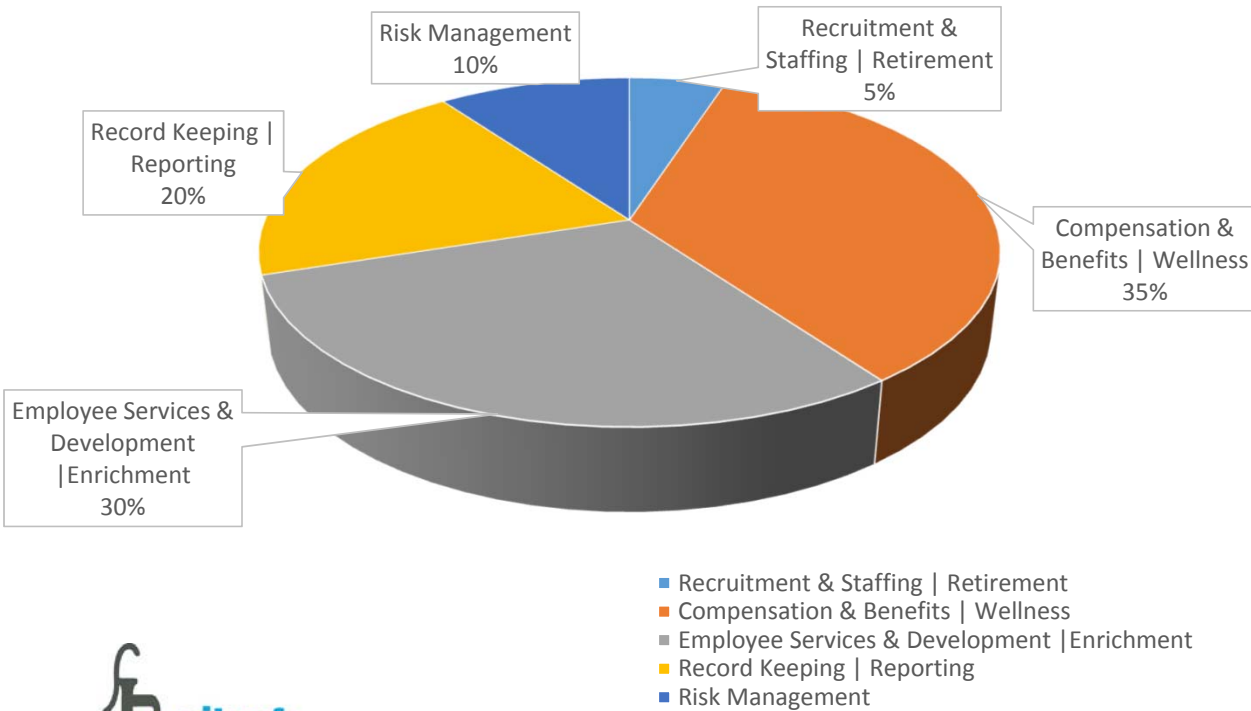
Department: Human Resources

Department ID: 1540-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Maintenance Contracts	3,600	-	(3,600)	-100.00%
Postage	150	150	-	0.00%
Printing & Binding	500	500	-	0.00%
Travel	2,350	600	(1,750)	-74.47%
Registrations & Training	1,900	575	(1,325)	-69.74%
Dues (Individual)	200	230	30	15.00%
Other Expenses	100	100	-	0.00%
Oper Supplies & Mat	2,200	1,500	(700)	-31.82%
Printer Toner/Ink	750	-	(750)	-100.00%
Pre-employment services	3,500	3,700	200	5.71%
Employee Services, Development & Training	7,500	5,000	(2,500)	-33.33%
Employee Development Training	5,100	-	(5,100)	-100.00%
Contract Labor	5,000	1,000	(4,000)	-80.00%
Uniforms	-	-	-	0.00%
Consultant Services (Policy)	5,000	3,000	(2,000)	-40.00%
Uniforms	-	-	-	0.00%
TOTAL OPERATING BUDGET	37,850	16,355	(21,495)	-56.79%
TOTAL PERSONNEL BUDGET	97,526	103,074	5,548	6%
PROPOSED FY 21 BUDGET		119,429	(15,947)	-11.78%

Human Resource Budget Summary

RESOURCE ALLOCATIONS



GENERAL FUND	FY 21
PERSONNEL EXPENSE	\$103,074
OPERATING EXPENSES	\$ 16,355
TOTAL BUDGET	\$119,429
STAFFING LEVEL (FTE'S)	1

Administration - *Human Resources*

Mission - The Department of Human Resources is committed to promoting equal opportunity employment as the City of Powder Springs seeks to recruit, employ and retain the most qualified and suitable employees who perform their jobs in a professional manner with a focus on customer service.

Description and Overview of Department - The Department of Human Resources assists city departments with a wide variety of services related to: Staffing, Compensation & Benefits, Employee Services, Wellness, and Risk Management. Work involves ensuring compliance with federal, state and city regulations.

Functional areas:

- Recruitment & Staffing | Retirement
- Compensation & Benefits | Wellness
- Employee Services & Development | Enrichment
- Record Keeping | Reporting
- Risk Management

FY21 Goals and Objectives:

- Increase recruiting options and focus on identifying ways to improve retention such as offering development opportunities and competitive salary & benefits.
- Monitor benefit administration to ensure competitive and affordable options and coordinate wellness activities with broker and health insurance carrier.
- Increase training/development opportunities and increase the number of participants by partnering with Cobb County and other training institutions.
- Continue updates of employee handbook/personnel policy manual to ensure that Federal, State and City policies remain current.
- Decrease worker's compensation claims through safety training and encouraging employee compliance with recommended safety procedures.
- Complete standard operating procedures for department and continue work on a succession plan.
- Evaluate telework policies and recommend modifications or improvements as appropriate.

FY21 Key Performance Measures

- Number of wellness initiatives.
- Number of staff participating in scheduled wellness initiatives.
- Number of training opportunities provided at no cost.
- Telework policy updated.

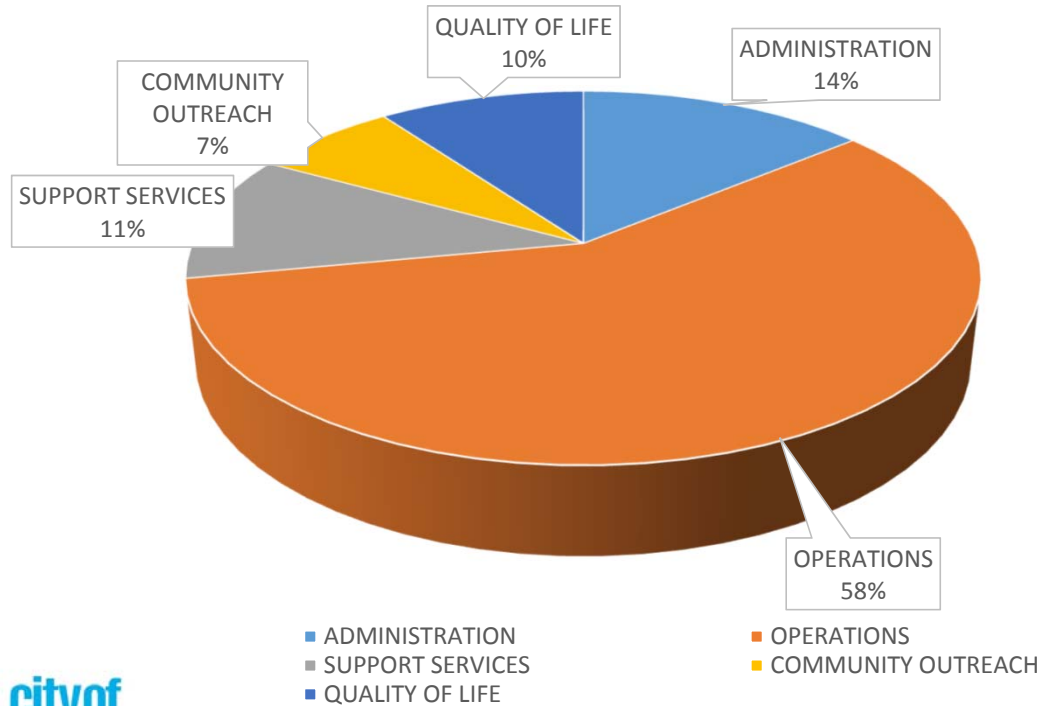
Department: Police Department (excludes QOL)
 Department ID: 3200-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Employee Screenings	3,744	4,350	606	16.19%
Software Maintenance ¹	37,400	47,300	9,900	26.47%
Maintenance Contracts	7,050	15,350	8,300	117.73%
R & M Radios	24,700	27,300	2,600	10.53%
Telephone	-	-	-	0.00%
Cellular Phones	20,000	19,680	(320)	-1.60%
Internet Services	-	-	-	0.00%
Postage Meter	1,000	-	(1,000)	-100.00%
Postage	-	500	500	0.00%
Advertising	1,000	-	(1,000)	-100.00%
Travel	7,700	5,450	(2,250)	-29.22%
Registrations & Training	12,630	5,215	(7,415)	-58.71%
Dues (Individual)	9,000	9,970	970	10.78%
Other Expenses	1,000	1,000	-	0.00%
State Law Enforcement Certification	375	375	-	0.00%
Oper Supplies & Mat	20,000	18,000	(2,000)	-10.00%
Printer Toner/Ink	2,000	-	(2,000)	-100.00%
Firearms Supplies	16,000	14,000	(2,000)	-12.50%
Electricity	-	-	-	0.00%
Natural Gas	-	-	-	0.00%
Gasoline	77,250	77,250	-	0.00%
Furniture & Fixtures < \$5,000	3,000	2,000	(1,000)	-33.33%
Uniforms	21,000	20,000	(1,000)	-4.76%
Bullet Proof Vests	10,650	9,780	(870)	-8.17%
Outsourcing GCIC	45,000	45,000	-	0.00%
Community Outreach	9,500	6,100	(3,400)	-35.79%
K 9 Expenses	3,000	3,000	-	0.00%
K 9 Training	2,750	2,750	-	0.00%

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
Explorer Expense	5,000	5,000	-	0.00%
Honor Guard	1,000	1,000	-	0.00%
CID Equip & Supplies	8,000	7,000	(1,000)	-12.50%
New Officer Equipment	6,000	6,000	-	0.00%
TOTAL OPERATING BUDGET	355,749	353,370	(2,379)	-0.67%
TOTAL PERSONNEL BUDGET	2,261,283	2,238,875	(22,408)	-0.99%
PROPOSED FY 21 BUDGET		2,592,245	(24,787)	-0.95%

Public Safety Budget Summary

RESOURCE ALLOCATION



GENERAL FUND	FY 21
PERSONNEL EXPENSE	\$2,238,875
OPERATING EXPENSES	\$ 353,370
TOTAL BUDGET	\$2,592,245
STAFFING LEVEL (FTE'S)	34



Public Safety

Mission Statement - The Powder Springs Police Department exists to enhance the quality of life for the citizens of Powder Springs by implementing integrity based, progressive policing.

Description and Overview of the Department - The department is primarily responsible for protecting and safeguarding the lives and property of the City of Powder Springs residents through enforcement of criminal laws and safety education. Core functions are carried out through six operational programs: Administration, Operations, Support Services, Community Outreach, Employee Enrichment, and Quality of Life. In addition, the department works collaboratively with City, County and State departments, area public safety agencies and community organizations to maximize resources and security and to heighten citizen engagement in safety and crime-related issues.

Functional areas:

- **Administration** – Fiscal Services, Planning, Special Projects, Inventory Control, Emergency Information Services, Records Management, and Personnel Services.
- **Operations** – Traditional patrol; Canine; Specialized Enforcement & Education Division (SPEED), Criminal Investigations, Task Force Officers, and Property / Evidence Control.
- **Support Services** – Internal Affairs Unit, the Office of Professional Standards, the Accreditation Unit, and the Training Unit, to include in-service and recruit training.
- **Community Outreach** – Maintain professional, working partnerships between law enforcement and citizens. This program includes the Pastors, Principals, Parks & Police Program (4P Program), Citizens Police Academy (CPA), Citizens and Police (CAP), Community Emergency Response Team (CERT), Teens Empowered and Mentored by Police Officers (TEMPO Program), and Police Explorers Post.
- **Quality of Life** – This program was previously known as Code Enforcement. The unit is charged with maintenance and enforcement of all city codes and ordinances. Additionally, the unit enforces all state and federal laws.

FY21 Goals and Objectives:

- Assess and develop operational modifications that facilitate safe but responsive delivery of police services during pandemic conditions.
- Patrol to limit opportunity for a crime to occur, and through education of citizens that reduces the likelihood of them becoming victims.
- Apply effective measures against organized crime and related activities.

- Provide for the safe and effective flow of both vehicular and pedestrian traffic and the investigation of traffic related accidents.
- Secure and maintain an inventory of all property, evidence, lost and recovered/stolen property being held by the law enforcement agency.
- Design and implement a training program to fill the training needs.
- Provide sufficient incentives to maintain operations at 100% of allotted, certified personnel and reduce employee injuries.
- Staff and coordinate resources and outreach in support of community oriented policing.
- Enforcing and maintaining compliance with all city codes and ordinances.
- Enhance Quality of Life initiatives.

FY21 Key Performance Measures

- Number of citations/cases opened or processed during the pandemic guidelines compared to previous year.
- Number and method of patrols in neighborhoods
- Number and type of citizen education initiatives
- Number and type of code compliance cases processed
- Number and type of community oriented policing activities
- In order to maintain the quality and level of police services to our community during pandemic conditions, while reducing the potential risk of exposure to employees and citizens.
 - Utilize and follow proper Health and CDC Guidelines and promote social distancing where applicable.
 - Supply and equip all personnel with the proper PPE, such as gloves, masks, eye protection, and hand sanitizer
 - Modify work schedules to reduce cross contaminating work spaces
 - Staggering reporting times and days off
 - Teleworking when and where appropriate
- Reduce, Deter, and Prevent Crime through visibility, enforcement, and education
 - Increase and log patrols in neighborhoods and business districts
 - Increase self-initiated productivity while practicing proper exposure prevention guidelines
 - Work with individual HOA's and the PSBG to create stronger relationships and educational opportunities. Utilizing technology when and where appropriate for potential virtual meetings
- Increase efficiency of the Quality of Life Unit and operations
 - Reorganize staffing (1 Sgt, 2 officers) by evaluating and redistributing current personnel allocations to meet the growing needs of the unit
 - Coordinate with Patrol to assist with identifying and reporting code compliance issues and assist with enforcement of parking violations/complaints

- Increase the level of voluntary compliance to 85% through proactive patrols and community engagement
- Implementation of crime suppression unit to target increased or specific crime or traffic needs
 - Evaluate and redistribute current personnel allocations to meet the growing needs of our community
 - Coordinate with QOL, Patrol and CID with identifying current crime/traffic issues or trends
 - Implement targeted traffic enforcement details to curtail and reduce traffic accidents throughout the city by 20%
- Meet and Maintain current staffing levels by increasing department morale through employee enrichment and inclusiveness of all personnel to create a city-wide team approach in serving our community
 - Implement career goal plans with each employee to identify training or educational opportunities to enhance their ability to serve our community
 - Implement monthly departmental and command staff meetings to allow for individual input from all employees regarding direct operational functions and decisions
 - Implement and train a diverse Peer Support Team to help build upon our mental and emotional well-being to better serve each other and our community
-

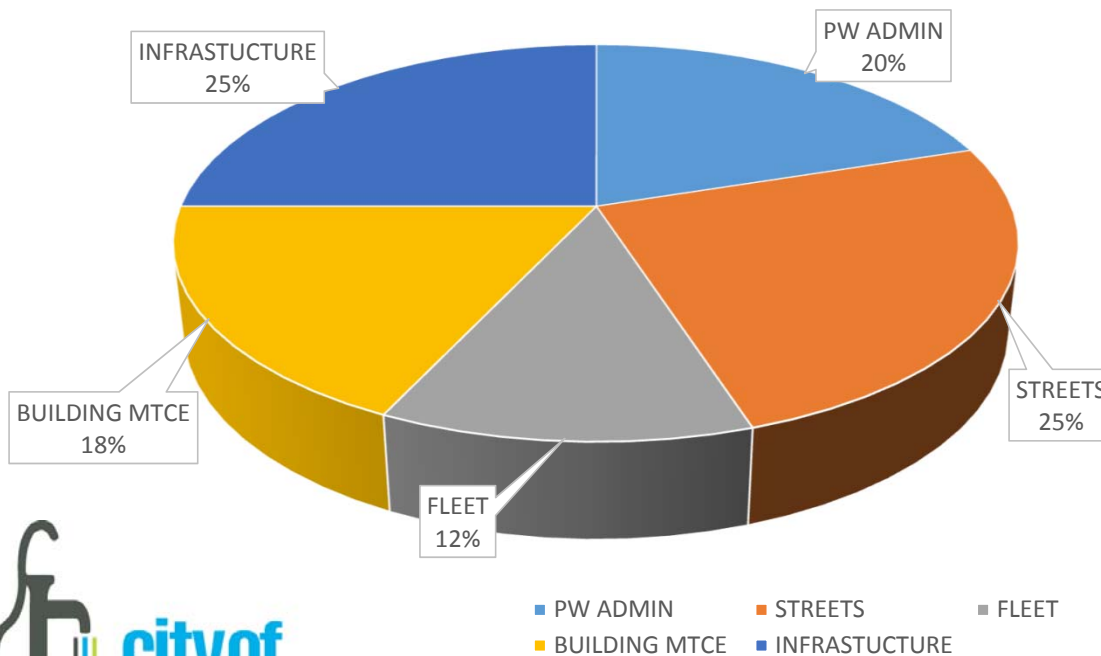
Department: Public Works Department
 Department ID:

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING (ALLOCATED)				
Security	2,526	2,526	-	0.00%
Cellphone	1,450	1,000	(450)	-31.03%
Postage	415	415	-	0.00%
Other Expenses	1,850	1,850	-	0.00%
Oper Supplies & Mat	6,325	7,055	730	11.54%
Printer Toner/Ink	730	-	(730)	-100.00%
Electricity	383,100	383,100	-	0.00%
Employee Screenings	1,000	1,000	-	0.00%
Engineering	10,000	10,000	-	0.00%
Contract Labor	2,100	2,100	-	0.00%
Travel	500	500	-	0.00%
Janitorial	32,000	37,700	5,700	17.81%
Janitorial Supplies	7,000	7,000	-	0.00%
Streets - Resurfacing - LMIG	51,000	53,000	2,000	3.92%
Street Light Repairs & Maintenance	5,000	5,000	-	0.00%
Bldg Repairs & Maintenance	150,000	130,000	(20,000)	-13.33%
Fleet Repairs & Maintenance (Vehicles)	209,000	209,000	-	0.00%
Streets Repairs & Maintenance	90,000	120,000	30,000	33.33%
Bldg Maintenance Contracts	200	-	(200)	-100.00%
Fleet Maintenance Contract	4,050	-	(4,050)	-100.00%
Fleet Maintenance Parts & Tires	2,500	-	(2,500)	-100.00%
Streets Maintenance Contracts	1,700	-	(1,700)	-100.00%
Postage Meter	600	-	(600)	-100.00%
Advertising	650	650	-	0.00%
Registration & Training	3,975	3,975	-	0.00%
Dues (Individual)	450	450	-	0.00%
Dues (City)	-	55	55	0.00%

	<i>FY2020 Adopted</i>	<i>FY2021 Requested</i>		
	<i>Totals</i>	<i>Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
Gasoline	8,000	8,000	-	0.00%
Diesel	10,000	10,000	-	0.00%
Traffic Electricity	950	950	-	0.00%
Street Lighting Electricity	5,000	-	(5,000)	-100.00%
Tree Removal	30,000	30,000	-	0.00%
Uniforms	2,100	2,100	-	0.00%
TOTAL OPERATING BUDGET	1,024,171	1,027,426	3,255	0.32%
TOTAL PERSONNEL BUDGET	589,382	476,329	(113,053)	-19%
PROPOSED FY 21 BUDGET		1,503,755	(109,798)	-6.80%

Public Works Budget Summary

Resource Allocation



GENERAL FUND	FY 21
PERSONNEL EXPENSE	\$ 476,329
OPERATING EXPENSES	\$ 1,027,426
TOTAL BUDGET	\$ 1,503,755
STAFFING LEVEL (FTE'S)	8

Public Works Department

Mission Statement - The City of Powder Springs is dedicated to serving the people who live, work, and transact business within our community. We are committed to providing leadership, vision, and an exceptional quality of life. Public Works fundamental purpose is to ensure a safe and clean environment for all citizens and visitors by maintaining safe roadways and drainage structures, welcoming and maintained facilities, and sanitary refuse removal.

Description and Overview of the Department - Public Works is responsible for roadway maintenance (including right-of-way), maintenance of city properties (improvements and land), storm water infrastructure maintenance and sanitation services within the City of Powder Springs.

FY21 Goals and Objectives:

- Disinfecting all public facilities on a daily basis
- Maintaining sufficient supply of inventory to follow CDC guidelines relating to disinfecting public spaces during pandemic
- Apply and secure LMIG grant funds for patching, milling, and resurfacing
- Accomplish patching and resurfacing under the SPLOST program
- Increase safety awareness through updated Safety Training, including best practices to reduce or minimize spread of infection
- Continue training related to storm water management
- Enhance facility maintenance based on CIP funding and approval
- Maintain right-of-way areas to enhance beautification within the City
- Inspect, upgrade and repair storm water infrastructure
- Reduce fleet maintenance expenses.

FY21 Key Performance Measures

- Quantity of disinfectant purchased and maintained
- Frequency of disinfecting practices in all public facilities
- Number of roadways resurfaced, repaired and maintained
- Reduced number of workers comp claims
- Number of classes relating to safety and safe operations
- Number and dollar amount of building repairs
- Amount of trash removed from rights of way
- Number of catch basins cleaned
- Number of catch basins repaired
- Type and dollar amount of stormwater repairs
- Number of lights repairs or replaced
- Number of street signs replaced

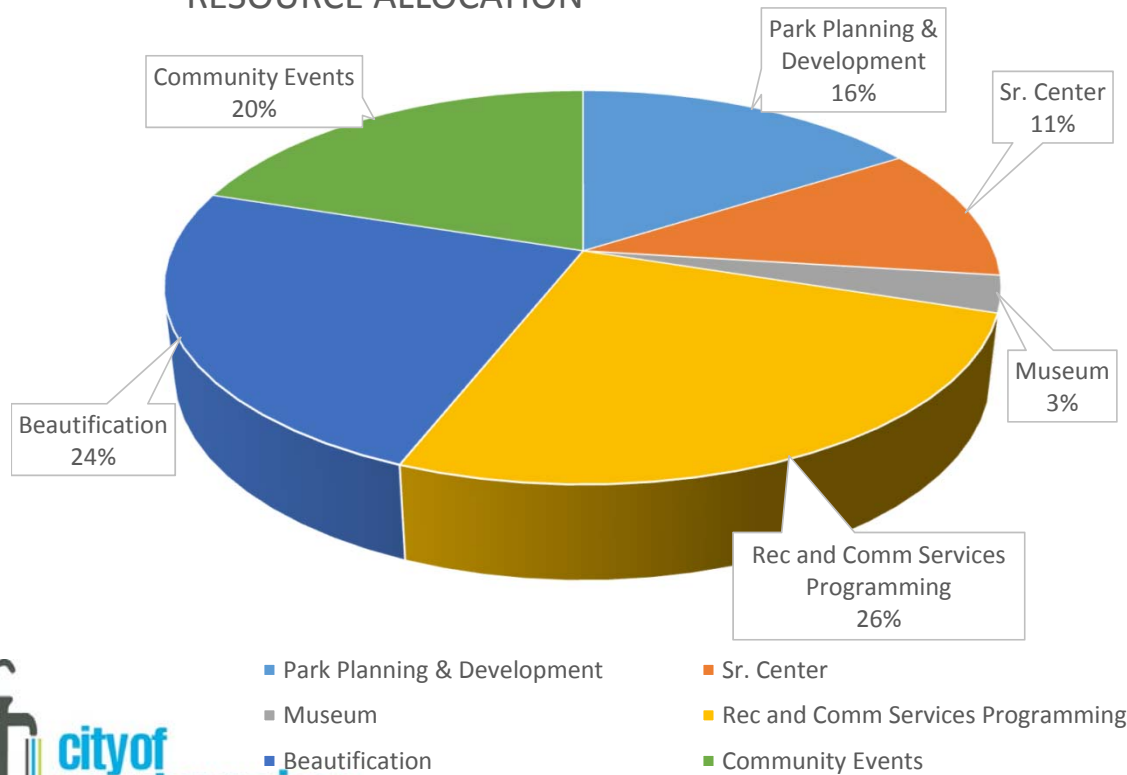
Department: Parks & Recreation INCLUDES Sr. Center and Museum -FY21
Department ID: 6100-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Maintenance Contracts	3,510	9,500	5,990	170.66%
Telephone	5,500	-	(5,500)	-100.00%
Internet Services	7,900	-	(7,900)	-100.00%
Travel	800	700	(100)	-12.50%
Registrations & Training	1,400	875	(525)	-37.50%
Dues (City)	-	600	600	0.00%
Dues (Individual)	650	250	(400)	-61.54%
Other Expenses	1,500	1,500	-	0.00%
Oper Supplies & Mat	17,000	15,000	(2,000)	-11.76%
Printer Toner/Ink	1,800	-	(1,800)	-100.00%
Food	450	600	150	33.33%
Contract Labor	25,000	28,000	3,000	12.00%
Contract Labor (Recycling)	-	-	-	0.00%
City-Sponsored Events (Town Square)	43,000	80,000	37,000	86.05%
Advertising	-	2,900	2,900	0.00%
Landscaping*	-	44,475	44,475	0.00%
Partnerships	7,000	15,000	8,000	114.29%
Cultural Arts Commission	3,000	3,000	-	0.00%
Other Equipment < \$5,000	4,500	9,000	4,500	100.00%
Recreational Supplies	10,000	10,000	-	0.00%
Uniforms	-	400	400	0.00%
Electricity	-	-	-	0.00%
Natural Gas	-	-	-	0.00%
Gasoline	1,040	540	(500)	-48.08%
TOTAL OPERATING BUDGET	134,050	222,340	88,290	65.86%
TOTAL PERSONNEL BUDGET	230,930	242,212	11,282	5%
PROPOSED FY 21 BUDGET		464,552	99,572	27.28%

Parks and Recreation Budget Summary

Includes Sr. Center and Museum

RESOURCE ALLOCATION



GENERAL FUND	FY 21
PERSONNEL EXPENSE	\$ 242,212
OPERATING EXPENSES	\$ 222,340
TOTAL BUDGET	\$ 464,552
STAFFING LEVEL (FTE'S)	3 FT 2 PT 4 – FTE'S

Parks, Recreation and Cultural Affairs

Mission Statement - Serve, educate and enhance life for residents and visitors of Powder Springs by providing a variety of affordable recreational, educational, cultural activities and opportunities and to acquire, develop, improve, beautify and maintain parks, trails and recreational facilities serving the needs of all ages and abilities.

Description and Overview of the Department - The Parks, Recreation, & Cultural Affairs department provides quality and diversified leisure programs while ensuring all city parks, facilities, and trails are maintained and safe for enjoyment by residents and visitors of all ages. The staff that makes up the department includes three full-time, (Director, Recreation Program Coordinator, and Operations Coordinator) two part-time (Senior Services Coordinator and Museum Coordinator), and one contracted employee (City Special Events Coordinator). Linear Park and Downtown Park are the primary full service parks within the city. Four additional neighborhood parks and two trails complete list of outdoor amenities. Additionally, the department manages four buildings with the Ford Center Campus to include Senior Services, Ford Reception Hall, and the Patricia C. Vaughn Cultural Arts Center. Also, the department oversees the Seven Springs Museum at the Bodiford House.

Functional Areas:

- Park Planning & Development
- Park Operations (Maintenance)
- Recreation and Community Services Programming
- Beautification
- City Special Events
- Cultural Arts
- Reception Hall
- Museum

FY21 Goals and Objectives:

- Continue to create an identity for the community through the provision of high quality passive parks that are ready for use and enjoyment by the residents and examine alternatives for providing services within the context of pandemic guidelines.
- Continue development of the linear park.
- Continue to build on signature City events by partnering with City businesses, schools, and ambassador groups
- Expand volunteers in the ambassador groups and develop comprehensive list of volunteer opportunities
- Continue collaboration with other city departments on events focused on engaging citizens and neighborhoods.

- Continue to beautify the community through implementation of anti-littering campaigns, clean up events and promotion of recycling.
- Establish and implement new programs aimed at making the city a tourist destination.
- Increase visibility and interaction with other municipalities that offer leisure services to their residents.

FY21 Key Performance Measures:

- Downtown Park – Complete construction and development and begin programming to include music performances, movie nights, and community sponsored events.
- Linear Park – begin planning/programming for next phase of linear park.
- Research and make application for funding assistance for park projects and programs.
- Implement standard operating procedures for routine maintenance of parks/facilities as well as beautification projects.
- Continue the park inspection program to identify maintenance and equipment issues.
- Become an active participant in the Georgia Recreation & Parks Association at the District and State level and pursue national certifications relative to operations, programs, and professional development.
- Provide training opportunities to staff as well as networking opportunities with other parks & recreation professionals to determine new programs/events to benefit the city and its residents, particularly in a manner that considers pandemic guidelines such as social distancing
- Plan and implement the annual seafood festival and concert series to increase awareness of the city as a tourist destination.
- Pursue alternative approaches to current programs that will improve efficiency and quality of services offered.
- Assess fees & charges within PRCA and recommend fees that maximize return on investments in facilities while meeting market standards.

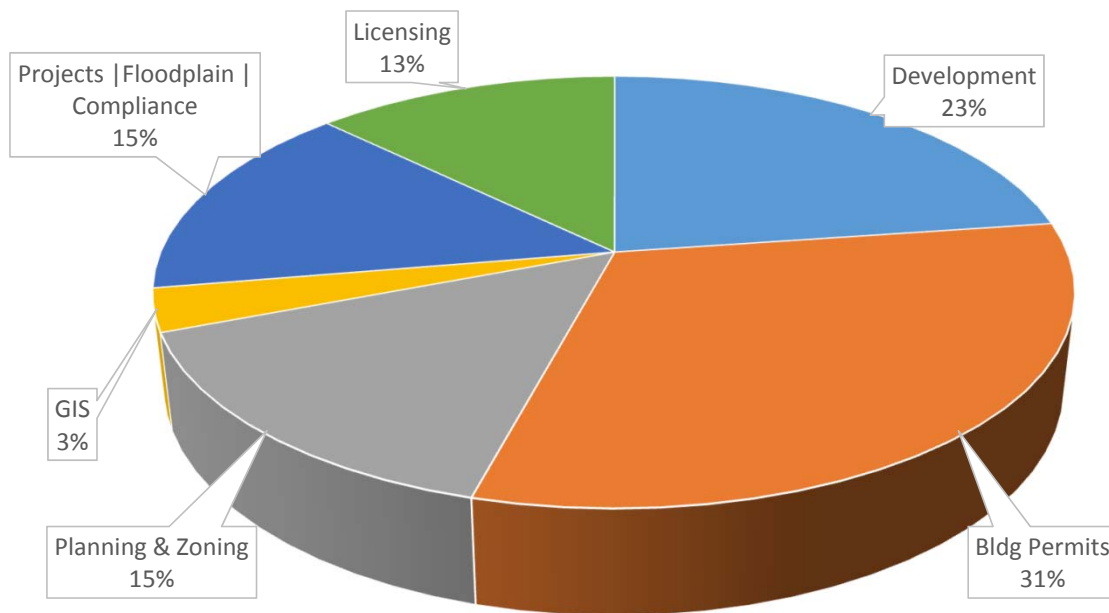
Department: Community Development Departments

Department ID: 7400-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Maintenance Contracts	-	-	-	0.00%
Telephone	-	-	-	0.00%
Cellular Phones	-	-	-	0.00%
Internet Services	-	-	-	0.00%
Postage Meter	300	-	(300)	-100.00%
Other Expenses	900	900	-	0.00%
Oper Supplies & Mat	1,400	2,700	1,300	92.86%
Printer Toner/Ink	1,300	-	(1,300)	-100.00%
Electricity	-	-	-	0.00%
Natural Gas	-	-	-	0.00%
Printing & Binding	1,850	2,500	650	35.14%
Postage	650	1,475	825	126.92%
Legal Notices	1,000	1,500	500	50.00%
Travel	4,250	1,000	(3,250)	-76.47%
Registrations & Training	3,315	1,240	(2,075)	-62.59%
Dues (Individual)	1,550	1,543	(7)	-0.45%
Engineering	18,000	18,000	-	0.00%
Planning Services	5,000	5,000	-	0.00%
Contract Labor	143,189	80,000	(63,189)	-44.13%
Uniforms	-	-	-	0.00%
Professional Services	35,000	62,000	27,000	77.14%
Software Maintenance	93,900	43,686	(50,214)	-53.48%
Comp Plan Land Use Services	5,000	3,000	(2,000)	-40.00%
Commission Expense	5,000	5,000	-	0.00%
TOTAL OPERATING BUDGET	321,604	229,544	(92,060)	-28.63%
TOTAL PERSONNEL BUDGET	321,584	301,913	(19,671)	-6.12%
PROPOSED FY 21 BUDGET		531,457	(111,731)	-17.37%

Community Development Budget Summary

RESOURCE ALLOCATION



- Development
- Planning & Zoning
- Projects | Floodplain | Compliance
- Bldg Permits
- GIS
- Licensing



GENERAL FUND	FY 21
PERSONNEL EXPENSE	\$ 301,913
OPERATING EXPENSES	\$ 229,544
TOTAL BUDGET	\$ 531,457
STAFFING LEVEL (FTE'S)	5

Community Development Department

Mission Statement - To implement the City's ordinances, plans and policies; which are based on the community's vision and provide a comprehensive approach to planning and development that meets the needs of the community and facilitates responsible, high quality and well planned development.

Description and Overview of the Department: Community Development implements the city's policies as well as federal and state mandates to ensure quality development and appropriate utilization of existing spaces to ensure compatibility with community objectives. Community Development is the staff representative of the Planning and Zoning Commission which is a recommending body to the Mayor and Council. The guiding documents of Community Development are the Comprehensive Plan, Unified Development Code and the Code of Ordinances.

Functional Areas:

- **Development** – Works with developers to ensure that development follows procedures meeting Federal, State and Local requirements. Coordinates with different departments and agencies to ensure compliance. Approves subdivision plats and issues land disturbance permits. Completes required inspections to ensure continued compliance until project completion.
- **Building Permits** – Coordinates with contractors, home owners, business owners, Cobb County Fire Marshal and the City's Building Official to ensure construction meets state and local requirements.
- **Stormwater**- Manages and ensures compliance with the NPDES Phase I Municipal Separate Storm Sewer System (MS4) Permit and the Stormwater Management Master Plan (SWMP). Community Development coordinates with Public Works who manages maintenance, repairs, and capital projects as they relate to Stormwater.
- **Comprehensive Planning** – Maintains the City's Qualified Local Government Status from the State of Georgia Department of Community Affairs by adopting and maintaining the City's Comprehensive Plan and annual updates to the Capital Improvement Element. Confirms compliance with the Impact Fee program.
- **Geographic Information Systems (GIS)** – Manages, gathers and creates city geospatial data, including parcels, streets, future land use and zoning, Stormwater infrastructure, water and sewer and the City boundary.
- **Zoning** – Reviews zoning and variance applications and makes recommendations to the Planning and Zoning Commission and the Mayor and Council. Reviews permit and business license applications for compliance with the Unified Development Code.
- **Floodplain Management** – Serves as an information source for homeowners and property owners affected by floodplain regulations. Confirms that development and building is in compliance with regulations. Keeps City in compliance with the requirements of the National Flood Insurance Program (NFIP) and Community

- Rating System (CRC).
- **Economic Development** – this function is supervised and managed within Community Development but is described separately.
 - **Project/ Amenity Planning** – Implements projects as recommended in the Livable Centers Initiative “Springs in Motion” Major Plan Update adopted in June of 2016.
 - **Occupational Tax/ Licensing** – Issue occupational tax certificates, regulatory licenses and alcohol licenses in accordance with city, state and federal requirements.

FY 2021 Goals and Objectives

- Send out business license renewals by November 1 to allow additional time for processing.
- Update all forms to consistent design and format.
- Create master templates for all agreements and guarantees required in the development process. Provide this information to the applicant early in the process.
- Continue review of incoming occupational tax applications within 3 business days.
- Continue participation in the City’s Community Rating System program and maintain the City’s rating of a 6.
- Update the stormwater ordinance to meet the updated requirements of North Metro Water Management District.
- Continue to improve the accuracy of the inventory of storm water infrastructure by reviewing all labeled outfalls and reclassifying as appropriate
- Implement a program to begin electronic back up of zoning files.

FY21 Key Performance Measures

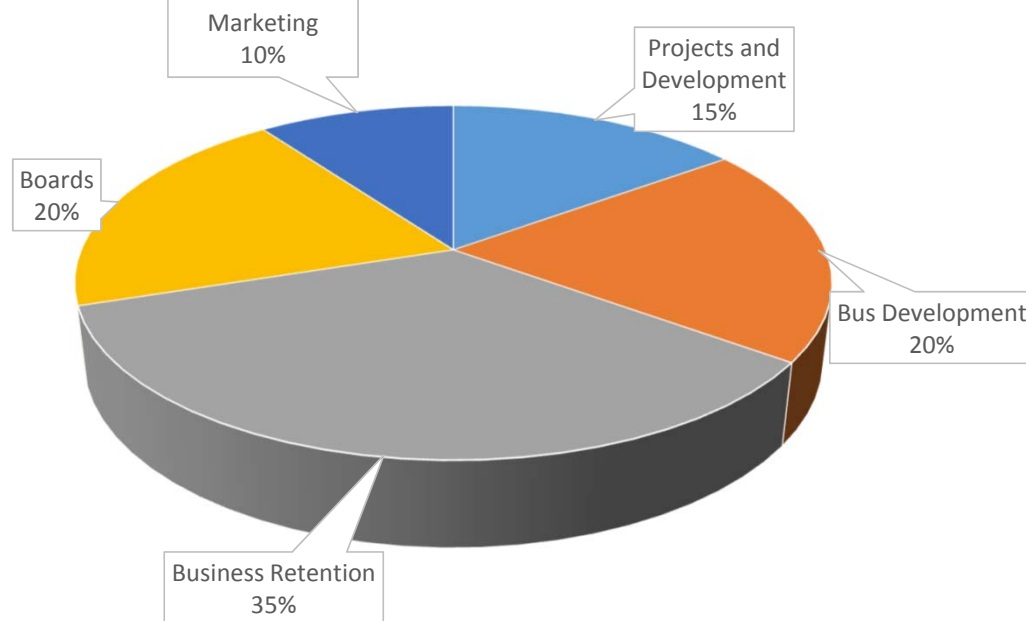
- Number of dry weather inspections compared to previous year.
- Number of occupational tax renewals performed by March 31.
- Number of files scanned into electronic database
- Number of applications submitted and processed online and number processed in person.
- Amount of time saved with online processing.
- Percentage complete of updated forms
- Number of properties annexed.
- Number of new businesses opened
- Number of cold calls made
- Number of existing businesses served and contacted for service
- Number of complaints received and processed.

Department: Economic Development Department
Department ID: 7510-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Printing & Binding	1,300	1,300	-	0.00%
Advertising	6,200	-	(6,200)	-100.00%
Travel	2,200	1,500	(700)	-31.82%
Registrations & Training	3,200	1,500	(1,700)	-53.13%
Other Expenses	1,000	1,000	-	0.00%
Oper Supplies & Mat	1,500	500	(1,000)	-66.67%
Printer Toner/Ink	1,000	-	(1,000)	-100.00%
Special Events (tourism)	500	1,000	500	100.00%
Special Events Business	1,700	1,700	-	0.00%
Software Maintenance	2,400	3,000	600	25.00%
Advertising	1,000	1,000	-	0.00%
Travel - DB	1,500	1,500	-	0.00%
Registrations & Training - DB	2,500	2,500	-	0.00%
Other Expenses - DB	500	500	-	0.00%
Uniforms	-	-	-	0.00%
Payments to Others	84,234	100,000	15,766	18.72%
Grant Implementation		5,500		0.00%
Postage		1,000		0.00%
TOTAL OPERATING BUDGET	110,734	123,500	12,766	11.53%
TOTAL PERSONNEL BUDGET	138,427	158,952	20,525	14.83%
PROPOSED FY 21 BUDGET		282,452.00	33,291.00	13.36%

Economic Development Budget Summary

RESOURCE ALLOCATION



GENERAL FUND	FY 21
PERSONNEL EXPENSE	\$ 158,952
OPERATING EXPENSES	\$ 123,500
TOTAL BUDGET	\$ 282,452
STAFFING LEVEL (FTE'S)	2

Economic Development

Mission Statement - To create innovative and sustainable opportunities for business recruitment, retention, and expansion while maintaining a climate of workforce development, community engagement, and quality of life for residents and businesses.

Description and Overview:

Economic Development supports and coordinates the economic development activities in conjunction with the City's Key Strategies that promote and enhance the City of Powder Springs, including Business Recruitment and Business Retention, implementing and managing the Business Liaison Team; staff and facilitate the operations of the Downtown Development Authority (DDA) and Development Authority of Powder Springs (DAPS); network and build relationships at the local and state level; research appropriate incentives and grant opportunities; develop promotional materials and advertising strategies to attract business, trade and tourism, develop and maintain a comprehensive list of available properties; update and implement business target analysis and retail leakage.

Functional Areas:

- Recruitment and retention
- Authority Board Management
- Marketing/Promotions
- Annexation

FY21 Goals and Objectives:

- Serve as a liaison for new businesses to be a point of contact and to ensure that they navigate the process working through the Community Development Department. Additionally, build relationships with key partners that could serve as resources to new businesses, ex. Kennesaw State University Small Business Development Center.
- Promote business engagement and retention by completing business surveys of all commercial businesses and recommending improvements based on key findings. Continue to expand Business Liaison Team impact by publishing monthly newsletter and providing open hours.
- Make information readily available by completing redesign of Community Development and Economic Development forms and creating up-to-date collateral materials. Additionally, ensure website information is periodically updated.

- Pursue training opportunities to develop skills relevant to the job function. Economic Developments staff aims to continue accumulating course credits toward attaining the Georgia Certified Economic Developer Certification offered through the Carl Vinson Institute of Government.
- Identify key target properties adjacent to the city so that we can annex fringe area new developments and other potentially beneficial properties in order to attract new investment and opportunities into the City.
- Focus targeted business recruitment for identified available properties coupled with inventory marketing and incentive development to assist in developing available commercial properties and grow job creation. Host a Developers Day to attract potential development and investment in the city.
- Provide support and development of board members and management of all Authority Board activities.
- Continue working with the Authority Boards to attract key investment, employment, and place-making opportunities for the City.

FY21 Key Performance Measures

- Number of existing businesses surveyed and interviewed.
- Existing business growth
- Number of new businesses
- Training provided to authority boards
- Projects implemented by authority boards
- Number of available properties to develop
- Incentives recommended and used
- Number of attendees at Developer's Day
- Type of collateral developed
- Number of cold calls made to targeted industries
- Number of recipients of BLT newsletter as compared to FY20
- Audiences reached during marketing campaign

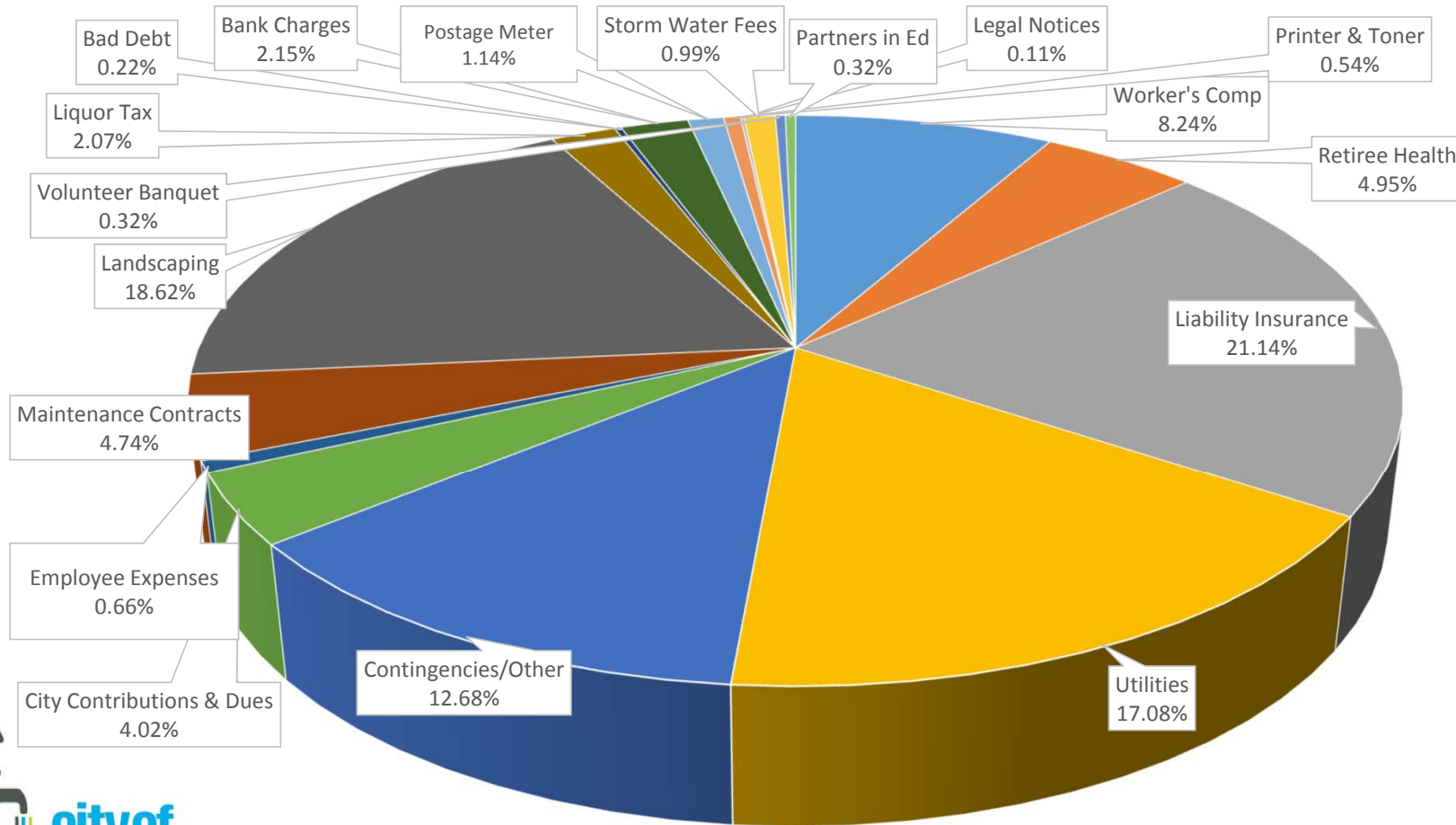
Department: General Admin (1595)
 Department ID:

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Liability Insurance	240,000	196,350	(43,650)	-18.19%
Telephone	51,885	33,252	(18,633)	-35.91%
Other Expenses	-	-	-	0.00%
Cable TV	580	580	-	0.00%
Workers Comp	67,500	76,500	9,000	13.33%
Retiree Health Insurance	52,000	46,000	(6,000)	-11.54%
Printer Toner/Ink	4,000	5,000	1,000	25.00%
Gasoline	-	-	-	0.00%
Food	-	-	-	0.00%
Internet Services	1,150	5,738	4,588	398.91%
Cellular Phone	-	-	-	0.00%
Postage Meter	-	8,075	8,075	0.00%
Postage	-	2,500	2,500	0.00%
Printing & Binding	-	-	-	0.00%
Advertising	-	-	-	0.00%
Legal Notices	-	1,000	1,000	0.00%
Legal	-	-	-	0.00%
Communications	-	-	-	0.00%
Employee Luncheons	1,750	5,250	3,500	200.00%
Bereavement Flowers	500	900	400	80.00%
Contract Labor	-	-	-	0.00%
Professional Services	-	-	-	0.00%
Landscaping	249,300	173,000	(76,300)	-30.61%
Maintenance Contracts	63,565	44,000	(19,565)	-30.78%
Misc. city contributions	8,800	8,800	-	0.00%

Department: General Admin (1595)
 Department ID:

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
Publications/public information	-	-	-	0.00%
Cobb County W&S	12,000	17,000	5,000	41.67%
Registrations & Training	-	-	-	0.00%
Volunteer Banquet	5,000	3,000	(2,000)	-40.00%
Partners in Ed	4,000	3,000	(1,000)	-25.00%
Dues (City)	25,355	28,555	3,200	12.62%
Bank Charges	-	20,000	20,000	0.00%
Contingencies	85,340	122,778	37,438	43.87%
Electricity	63,153	76,630	13,477	21.34%
Natural Gas	16,950	25,500	8,550	50.44%
Storm Water Fees	8,800	9,240	440	5.00%
Liquor Tax Cobb Portion	17,500	19,250	1,750	10.00%
Bad Debt Expense	6,500	2,000	(4,500)	-69.23%
Payments to Others	-	-	-	0.00%
TOTAL OPERATING BUDGET	985,628	933,898	(51,730)	-5.25%

General Expenses (1595) Budget Summary



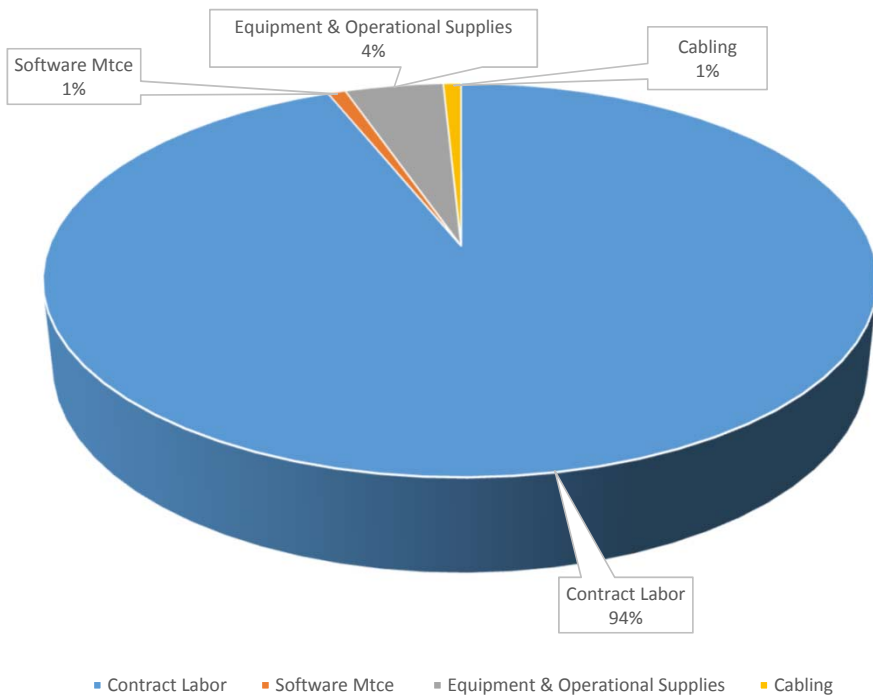
GENERAL EXPENSES TOTAL - \$ 928,900



Department: DATA PROCESSING / IT
 Department ID: 1535

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING (ALLOCATED)				
Contract Labor	230,000	230,000	-	0.00%
Software Mtce	2,000	2,000	-	0.00%
Cabling	2,000	2,000	-	0.00%
Oper Supplies & Mat	500	500	-	0.00%
Computers < \$5000	6,500	6,500	-	0.00%
Other Equipment < \$5000	4,000	4,000	-	0.00%
TOTAL OPERATING BUDGET	245,000	245,000	-	0.00%

Data/IT Budget Summary (Contracted Services – VC3)



FINES & FORFEITURES FUND	FY 21
PERSONNEL EXPENSE	0
OPERATING EXPENSES	\$ 245,000
TOTAL BUDGET	\$ 245,000
STAFFING LEVEL (FTE'S)	0

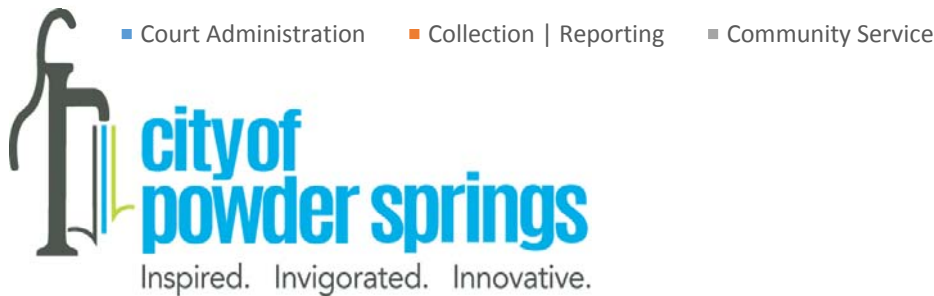
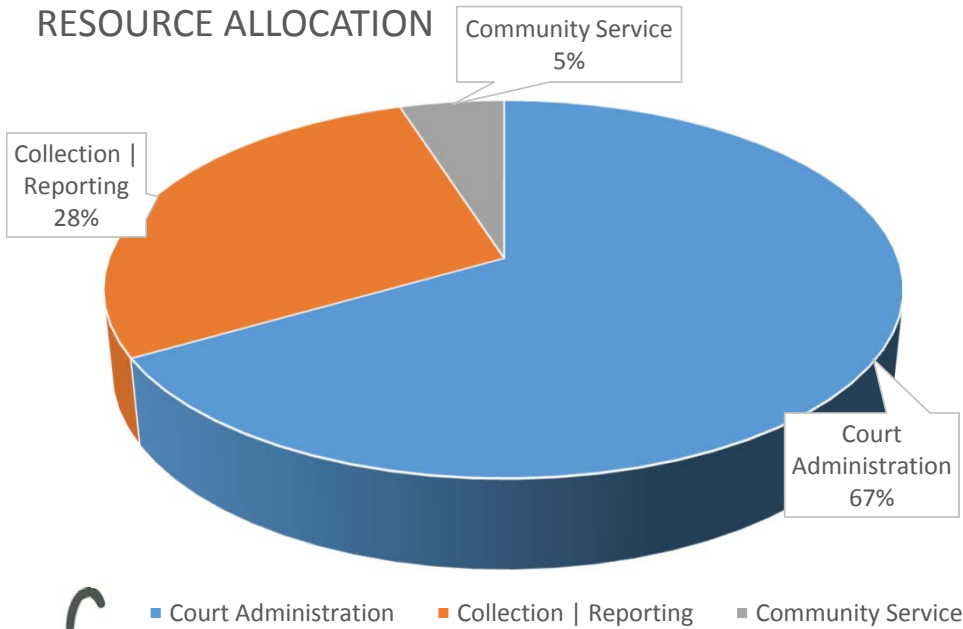
Department: Municipal Court Department (excludes QOL)

Department ID: 2650-00

	FY2020 Adopted Totals	FY2021 Requested Totals	Variance \$	Variance %
OPERATING (ALLOCATED)				
Bank Charges	6,000	-	(6,000)	-100.00%
Maintenance Contracts	4,000	-	(4,000)	-100.00%
Telephone	1,800	-	(1,800)	-100.00%
Internet Services	350	-	(350)	-100.00%
Postage Meter	750	-	(750)	-100.00%
Postage	-	200	200	0.00%
Printing & Binding	1,500	1,500	-	0.00%
Travel	650	300	(350)	-53.85%
Registrations & Training	625	225	(400)	-64.00%
Dues (Individual)	255	55	(200)	-78.43%
Other Expenses	300	300	-	0.00%
Oper Supplies & Mat	4,000	5,000	1,000	25.00%
Printer Toner/Ink	1,000	-	(1,000)	-100.00%
Electricity	12,500	-	(12,500)	-100.00%
Natural Gas	2,750	-	(2,750)	-100.00%
Other Equipment < \$5,000	1,500	1,500	-	0.00%
Indirect Costs	50,000	-	(50,000)	-100.00%
Prisoner Expense	60,000	60,000	-	0.00%
Legal	68,000	68,000	-	0.00%
Audit	2,500	-	(2,500)	-100.00%
Software Mtce	37,500	37,500	-	0.00%
Security	15,000	15,000	-	0.00%
Uniforms	-	-	-	0.00%
Contract Labor	7,500	7,500	-	0.00%
TOTAL OPERATING BUDGET	278,480	197,080	(81,400)	-29.23%
TOTAL PERSONNEL BUDGET	168,414	183,002	14,588	9%
PROPOSED FY 21 BUDGET		380,082	(66,812)	-14.95%

Municipal Court Budget Summary

RESOURCE ALLOCATION



FINES & FORFEITURES FUND	FY 21
PERSONNEL EXPENSE	\$ 183,002
OPERATING EXPENSES	\$ 197,080
TOTAL BUDGET	\$ 380,082
STAFFING LEVEL (FTE'S)	2 + Municipal Court Judge

Municipal Court

Mission Statement - It is the mission of the Municipal court to provide fair and equal access to justice, to provide professional and impartial treatment, and fair and timely resolution of all court matters.

Description and Overview of the Department - Municipal Court accurately controls and manages all court correspondence to ensure that the court functions efficiently and properly and keeps abreast of legislative laws and operate the court within the governing framework of state statutes and local ordinances.

Functional areas:

- Court Administration
- Collections & Reporting
- Community Service

FY21 Goal and Objective

- Reorganize structure of court proceedings to account for pandemic guidelines in manner that has least impact on operations and resources.
- Continued reduction of inmate housing expense to the City of Powder Springs.

FY21 Key Performance Measures

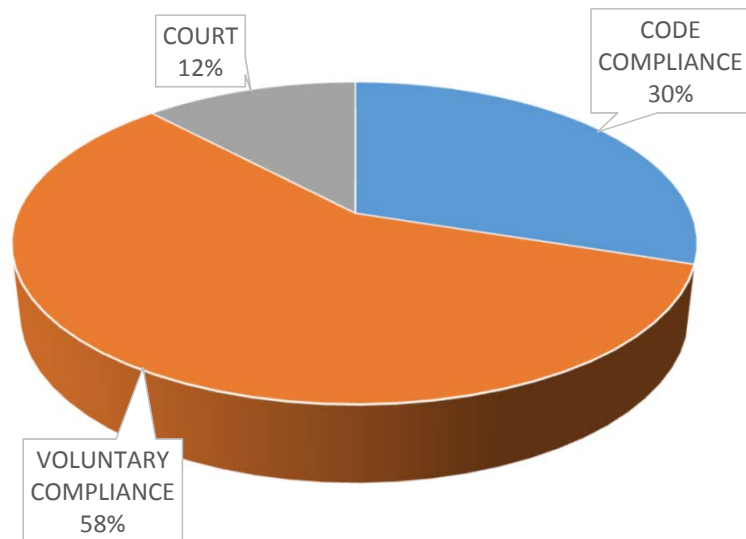
- Number of cases handled under new operational standards
- Number of cases accommodated and number that required rescheduling
- Number of inmates housed and number of reductions in bonds or own-recognizance releases.
- New methods implemented to address operations during pandemic.

Department: Police Department - QOL
 Department ID: 3200-00

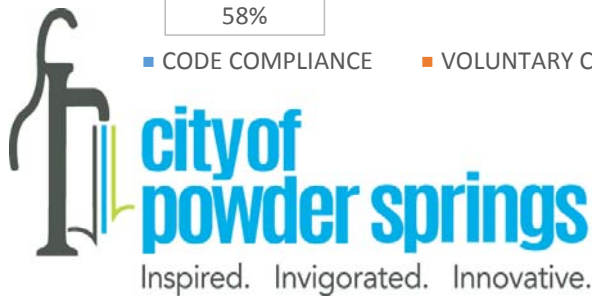
<i>Quality of Life Enforcement)</i>	<i>(Code PD Adopted Totals</i>	<i>FY 20 Courts & PD Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING					
Employee Screenings		500	500	-	0.00%
Software Maintenance ¹		-	-	-	0.00%
Maintenance Contracts		150	150	-	0.00%
R & M Radios		-	-	-	0.00%
Telephone		-	-	-	0.00%
Cellular Phones		1,920	1,920	-	0.00%
Internet Services		-	-	-	0.00%
Postage Meter		-	-	-	0.00%
Postage		250	250	-	0.00%
Advertising		500	-	(500)	-100.00%
Travel		700	500	(200)	-28.57%
Registrations & Training		1,640	1,140	(500)	-30.49%
Dues (Individual)		600	600	-	0.00%
Other Expenses		-	-	-	0.00%
State Law Enforcement Certification		-	-	-	0.00%
Oper Supplies & Mat		1,929	2,000	71	3.68%
Printer Toner/Ink		200	-	(200)	-100.00%
Firearms Supplies		1,500	1,500	-	0.00%
Electricity		-	-	-	0.00%
Natural Gas		-	-	-	0.00%
Gasoline		7,750	7,750	-	0.00%
Furniture & Fixtures < \$5,000		-	-	-	0.00%
Uniforms		2,000	2,000	-	0.00%
Bullet Proof Vests		1,630	815	(815)	-50.00%
Outsourcing GCIC		-	-	-	0.00%
Community Outreach		1,500	1,000	(500)	-33.33%
K 9 Expenses		-	-	-	0.00%
K 9 Training		-	-	-	0.00%
Explorer Expense		-	-	-	0.00%
Honor Guard		-	-	-	0.00%
CID Equip & Supplies		-	-	-	0.00%
New Officer Equipment		-	-	-	0.00%
Legal		10,000	10,000	-	0.00%
TOTAL OPERATING BUDGET		37,531	30,125	(7,406)	-19.73%
TOTAL PERSONNEL BUDGET		123,575	115,017	(8,558)	-7%
PROPOSED FY 21 BUDGET			145,142	(15,964)	-9.91%

Quality of Life Budget Summary

RESOURCE ALLOCATION



■ CODE COMPLIANCE ■ VOLUNTARY COMPLIANCE ■ COURT



FINES & FORFEITURES FUND	FY 21
PERSONNEL EXPENSE	\$ 115,017
OPERATING EXPENSES	\$ 30,125
TOTAL BUDGET	\$ 145,142
STAFFING LEVEL (FTE'S)	2

FY21 - SANITATION FUND 540

Sanitation

Revenue Projection	
Refuse Collection	1,324,071
Brush Pick Up	500
Other Household Pick up	3,000
Lost/Damaged Carts	300
Penalties and Interest	12,000
Investment Income	6,000
Miscellaneous Reveune	500
Use of Sanitation Fund Balance	11,908
REVENUE TOTAL	1,358,278

Expenditure Projection	
Operating	982,042
Personnel	376,237
EXPENDITURE TOTAL	1,358,278

VARIANCE	(0)
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Department: Public Works Department - Sanitation

Department ID:

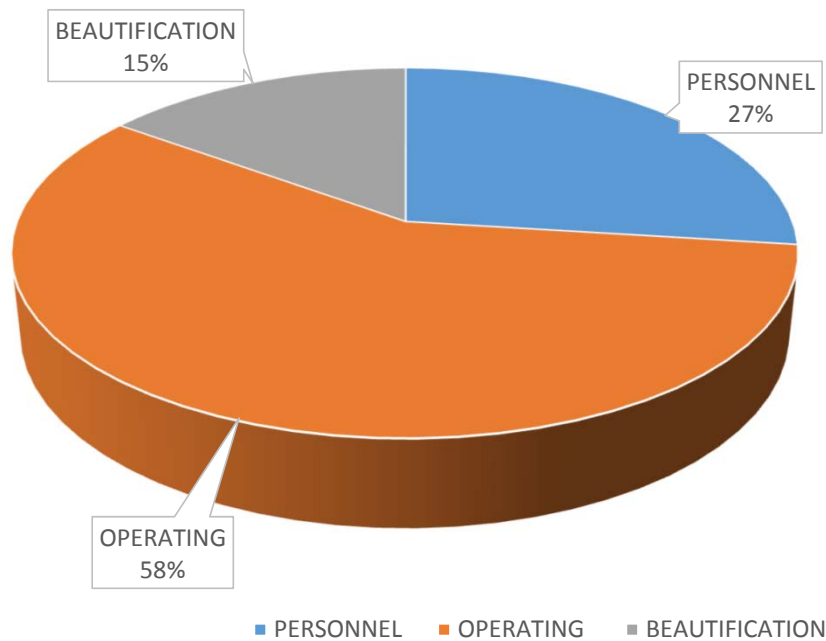
	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
SANITATION OPERATING - FUND 540				
Security	2,500	-	(2,500)	-100.00%
Maintenance Contracts	7,500	6,212	(1,288)	-17.18%
Telephone	5,100	4,694	(406)	-7.95%
Cellphone	3,900	-	(3,900)	-100.00%
Cable TV	510	510	-	0.00%
Internet Services	1,060	810	(250)	-23.58%
Postage	500	500	-	0.00%
Other Expenses	2,000	1,783	(217)	-10.85%
Oper Supplies & Mat	6,725	7,840	1,115	16.57%
Printer Toner/Ink	1,510	-	(1,510)	-100.00%
Electricity	7,500	10,818	3,318	44.24%
Natural Gas	5,900	3,600	(2,300)	-38.98%
Employee Screenings	1,600	1,600	-	0.00%
Engineering	-	-	-	0.00%
EPD Testing	-	-	-	0.00%
Contract Labor	-	20,000	20,000	0.00%
Contract Labor (Recycling)	-	-	-	0.00%
Consumer Confidence Report	-	-	-	0.00%
Liability	-	27,066	27,066	0.00%
Workers Comp	-	10,800	10,800	0.00%
Landscaping	-	-	-	0.00%
Manhole Maintenance	-	-	-	0.00%
Valve Maintenance	-	-	-	0.00%
Repairs & Maintenance	-	-	-	0.00%
Repairs & Maintenance (Vehicles)	-	-	-	0.00%
Repairs & Maintenance (Sewer Line)	-	-	-	0.00%

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
SANITATION OPERATING - FUND 540				
Repairs & Maintenance (Meters)	-	-	-	0.00%
Repairs & Maintenance (Drainage)	-	-	-	0.00%
Repairs & Maintenance (Detention P)	-	-	-	0.00%
Vehicle Maintenance & Parts	-	-	-	0.00%
Postage Meter	3,600	1,140	(2,460)	-68.33%
Advertising	6,125	6,125	-	0.00%
Registration & Training	1,075	1,075	-	0.00%
Dues (Individual)	200	-	(200)	-100.00%
Dues (City)	-	-	-	0.00%
Gasoline	5,000	5,000	-	0.00%
Diesel	50,000	50,000	-	0.00%
Water Purchases	-	-	-	0.00%
Sewer Processing Charge	-	-	-	0.00%
Landfill	206,600	238,144	31,544	15.27%
Other Equipment < \$5,000	5,000	5,000	-	0.00%
Dumpsters	1,200	1,200	-	0.00%
Garbage Carts	25,000	25,000	-	0.00%
Meters	-	-	-	0.00%
Uniforms	6,000	6,000	-	0.00%
Indirect Costs	275,000	250,000	(25,000)	-9.09%
Depreciation Expense	65,000	65,000	-	0.00%
Bad Debt Expense	3,000	3,000	-	0.00%
Audit	10,000	3,420	(6,580)	-65.80%
Billing Services	15,000	15,000	-	0.00%
Software Maintenance	8,800	8,800	-	0.00%
Travel	500	500	-	0.00%
Bank Charges	8,000	-	(8,000)	-100.00%
Vehicle	26,728	-	(26,728)	-100.00%
Beautification Contract Labor Recycli	110,200	166,804	56,604	51.36%
Beautification Landscaping	75,000	34,600	(40,400)	-53.87%
Other Debt Interest	-	-	-	0.00%

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
SANITATION OPERATING - FUND 540				
TOTAL OPERATING BUDGET	953,333	982,042	28,709	3.01%
TOTAL PERSONNEL BUDGET	404,167	376,237	(27,930)	-6.91%
PROPOSED FY 21 BUDGET		1,358,278	779	0.06%

Sanitation Budget Summary

RESOURCE ALLOCATION



SANITATION FUND	FY 21
PERSONNEL EXPENSE	\$ 376,237
OPERATING EXPENSES	\$ 982,042
TOTAL BUDGET	\$ 1,358,278
STAFFING LEVEL (FTE'S)	9

FY21 - STORMWATER FUND 555

Stormwater

Revenue Projection

Stormwater Fees	464,329
Detention Pond Fees	30,000
REVENUE TOTAL	494,329

Expenditure Projection

Operating	366,804
Personnel	127,525
EXPENDITURE TOTAL	494,329

VARIANCE	0
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Department: Public Works Department - Storm Water
Department ID:

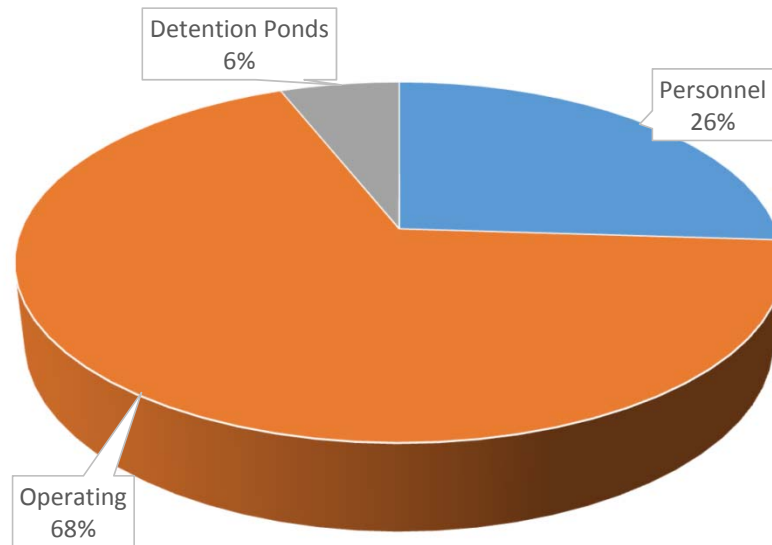
	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
STORM WATER OPERATING (555)				
Security	1,028	-	(1,028)	-100.00%
Maintenance Contracts	3,000	1,553	(1,447)	-48.24%
Telephone	646	1,174	528	81.67%
Cellphone	480	1,100	620	129.17%
Cable TV	-	-	-	0.00%
Internet Services	-	203	203	0.00%
Postage	500	500	-	0.00%
Other Expenses	530	530	-	0.00%
Oper Supplies & Mat	1,650	1,650	-	0.00%
Printer Toner/Ink	200	-	(200)	-100.00%
Electricity	2,600	2,705	105	4.02%
Natural Gas	1,550	900	(650)	-41.94%
Employee Screenings	200	200	-	0.00%
Engineering	20,000	26,158	6,158	30.79%
EPD Testing	-	-	-	0.00%
Contract Labor	35,000	35,000	-	0.00%
Software Maintenance	-	1,315	1,315	0.00%
Consumer Confidence Report	-	-	-	0.00%
Liability	-	6,767	6,767	0.00%
Workers Comp	-	2,700	2,700	0.00%
Landscaping	-	-	-	0.00%
Manhole Maintenance	-	-	-	0.00%
Valve Maintenance	-	-	-	0.00%
Repairs & Maintenance	235,000	244,961	9,961	4.24%
Repairs & Maintenance (Vehicles)	-	-	-	0.00%

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
STORM WATER OPERATING (555)				
Repairs & Maintenance (Sewer Line)	-	-	-	0.00%
Repairs & Maintenance (Meters)	-	-	-	0.00%
Repairs & Maintenance (Drainage)	-	-	-	0.00%
Repairs & Maintenance (Detention P	30,000	30,000	-	0.00%
Vehicle Maintenance & Parts	-	-	-	0.00%
Postage Meter	-	285	285	0.00%
Advertising	500	500	-	0.00%
Registration & Training	3,500	3,500	-	0.00%
Dues (Individual)	-	-	-	0.00%
Dues (City)	-	-	-	0.00%
Gasoline	3,500	3,500	-	0.00%
Diesel	-	-	-	0.00%
Water Purchases	-	-	-	0.00%
Sewer Processing Charge	-	-	-	0.00%
Landfill	-	-	-	0.00%
Landscaping Equipment	-	-	-	0.00%
Other Equipment < \$5,000	-	-	-	0.00%
Dumpsters	-	-	-	0.00%
Garbage Carts	-	-	-	0.00%
Meters	-	-	-	0.00%
Uniforms	500	500	-	0.00%
Indirect Costs	-	-	-	0.00%
Audit	2,500	855	(1,645)	-65.80%
Travel	250	250	-	0.00%
Depreciation Expense	-	-	-	0.00%
Bad Debt Expense	-	-	-	0.00%
Other Debt Interest	-	-	-	0.00%

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
STORM WATER OPERATING (555)				
TOTAL OPERATING BUDGET	343,134	366,804	23,670	6.90%
TOTAL PERSONNEL BUDGET	125,863	127,525	1,662	1.32%
PROPOSED FY 21 BUDGET		494,329	25,332	5.12%

Storm Water Budget Summary

Resource Allocation

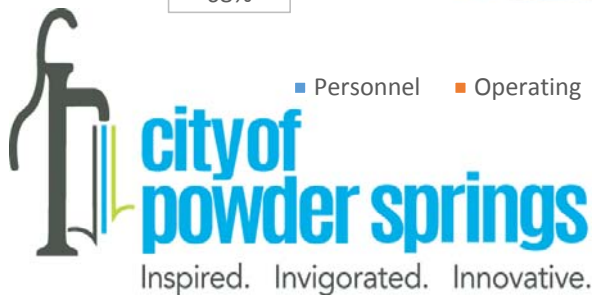


Operating
68%

Detention Ponds
6%

Personnel
26%

■ Personnel ■ Operating ■ Detention Ponds



STORM WATER FUND	FY 21
PERSONNEL EXPENSE	\$ 127,525
OPERATING EXPENSES	\$ 366,804
TOTAL BUDGET	\$ 494,329
STAFFING LEVEL (FTE'S)	2



CAPITAL BUDGET FOR FY21

FY21 Capital Budget



Impact Fees - Public Safety	LMIG	Resurfacing	Emergency Preparedness	Seizure Funds	General Fund Unassigned Fund Balance	Sanitation Unassigned Fund Balance	Total
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Projects:

Sanitation Truck (Fund TWO through FY22 CAP BUD)						\$ 144,000	\$ 144,000
Half of P&R Double Cab (FY21 & FY22)					\$ 20,000		\$ 20,000
DDA Debt Service	\$ 86,000						\$ 86,000
Two Police Vehicles					\$ 130,000		\$ 130,000
Purchase of Shipp Property for Parking					\$ 100,000		\$ 100,000
Fencing Around Cemetary					\$ 25,000		\$ 25,000
Digital marquee sign two sided					\$ 75,000		\$ 75,000
HVAC City Buildings					\$ 30,000		\$ 30,000
City Hall /Comm Dev Parking Lots					\$ 150,000		\$ 150,000
Property Acquisition					\$ 402,727		\$ 402,727
Dumpster Balance					\$ 25,000		\$ 25,000
CAC Sound and Lighting							\$ -
Transit Study if no ARC Funding							\$ -
Grant Match					\$ 25,000		\$ 25,000
Total Projects	\$ 86,000	\$ -	\$ -	\$ -	\$ -	\$ 982,727	\$ 1,212,727



APPENDICES
BUDGET FOR FY21

Cost Allocations Table for FY21

General Fund REVENUE 100	9,435,075.75	0.84
Sanitation REVENUE 540	1,358,278.36	0.12
StormWater REVENUE 555	494,329.08	0.04
TOTAL FUND REVEUNE	<u>11,287,683.19</u>	

	Object Code	FY20 Total	FY21 Budget	GF 100 85%	SN 540 12%	SW 555 3%
GF - 1595						
TELEPHONE *	523200	64,931	39,120	33,252	4,694	1,174
ELECTRICITY	531200	85,753	90,153	76,630	10,818	2,705
NATURAL GAS	531210	27,150	30,000	25,500	3,600	900
INTERNET	523230	10,460	6,750	5,738	810	203
SECURITY - in PW Building Mtce	522150	6,054	-	-	-	-
POSTAGE METER	523300	8,650	9,500	8,075	1,140	285
GIRMA LIABILITY	523100	240,000	225,553	191,720	27,066	6,767
WORKER'S COMP **	512700	75,120	90,000	76,500	10,800	2,700
AUDIT (PROFESSIONAL SERVICES)	521210		28,500	24,225	3,420	855
MTCE CONTRACTS *1595 ONLY	522210	63,565	51,765	44,000	6,212	1,553
		<u>581,683</u>	<u>571,341</u>	<u>485,640</u>	<u>68,561</u>	<u>17,140</u>

Powder Springs (Georgia) Downtown Development Authority Revenue Bonds

DATE	Series 2005 (New \$)		Series 2006 (New \$)		Series 2014 (06 Refunding)		Series 2018 (Downtown Park)		TOTAL	ANNUAL TOTAL
08/01/2012	-	76,125.00	-	89,548.75	-	-	-	-	165,673.75	
02/01/2013	245,000.00	76,125.00	210,000.00	89,548.75	-	-	-	-	620,673.75	786,347.50
08/01/2013	-	71,531.25	-	85,191.25	-	-	-	-	156,722.50	
02/01/2014	255,000.00	71,531.25	220,000.00	85,191.25	-	-	-	-	631,722.50	788,445.00
08/01/2014	-	66,750.00	-	80,516.25	-	-	-	-	147,266.25	
02/01/2015	265,000.00	66,750.00	230,000.00	80,516.25	20,000.00	29,792.67	-	-	692,058.92	839,325.17
08/01/2015	-	61,781.25	-	75,571.25	-	39,780.00	-	-	177,132.50	
02/01/2016	275,000.00	61,781.25	240,000.00	75,571.25	45,000.00	39,780.00	-	-	737,132.50	914,265.00
08/01/2016	-	56,625.00	-	70,351.25	-	39,240.00	-	-	166,216.25	
02/01/2017	285,000.00	56,625.00	-	-	295,000.00	39,240.00	-	-	675,865.00	842,081.25
08/01/2017	-	51,281.25	-	-	-	35,700.00	-	-	86,981.25	
02/01/2018	295,000.00	51,281.25	-	-	300,000.00	35,700.00	-	-	681,981.25	768,962.50
08/01/2018	-	45,750.00	-	-	-	32,100.00	-	32,963.00	110,813.00	
02/01/2019	310,000.00	45,750.00	-	-	305,000.00	32,100.00	-	58,170.00	751,020.00	861,833.00
08/01/2019	-	39,937.50	-	-	-	28,440.00	-	58,170.00	126,547.50	
02/01/2020	320,000.00	39,937.50	-	-	315,000.00	28,440.00	61,000.00	58,170.00	822,547.50	949,095.00
08/01/2020	-	33,937.50	-	-	-	24,660.00	-	57,325.15	115,922.65	
02/01/2021	335,000.00	33,937.50	-	-	320,000.00	24,660.00	62,000.00	57,325.15	832,922.65	948,845.30
08/01/2021	-	27,656.25	-	-	-	20,820.00	-	56,466.45	104,942.70	
02/01/2022	350,000.00	27,656.25	-	-	330,000.00	20,820.00	59,000.00	56,466.45	843,942.70	948,885.40
08/01/2022	-	21,093.75	-	-	-	16,860.00	-	55,649.30	93,603.05	
02/01/2023	360,000.00	21,093.75	-	-	340,000.00	16,860.00	61,000.00	55,649.30	854,603.05	948,206.10
08/01/2023	-	14,343.75	-	-	-	12,780.00	-	54,804.45	81,928.20	
02/01/2024	375,000.00	14,343.75	-	-	345,000.00	12,780.00	65,000.00	54,804.45	866,928.20	948,856.40
08/01/2024	-	7,312.50	-	-	-	8,640.00	-	53,904.20	69,856.70	
02/01/2025	390,000.00	7,312.50	-	-	355,000.00	8,640.00	64,000.00	53,904.20	878,856.70	948,713.40
08/01/2025	-	-	-	-	-	4,380.00	-	53,017.80	57,397.80	
02/01/2026	-	-	-	-	365,000.00	4,380.00	305,000.00	53,017.80	727,397.80	784,795.60
08/01/2026	-	-	-	-	-	-	-	48,793.55	48,793.55	
02/01/2027	-	-	-	-	-	-	687,000.00	48,793.55	735,793.55	784,587.10
08/01/2027	-	-	-	-	-	-	-	39,278.60	39,278.60	
02/01/2028	-	-	-	-	-	-	705,000.00	39,278.60	744,278.60	783,557.20
08/01/2028	-	-	-	-	-	-	-	29,514.35	29,514.35	
02/01/2029	-	-	-	-	-	-	724,000.00	29,514.35	753,514.35	783,028.70
08/01/2029	-	-	-	-	-	-	-	19,486.95	19,486.95	
02/01/2030	-	-	-	-	-	-	744,000.00	19,486.95	763,486.95	782,973.90
08/01/2030	-	-	-	-	-	-	-	9,182.55	9,182.55	
02/01/2031	-	-	-	-	-	-	663,000.00	9,182.55	672,182.55	681,365.10
Total	\$4,825,000.00	\$2,084,906.25	\$1,660,000.00	\$1,825,045.86	\$3,335,000.00	\$556,592.67	\$4,200,000.00	\$1,162,319.70	\$15,833,352.48	\$15,833,352.48

AUTHORIZED POSITIONS



Function / Program	2018	2019	2020	2021
General Administration				
Council	5.0	5.0	5.0	5.0
Mayor	1.0	1.0	1.0	1.5
Elections	-	-		
Administration	8.0	6.0	10.0	11.0
Information Technology	-	-		
Purchasing	-	-		
Municipal Court	2.0	2.0	2.0	2.0
Total General Administration	16.0	14.0	18.0	19.5
Health and Welfare				
Senior Center	-	-	0.0	0.0
Culture and Recreation				
Parks and Recreation	1.0	3.0	3.0	3.0
Senior Center	1.0	1.0	1.0	0.5
Museum	1.0	1.0	1.0	0.5
Total Culture and Recreation	3.0	5.0	5.0	4.0
Housing and Development				
Building Inspection	-	-		
Community Development	5.0	5.0	5.0	5.0
Economic Development	1.0	1.0	2.0	2.0
Code Enforcement	2.0	2.0	2.0	2.0
Total Housing and Development	8.0	8.0	9.0	9.0
Public Safety				
Police	33.5	32.5	34.0	34.0
Public Works				
Buildings & Maintenance	2.0	2.5	2.0	2.0
Fleet Maintenance	2.0	2.5	2.0	1.0
Streets/Right of Way/Infrastructure	1.0	2.0	6.0	5.0
Total General Fund Public Works	5.0	7.0	10.0	8.0
Water & Sewer				
Water	12.0	7.0	0.0	0.0
Sewer	5.0	5.0	0.0	0.0
Total Water & Sewer	17.0	12.0	0.0	0.0
Sanitation	9.0	8.0	9.0	9.0
Storm Water	1.0	2.0	2.0	2.0
Total	92.5	88.5	87.0	85.5



**LINE ITEM
REVENUE BUDGETS
FY 21**

ALL FUNDS LINE ITEM - REVENUE

Account Number	Account Description	FY 21 PROPOSED	2020 Antic	2019 Antic	2019 Actual	2018 Antic	2018 Actual	2017 Antic	2017 Actual
100-31-1100-000001	Real Property Tax (Current Year)	4,151,691.00	4,014,877.00	3,350,000.00	3,544,349.94	2,851,684.69	2,983,320.61	2,575,000.00	2,705,000.43
100-31-1100-000002	Real Property Tax (Prior Years)	40,000.00	50,000.00	60,000.00	49,697.44	60,000.00	62,950.52	40,000.00	92,060.15
100-31-1200-000002	Personal Property - Prior Year	4,200.00	6,000.00	5,000.00	166.93	6,000.00	4,181.08	1,000.00	11,109.91
100-31-1300-000001	Public Utility	51,108.00	0.00	50,000.00	54,734.38	45,000.00	51,319.27	48,500.00	30,292.58
100-31-1310-000001	Motor Vehicle Taxes	47,500.00	45,125.00	55,500.00	0.00	55,150.00	58,489.27	110,000.00	76,301.67
100-31-1315-000000	Motor Vehicle TAVT	360,000.00	500,000.00	365,000.00	526,651.37	345,000.00	440,701.00	450,000.00	406,695.17
100-31-1315-000001	Motor Vehicle AAVT	2,250.00	2,250.00	2,250.00	51,607.84	2,100.00	2,685.18	0.00	3,145.33
100-31-1320-000001	Mobile Home Taxes	1,228.00	1,152.00	1,020.00	1,174.13	980.00	785.47	500.00	1,694.96
100-31-1320-000002	Heavy Duty Equipment	428.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-31-1340-000001	Intangibles (Reg & Recording)	72,000.00	80,000.00	65,000.00	88,216.32	53,155.00	80,793.49	25,000.00	78,795.21
100-31-1400-000001	Insurance Premium Taxes (CB)	1,126,000.00	1,060,800.00	964,000.00	999,005.57	926,333.02	926,333.02	775,000.00	869,990.62
100-31-1500-000000	Alcoholic Beverage Excise Tax - Beer Wine	200,000.00	0.00	0.00	0.00	0.00	0.00	235,000.00	61,260.54
100-31-1500-000000	Alcoholic Beverage Excise Tax - Liquor	48,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-31-1600-000001	Real Estate Transfer (Intangible)	27,000.00	30,000.00	15,000.00	30,546.55	13,750.00	21,658.63	12,000.00	15,340.21
100-31-1710-000000	Electric Franchise Fee	496,000.00	483,250.00	431,770.00	474,991.24	455,478.00	436,380.04	409,000.00	451,717.34
100-31-1730-000000	Gas Franchise Fee	98,000.00	95,000.00	80,000.00	94,205.51	75,045.21	75,045.21	100,000.00	74,466.46
100-31-1750-000000	Cable Franchise Fee	130,000.00	130,000.00	130,000.00	127,507.14	130,500.00	129,343.12	125,000.00	130,535.97
100-31-1760-000000	Telephone Franchise Fee	30,000.00	60,000.00	48,000.00	64,113.53	64,673.75	59,524.29	48,000.00	36,774.68
100-31-9110-000000	Penalties & Interest - Property Taxes	20,000.00	50,000.00	32,705.00	19,278.09	42,857.00	34,526.11	35,000.00	42,186.86
100-32-1100-000001	Alcoholic Beverage Licenses(CB)	50,000.00	50,000.00	65,500.00	58,373.00	65,000.00	64,775.00	55,000.00	65,475.00
100-32-1200-000001	General Business License (CB)	2,000.00	4,500.00	4,500.00	2,491.00	4,500.00	3,355.00	6,000.00	3,035.00
100-32-2200-000000	Building Permits	120,000.00	150,000.00	175,000.00	190,290.96	276,375.52	347,235.26	145,590.28	232,736.36
100-32-2210-000001	Zoning & Land Use Application	9,350.00	11,000.00	11,000.00	17,428.50	10,500.00	17,215.00	8,000.00	12,633.00
100-32-3000-000001	Construction Plan Review	4,150.00	5,000.00	5,150.00	12,725.00	5,000.00	10,915.00	5,000.00	5,300.00
100-32-3000-000002	Water Flow Test	0.00	3,000.00	1,000.00	2,750.00	3,000.00	500.00	1,500.00	3,000.00
100-32-3000-000003	Inspection Fees	1,200.00	6,000.00	6,000.00	5,750.00	4,500.00	11,800.00	3,000.00	10,700.00
100-32-3000-000004	Soil Erosion Fees	1,800.00	1,000.00	1,000.00	1,827.80	1,000.00	1,800.80	500.00	1,558.40
100-32-3000-000005	Land Disturbing Fees	7,000.00	8,000.00	0.00	7,045.25	9,000.00	5,916.00	6,000.00	10,719.00
100-32-3000-000007	Street Lights (Community Development)	2,250.00	2,500.00	2,500.00	1,242.91	2,639.50	2,639.50	0.00	2,677.14
100-32-7000-000001	Occupational Taxes	307,889.00	332,800.00	315,000.00	334,175.48	315,000.00	340,415.50	280,000.00	355,806.38
100-32-7100-000001	Insurance Company Fees	35,000.00	35,000.00	35,000.00	31,476.25	32,000.00	36,524.99	36,000.00	34,940.38
100-32-9110-000001	Penalties & Interest - License & Permits	500.00	1,000.00	2,400.00	134.29	500.00	4,808.39	3,000.00	3,014.78
100-33-6000-000001	Cobb County Hb 489	237,500.00	250,000.00	245,000.00	247,265.37	244,581.25	244,581.25	230,000.00	234,412.15
100-33-6000-000003	Cobb County Water System Payment	550,000.00	550,000.00	0.00	0.00	0.00	0.00	0.00	0.00
100-34-1700-000000	Indirect Cost Allocations	250,000.00	325,000.00	775,000.00	775,000.00	825,000.00	825,000.00	760,000.00	760,000.00
100-34-4200-000001	Street Lights - UB	350,000.00	374,743.00	360,000.00	381,477.06	335,000.00	365,006.02	330,000.00	355,653.48
100-34-4200-343100	Charges - Public Improvements	0.00	340,349.50	0.00	0.00	0.00	0.00	0.00	0.00
100-34-9110-000001	Penalties & Interest - Street Lights	1,500.00	5,000.00	11,500.00	8,907.87	11,000.00	11,606.89	9,000.00	11,323.57
100-35-1100-000001	Municipal Court Fines	636,750.00	738,000.00	642,500.00	749,832.30	702,250.00	738,321.20	649,588.00	859,230.17
100-35-1100-000002	Fine Remittances to Cobb Co	-133,718.00	-160,000.00	-158,975.00	-177,103.89	-208,919.37	-172,112.40	-168,500.00	-196,239.07
100-35-1200-000001	Code Enforcement Fines	25,000.00	25,000.00	25,000.00	20,103.32	40,000.00	21,824.50	40,500.00	34,812.83
100-35-1200-000002	Code Enforcement Abatements	5,000.00	5,000.00	5,000.00	1,405.00	6,500.00	780.00	5,200.00	13,907.19
100-36-1000-000001	Investment Income	45,000.00	50,000.00	38,000.00	80,581.78	22,000.00	46,776.70	7,500.00	19,774.66
100-37-1000-000002	National Night Out Donations	0.00	1,000.00	1,000.00	1,900.00	2,000.00	900.00	0.00	2,128.31
100-37-1000-000005	Police - Explorer Revenue	4,500.00	5,500.00	5,500.00	5,500.00	0.00	5,719.00	5,500.00	6,500.00
100-38-6300-000001	Ford Center Rental Income	0.00	8,000.00	8,000.00	11,200.00	15,000.00	14,650.00	15,000.00	11,435.00

ALL FUNDS LINE ITEM - REVENUE

Account Number	Account Description	FY 21 PROPOSED	2020 Antic	2019 Antic	2019 Actual	2018 Antic	2018 Actual	2017 Antic	2017 Actual
100-38-9000-000099	Miscellaneous Revenue	1,000.00	1,000.00	1,000.00	2,868.02	250.00	2,582.61	5,000.00	139.34
100-38-9000-003200	Miscellaneous Revenue (Police)	16,000.00	16,000.00	16,000.00	19,741.14	15,000.00	18,230.51	15,000.00	17,515.87
100-38-9000-005520	Miscellaneous Revenue (Senior Center)	0.00	25,000.00	2,000.00	3,591.09	0.00	23,841.36	0.00	26,091.85
100-39-1200-000350	Transfer in from Capital (Impact S)	0.00	2,497.64	4,000.00	0.00	46,274.89	35,948.02	2,062.87	0.00
100-99-4220-000000	Budgeted Use of Fund Balance	0.00	806,220.36	998,205.71	0.00	387,804.48	0.00	819,416.26	0.00
		9,435,076.00							
220-35-1100-000001	Municipal Court Fines	0.00	738,000.00	642,500.00	749,832.30	702,250.00	738,321.20	649,588.00	859,230.17
220-35-1100-000002	Fine Remittances to Cobb Co	0.00	-160,000.00	-158,975.00	-177,103.89	-208,919.37	-172,112.40	-168,500.00	-196,239.07
220-35-1200-000001	Code Enforcement Fines	0.00	25,000.00	25,000.00	20,103.32	40,000.00	21,824.50	40,500.00	34,812.83
220-35-1200-000002	Code Enforcement Abatements	0.00	5,000.00	5,000.00	1,405.00	6,500.00	780.00	5,200.00	13,907.19
350-34-1300-000001	Impact Fees - Public Safety	0.00	43,429.39	46,000.00	84,008.80	147,246.95	136,514.18	45,164.76	138,747.29
350-34-1300-000002	Impact Fees - Recreation	0.00	207,222.73	0.00	173,893.20	496,584.30	294,169.33	95,641.26	269,534.46
350-34-1300-000003	Impact Fees - Administration	0.00	2,497.64	0.00	7,674.49	54,205.66	12,906.68	4,223.91	12,247.96
350-39-1200-000100	Transfer From General Fund	0.00	1,076,427.50	842,566.00	1,233,566.00	222,857.38	222,857.38	719,277.00	659,337.25
400-39-1200-000100	Transfer from General Fund	820,094.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
400-39-1200-000350	Transfer from Capital Projects	86,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
400-99-4220-000000	Budgeted Use of IMPACT FEES in FUND 400	43,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
		949,094.00							
540-34-4500-000001	Refuse Collection Charges	1,324,070.00	1,300,000.00	1,275,000.00	1,371,202.10	1,240,000.00	1,300,751.48	1,220,000.00	1,272,479.87
540-34-4510-000002	Brush Pick-up	500.00	500.00	450.00	197.00	500.00	719.50	500.00	833.00
540-34-4510-000003	Other Household Pickup	3,000.00	5,000.00	3,601.00	4,593.00	2,750.00	4,900.50	2,750.00	4,878.00
540-34-4510-000004	Lost/Damaged Cart Fee	300.00	0.00	0.00	300.00	0.00	559.84	500.00	0.00
540-34-9110-000001	Penalties & Interest	12,000.00	45,000.00	44,000.00	35,026.96	46,000.00	43,989.34	35,000.00	44,080.66
540-36-1000-000001	Investment Income	6,000.00	6,000.00	4,500.00	12,539.12	1,750.00	6,823.10	500.00	2,884.33
540-38-9000-000099	Miscellaneous Revenue	500.00	1,000.00	500.00	1,903.40	87.80	2,259.80	50.00	425.00
540-99-4220-000000	Budgeted Use of Fund Balance	11,908.00	288,000.00	39.75	0.00	528.50	0.00	275,266.00	0.00
		1,358,278.00							
555-34-4300-000000	Storm Water Charges	464,329.00	439,000.00	363,000.00	363,896.06	356,956.93	364,145.34	355,000.00	351,905.56
555-34-4310-000000	Detention Pond Charges	30,000.00	30,000.00	30,000.00	30,099.39	45,000.00	25,890.22	62,318.00	43,731.42
		494,329.00							
	GRAND TOTAL - ALL FUNDS	12,236,777.00							



**LINE ITEM
OPERATING BUDGETS
FY 21**

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
100-50-1110-511100	Council - Salaries & Wages	60,000.00	60,000.00	50,000.00	60,000.00	60,000.00	60,000.00	60,000.00	60,000.00	60,000.00
100-50-1110-512100	Council - Health Insurance	5,712.00	5,700.00	5,179.44	9,289.00	7,598.70	3,452.81	2,613.47	5,500.00	2,020.86
100-50-1110-512101	Council - Health Reimbursement Account	300.00	0.00	0.00	0.00	0.00	0.00	0.00	500.00	0.00
100-50-1110-512120	Council - Dental Insurance	968.00	1,000.00	880.17	1,408.00	580.80	1,078.54	975.26	660.00	984.69
100-50-1110-512140	Council - Life Insurance	420.00	336.00	262.44	378.00	337.69	420.00	392.07	200.00	251.26
100-50-1110-512200	Council - FICA Expense	3,720.00	3,720.00	3,021.88	3,720.00	3,549.42	3,720.00	3,604.43	3,725.00	3,684.50
100-50-1110-512300	Council - Medicare	870.00	852.00	706.86	870.00	833.82	870.00	838.55	870.00	861.81
100-50-1110-512400	Council - Retirement Contributions	4,260.00	15,598.00	15,556.26	6,105.00	7,729.39	7,632.00	5,742.24	8,500.00	5,860.30
100-50-1110-523400	Council Communicat-Printing & Binding	2,200.00	6,800.00	4,203.32	750.00	676.78	500.00	0.00	0.00	0.00
100-50-1110-523600	Council - Travel	500.00	9,974.00	20.00	1,000.00	917.48	500.00	500.00	0.00	0.00
100-50-1110-523601	Council - AL1 Expenses	3,000.00	3,000.00	2,532.89	2,000.00	1,394.70	2,500.00	1,340.00	3,000.00	1,627.31
100-50-1110-523602	Council - AL2 Expenses	3,000.00	3,000.00	150.96	2,000.00	1,204.25	2,500.00	2,772.83	3,000.00	2,991.29
100-50-1110-523603	Council - W1 Expenses	3,000.00	3,000.00	251.51	2,000.00	1,935.70	2,500.00	2,899.17	3,000.00	2,931.52
100-50-1110-523604	Council - W2 Expenses	3,000.00	3,000.00	193.21	2,000.00	1,143.70	2,500.00	2,815.68	3,000.00	804.90
100-50-1110-523605	Council - W3 Expenses	3,000.00	3,000.00	0.00	2,000.00	1,655.70	2,500.00	2,198.63	3,000.00	815.90
100-50-1110-523606	Council - Annual Retreat	6,000.00	6,000.00	0.00	6,000.00	5,542.00	6,000.00	5,800.48	6,000.00	5,885.38
100-50-1110-523610	Council - Registrations & Training	0.00	11,434.00	11,980.93	4,200.00	3,530.00	1,000.00	0.00	0.00	250.00
100-50-1110-523611	Council - Registrations & Training AL1	2,500.00	2,500.00	655.00	2,500.00	790.00	2,000.00	1,681.36	1,200.00	815.00
100-50-1110-523612	Council - Registrations & Training AL2	2,500.00	2,500.00	340.00	2,500.00	915.00	2,000.00	2,114.29	1,200.00	1,162.71
100-50-1110-523613	Council - Registrations & Training W 1	2,500.00	2,500.00	625.00	2,500.00	0.00	2,000.00	3,459.89	1,200.00	1,183.50
100-50-1110-523614	Council - Registrations & Training W 2	2,500.00	2,500.00	0.00	2,500.00	990.00	2,000.00	1,802.63	1,200.00	1,200.00
100-50-1110-523615	Council - Registrations & Training W 3	2,500.00	2,500.00	0.00	2,500.00	2,605.00	2,000.00	1,375.83	1,200.00	1,089.00
100-50-1110-523900	Council - Other Expenses	1,000.00	1,000.00	545.25	500.00	805.72	500.00	274.58	1,200.00	980.98
100-50-1110-531300	Council - Food (Agenda)	2,342.00	1,800.00	1,098.73	1,700.00	1,586.43	1,550.00	1,408.26	1,500.00	1,459.69
100-50-1110-531310	Council - CMA Expenses	2,500.00	2,000.00	3,019.70	1,500.00	2,275.38	1,550.00	1,153.13	1,500.00	1,532.20
	Totals	118,292.00	153,714.00	101,223.55	132,463.00	118,988.38	128,742.35	116,566.86	123,505.00	107,490.13
100-50-1310-511100	Mayor - Salaries & Wages	31,697.00	18,000.00	15,000.00	18,000.00	18,070.00	18,000.00	18,000.00	18,000.00	18,000.00
100-50-1310-511200	Mayor - Salaries & Wages (Part Time)	0.00	16,200.00	9,191.09	15,681.26	14,221.03	8,818.76	11,868.14	0.00	0.00
100-50-1310-512100	Mayor - Health Insurance	5,712.00	5,700.00	5,345.74	7,339.36	5,489.83	6,692.29	5,065.49	6,500.00	5,711.18
100-50-1310-512101	Mayor - Health Reimbursement Account	300.00	0.00	0.00	0.00	0.00	0.00	0.00	500.00	0.00
100-50-1310-512110	Mayor - Retiree Health Insurance	698.00	0.00	0.00	1,439.00	1,376.64	1,350.00	1,318.19	1,290.00	1,237.74
100-50-1310-512120	Mayor - Dental Insurance	0.00	700.00	640.18	381.87	790.65	359.52	325.09	800.00	332.88
100-50-1310-512140	Mayor - Life Insurance	84.00	84.00	52.60	84.00	73.49	84.00	78.44	100.00	84.00
100-50-1310-512200	Mayor - FICA Expense	1,965.00	2,120.00	1,979.44	2,089.06	1,910.17	1,662.76	1,777.08	1,116.00	965.56
100-50-1310-512300	Mayor - Medicare	460.00	486.00	462.90	488.45	448.73	388.88	417.63	261.00	225.85
100-50-1310-512400	Mayor - Retirement Contributions	1,278.00	4,679.00	4,666.57	1,225.00	1,566.71	4,579.00	3,445.32	1,200.00	984.94
100-50-1310-523210	Mayor - Cellular Phones	1,000.00	1,000.00	1,433.82	1,500.00	847.80	1,500.00	821.98	1,800.00	893.79
100-50-1310-523400	Mayor - Printing & Binding	500.00	200.00	0.00	200.00	32.14	500.00	142.96	400.00	0.00
100-50-1310-523600	Mayor - Travel	6,000.00	8,444.00	4,075.97	3,500.00	4,236.75	4,500.00	4,294.30	4,400.00	1,385.00
100-50-1310-523606	Mayor - Annual Retreat	1,200.00	1,200.00	0.00	1,200.00	744.58	1,200.00	1,200.00	1,200.00	969.85
100-50-1310-523610	Mayor - Registrations & Training	2,000.00	3,992.00	672.19	2,500.00	1,575.00	1,750.00	2,905.04	2,800.00	2,225.00
100-50-1310-523900	Mayor - Other Expenses	3,300.00	3,300.00	1,970.30	3,000.00	1,484.49	2,500.00	377.35	1,475.00	1,468.85
100-50-1310-531220	Mayor - Gasoline	500.00	500.00	85.22	500.00	64.55	0.00	0.00	500.00	62.76
100-50-1310-572010	Mayor - Payments to Other Agencies	0.00	1,000.00	0.00	1,000.00	543.95	600.00	50.00	1,000.00	0.00
	Totals	56,694.00	67,605.00	45,576.02	61,563.00	54,837.18	56,113.21	53,593.63	45,492.00	36,107.79
100-50-1320-511100	Admin - Salaries & Wages	116,441.00	153,889.00	103,805.23	116,440.62	115,092.65	114,549.04	115,342.23	191,520.00	198,387.02
100-50-1320-511500	Admin Legislative Stipends	10,000.00	9,788.00	18,003.20	7,684.88	7,496.16	7,200.00	7,496.16	0.00	0.00
100-50-1320-512100	Admin - Health Insurance	0.00	5,000.00	0.00	0.00	0.00	0.00	0.00	1,800.00	1,249.03

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
100-50-1320-512101	Admin - Health Reimbursement Account	0.00	1,300.00	0.00	0.00	0.00	0.00	0.00	500.00	0.00
100-50-1320-512120	Admin - Dental Insurance	698.00	1,021.00	727.50	879.73	683.80	829.96	750.48	1,430.00	764.20
100-50-1320-512140	Admin - Life Insurance	84.00	168.00	80.50	84.00	73.49	84.00	78.42	205.00	157.50
100-50-1320-512160	Admin - Long Term Disability	487.00	179.00	0.00	0.00	-90.58	0.00	0.00	782.00	144.00
100-50-1320-512200	Admin - FICA Expense	7,840.00	9,541.00	6,682.44	7,220.37	7,403.39	7,102.04	7,388.08	5,850.00	3,450.29
100-50-1320-512300	Admin - Medicare	1,833.00	2,185.00	1,562.83	1,688.40	1,739.18	1,660.96	1,719.14	1,370.00	806.90
100-50-1320-512400	Admin - Retirement Contributions	15,090.00	6,239.00	6,222.29	2,445.00	3,238.02	3,053.00	2,297.28	5,950.00	5,860.30
100-50-1320-521200	Admin - Legal	160,000.00	170,000.00	88,712.22	170,000.00	151,184.10	175,000.00	132,818.69	175,000.00	167,005.39
100-50-1320-521210	Admin - Professional Services	45,000.00	85,100.00	81,201.82	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1320-523210	Admin - Cellular Phones	1,480.00	1,500.00	2,224.60	2,000.00	1,778.50	1,500.00	1,712.68	2,500.00	1,716.33
100-50-1320-523300	Admin - Postage Meter	0.00	250.00	109.18	300.00	79.25	335.00	232.48	1,750.00	283.24
100-50-1320-523310	Admin - Postage	250.00	250.00	2,499.26	300.00	399.77	405.00	182.00	4,000.00	253.84
100-50-1320-523400	Admin - Printing & Binding	0.00	1,500.00	499.06	4,432.56	3,034.17	3,000.00	1,962.75	1,400.00	1,531.34
100-50-1320-523500	Admin - Advertising	10,000.00	12,200.00	9,005.00	4,432.56	5,240.00	3,000.00	-466.97	5,500.00	4,790.00
100-50-1320-523505	Admin - Communications	15,000.00	1,200.00	0.00	29,505.00	15,045.00	20,000.00	17,107.02	0.00	0.00
100-50-1320-523510	Admin - Legal Notices	2,860.00	6,805.00	2,519.18	500.00	150.00	500.00	290.23	500.00	500.00
100-50-1320-523600	Admin - Travel	1,000.00	2,000.00	298.00	0.00	430.00	0.00	0.00	700.00	283.00
100-50-1320-523606	Admin - Annual Retreat	1,000.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00
100-50-1320-523610	Admin - Registrations & Training	800.00	4,270.00	1,989.00	3,770.00	2,266.50	5,300.00	5,305.58	2,000.00	3,849.01
100-50-1320-523710	Admin - Dues (Individual)	2,300.00	2,130.00	1,546.52	2,035.00	1,528.00	1,685.00	1,702.68	1,685.00	1,521.00
100-50-1320-523800	Admin - Publications	7,700.00	0.00	0.00	0.00	0.00	0.00	0.00	750.00	624.27
100-50-1320-523900	Admin - Other Expenses	3,500.00	5,000.00	3,061.79	5,000.00	4,586.60	3,500.00	5,372.40	7,500.00	7,015.71
100-50-1320-531100	Admin - Oper Supplies & Mat	1,750.00	2,000.00	358.66	3,600.00	1,537.98	5,000.00	1,666.55	5,000.00	1,806.84
100-50-1320-531110	Admin - Copier Paper	400.00	350.00	239.94	400.00	37.99	500.00	89.70	500.00	0.00
100-50-1320-531220	Admin - Gasoline	0.00	400.00	0.00	300.00	72.55	500.00	50.63	500.00	0.00
100-50-1320-531300	Admin - Food	1,200.00	1,500.00	776.51	600.00	728.47	600.00	602.88	500.00	479.13
100-50-1320-531400	Admin - Publications	0.00	9,300.00	5,497.81	0.00	0.00	0.00	0.00	0.00	149.83
	Totals	406,713.00	496,065.00	338,410.04	677,154.14	558,975.97	495,657.00	435,017.33	729,652.00	635,804.04
100-50-1330-511100	City Clerk - Salaries & Wages	185,556.00	114,055.00	100,812.70	67,766.03	88,216.09	80,501.32	75,467.01	63,882.00	63,551.18
100-50-1330-512100	City Clerk - Health Insurance	15,708.00	5,000.00	7,052.19	0.00	-729.90	2,515.87	1,904.30	0.00	0.00
100-50-1330-512101	City Clerk - Health Reimbursement Accoun	2,700.00	1,300.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1330-512120	City Clerk - Dental Insurance	1,261.00	700.00	572.05	0.00	-58.20	173.05	156.48	0.00	204.40
100-50-1330-512140	City Clerk - Life Insurance	336.00	168.00	161.00	84.00	66.49	117.60	109.79	100.00	108.50
100-50-1330-512160	City Clerk - Long Term Disability	714.00	400.00	355.16	254.14	297.74	301.88	261.24	290.00	261.92
100-50-1330-512200	City Clerk - FICA Expense	11,504.00	7,072.00	5,974.34	4,210.80	5,075.14	5,011.21	4,579.39	3,965.00	3,818.82
100-50-1330-512300	City Clerk - Medicare	2,691.00	1,620.00	1,397.19	982.83	1,192.13	1,171.98	1,065.57	928.00	893.05
100-50-1330-512400	City Clerk - Retirement Contributions	13,174.00	6,239.00	6,222.29	2,445.00	3,136.17	6,106.00	4,594.20	2,000.00	1,969.87
100-50-1330-521110	City Clerk - Municipal Code Update	5,550.00	5,000.00	3,771.41	5,000.00	1,400.00	4,500.00	5,114.92	4,300.00	3,391.56
100-50-1330-521210	City Clerk - Professional Services	60,000.00	31,200.00	11,995.45	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1330-521350	City Clerk - Contract Labor	7,488.00	11,500.00	9,523.00	11,500.00	6,045.00	13,500.00	14,152.11	9,306.00	11,180.00
100-50-1330-521360	City Clerk - Software Maintenance	16,000.00	12,500.00	15,060.00	15,650.00	9,902.00	12,800.00	12,632.88	18,900.00	14,999.00
100-50-1330-523505	City Clerk - Communications	25,742.00	38,400.00	9,084.70	49,363.00	15,640.76	25,715.00	25,656.53	19,290.00	19,272.62
100-50-1330-523510	City Clerk - Legal Notices	386.00	500.00	158.87	500.00	354.21	500.00	255.59	500.00	0.00
100-50-1330-523600	City Clerk - Travel	900.00	1,420.00	596.00	1,419.00	1,936.87	634.00	739.29	873.00	701.16
100-50-1330-523610	City Clerk - Registrations & Training	1,325.00	1,600.00	870.00	1,600.00	635.00	925.00	955.00	1,725.00	1,001.00
100-50-1330-523700	City Clerk - Dues (City)	292.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1330-523710	City Clerk - Dues (Individual)	0.00	400.00	0.00	391.00	0.00	289.00	100.49	290.00	99.90
100-50-1330-531100	City Clerk - Oper Supplies & Mat	400.00	400.00	373.50	400.00	543.99	460.00	674.04	650.00	1,412.79

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
	Totals	351,727.00	239,474.00	175,781.67	176,897.54	148,725.99	174,925.75	169,570.91	145,732.00	139,873.77
100-50-1400-521330	Elections - Event Services	0.00	15,000.00	13,740.35	5,000.00	1,220.90	4,419.52	4,419.52	0.00	0.00
	Totals	0.00	15,000.00	13,740.35	5,000.00	1,220.90	4,419.52	4,419.52	0.00	0.00
100-50-1510-511100	Finance - Salaries & Wages	293,871.00	219,236.00	245,326.87	213,006.36	151,478.40	218,216.43	195,473.55	198,500.00	196,276.31
100-50-1510-512100	Finance - Health Insurance	29,274.00	16,100.00	29,567.66	42,376.06	34,259.40	36,080.10	27,309.43	26,525.00	26,525.00
100-50-1510-512101	Finance - Health Reimbursement Account	5,500.00	3,900.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1510-512120	Finance - Dental Insurance	802.00	970.00	1,305.87	2,639.03	2,199.19	2,384.56	2,154.22	1,825.00	2,449.26
100-50-1510-512140	Finance - Life Insurance	420.00	420.00	365.30	252.00	222.48	268.82	250.63	290.00	335.14
100-50-1510-512160	Finance - Long Term Disability	1,131.00	866.00	783.53	874.04	797.74	818.32	753.11	913.00	861.63
100-50-1510-512200	Finance - FICA Expense	18,220.00	13,600.00	14,566.63	14,478.77	8,946.46	13,569.71	11,798.04	12,575.00	10,821.30
100-50-1510-512300	Finance - Medicare	4,261.00	3,200.00	3,406.71	3,380.33	2,102.07	3,173.55	2,745.35	2,942.00	2,530.84
100-50-1510-512400	Finance - Retirement Contributions	20,865.00	15,598.00	15,556.26	7,350.00	9,584.77	10,685.00	8,039.28	6,950.00	6,845.24
100-50-1510-521210	Finance - Audit	25,000.00	18,000.00	15,785.00	15,000.00	17,280.00	19,000.00	16,960.00	20,000.00	17,898.59
100-50-1510-521215	Finance - Professional Services	50,500.00	87,400.00	83,006.96	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1510-521350	Finance - Contract Labor	0.00	5,250.00	6,983.20	40,350.00	113,263.29	5,000.00	5,050.00	0.00	3,680.00
100-50-1510-521360	Finance - Software Maintenance	15,500.00	14,500.00	13,850.80	14,545.00	9,718.60	13,592.50	15,816.60	15,000.00	14,215.63
100-50-1510-521340	Finance - Billing Services	3,700.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1510-521370	Finance - Bank Charges	0.00	7,500.00	4,040.85	7,500.00	5,204.54	10,000.00	10,035.39	10,500.00	8,446.09
100-50-1510-522210	Finance - Maintenance Contracts	0.00	2,200.00	0.00	2,150.00	2,130.42	2,000.00	2,079.43	2,300.00	1,958.46
100-50-1510-523210	Finance - Cellular Phones	0.00	500.00	713.44	457.00	512.84	0.00	418.11	0.00	0.00
100-50-1510-523300	Finance - Postage Meter	0.00	2,000.00	327.80	2,000.00	591.12	3,000.00	1,693.34	2,750.00	1,760.20
100-50-1510-523510	Finance - Legal Notices	500.00	3,000.00	0.00	3,000.00	1,707.00	4,500.00	0.00	4,500.00	3,148.00
100-50-1510-523600	Finance - Travel	2,000.00	900.00	673.23	400.00	0.00	1,561.37	0.00	2,000.00	553.20
100-50-1510-523610	Finance - Registrations & Training	5,000.00	8,500.00	6,427.00	1,500.00	3,705.00	2,999.99	889.00	3,500.00	1,117.79
100-50-1510-523700	Finance - Dues (City)	500.00	0.00	0.00	500.00	435.00	550.00	435.00	550.00	435.00
100-50-1510-523710	Finance - Dues (Individual)	750.00	200.00	0.00	200.00	0.00	100.00	200.00	550.00	290.00
100-50-1510-523900	Finance - Other Expenses	750.00	500.00	809.11	500.00	685.52	500.00	2,095.21	500.00	0.00
100-50-1510-531100	Finance - Oper Supplies & Mat	5,000.00	3,000.00	3,126.22	2,912.00	2,557.21	3,000.02	1,591.62	3,500.00	3,499.81
100-50-1510-531120	Finance - Printer Toner/Ink	0.00	1,500.00	421.49	1,500.00	317.28	2,000.00	736.02	2,000.00	462.86
100-50-1510-531160	Finance - Tax Notice Preparation	0.00	3,500.00	140.78	3,500.00	8,856.92	4,000.00	4,889.69	4,500.00	2,935.88
	Totals	483,544.00	432,340.00	447,413.73	385,448.62	383,912.45	363,715.93	317,659.87	331,495.00	313,805.81
100-50-1535-521350	IT - Contract Labor	230,000.00	230,000.00	220,288.73	215,000.00	222,494.35	240,386.00	244,138.37	212,500.00	212,475.10
100-50-1535-521360	IT - Software Maintenance	2,000.00	2,000.00	200.85	2,000.00	323.09	1,500.00	1,350.22	0.00	552.98
100-50-1535-521365	IT - Cabling	2,000.00	2,000.00	1,125.00	2,000.00	0.00	500.00	1,882.82	1,500.00	1,437.07
100-50-1535-531100	IT - Oper Supplies & Mat	500.00	364.04	316.07	500.00	414.93	500.00	210.54	0.00	0.00
100-50-1535-531600	IT - Computers < \$5,000	6,500.00	6,500.00	6,872.24	6,500.00	955.10	6,500.00	5,225.75	0.00	0.00
100-50-1535-531650	IT - Other Equipment < \$5,000	4,000.00	4,000.00	11,408.46	4,000.00	3,553.44	1,500.00	2,250.47	3,500.00	2,648.61
	Totals	245,000.00	244,864.04	242,328.35	230,000.00	227,770.66	250,536.00	255,058.17	217,500.00	217,463.76
100-50-1540-511100	HR - Salaries & Wages	83,788.00	81,211.00	71,810.06	87,512.87	87,981.28	101,940.59	105,150.05	90,175.00	90,560.83
100-50-1540-512100	HR - Health Insurance	4,998.00	5,000.00	6,018.21	10,064.25	7,094.89	14,967.57	11,329.11	11,175.00	11,175.00
100-50-1540-512101	HR - Health Reimbursement Account	1,200.00	1,300.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1540-512120	HR - Dental Insurance	323.00	323.00	280.14	512.02	405.18	632.82	572.22	585.00	770.88
100-50-1540-512140	HR - Life Insurance	84.00	84.00	80.50	96.60	97.55	126.00	117.62	135.00	143.50
100-50-1540-512160	HR - Long Term Disability	323.00	298.00	285.66	327.58	281.17	382.26	330.79	406.00	385.65
100-50-1540-512200	HR - FICA Expense	5,194.00	5,035.00	4,344.31	5,435.07	4,754.90	6,330.38	6,334.21	5,595.00	6,206.04
100-50-1540-512300	HR - Medicare	1,215.00	1,155.00	1,016.05	1,269.14	1,222.12	1,480.51	1,473.92	1,308.00	1,451.48
100-50-1540-512400	HR - Retirement Contributions	5,949.00	3,120.00	3,111.77	2,445.00	4,195.06	4,579.00	3,445.32	3,000.00	2,954.81
100-50-1540-512900	HR - Employee Appreciation	0.00	7,500.00	4,399.88	7,500.00	6,801.96	7,500.00	6,259.71	1,500.00	1,428.41

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
100-50-1540-521275	HR Recruitment Pre-employment screenings	3,700.00	3,500.00	1,729.60	3,500.00	59.00	3,300.00	2,389.70	0.00	0.00
100-50-1540-521350	HR Employee Svc Contract Labor	1,000.00	5,000.00	458.00	5,000.00	644.00	5,000.00	690.00	0.00	0.00
100-50-1540-521998	HR - Compliance Reporting	3,000.00	5,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1540-522210	HR - Maintenance Contracts	0.00	3,600.00	0.00	3,605.00	731.06	3,605.00	2,887.60	1,000.00	91.59
100-50-1540-523300	HR - Postage Meter	0.00	150.00	62.56	150.00	10.27	75.00	18.71	75.00	37.35
100-50-1540-523310	HR - Postage	150.00	0.00	0.00	0.00	0.00	75.00	66.44	75.00	0.00
100-50-1540-523400	HR - Printing & Binding	500.00	500.00	0.00	500.00	155.40	500.00	0.00	100.00	0.00
100-50-1540-523600	HR - Travel	600.00	2,350.00	515.46	2,200.00	2,017.41	2,200.00	1,514.50	1,700.00	1,293.55
100-50-1540-523610	HR - Registrations & Training	575.00	1,900.00	435.00	2,000.00	970.00	2,000.00	1,049.00	1,000.00	906.00
100-50-1540-523616	HR Employee Svc Employee Development Tra	5,000.00	5,100.00	1,200.00	4,000.00	5,700.00	4,000.00	97.61	0.00	0.00
100-50-1540-523710	HR - Dues (Individual)	230.00	200.00	50.00	200.00	100.00	200.00	50.00	100.00	50.00
100-50-1540-523900	HR - Other Expenses	100.00	100.00	41.09	100.00	216.02	100.00	10.00	100.00	0.00
100-50-1540-531100	HR - Oper Supplies & Mat	1,500.00	2,200.00	2,612.76	950.00	215.60	950.00	396.46	1,000.00	930.49
100-50-1540-531120	HR - Printer Toner/Ink	0.00	750.00	0.00	750.00	211.43	750.00	490.58	750.00	318.98
	Totals	119,429.00	135,376.00	98,451.05	166,887.54	156,909.14	163,267.55	146,985.28	133,409.00	129,270.21
100-50-1595-512110	Retiree Health Insurance	46,000.00	52,000.00	39,982.88	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-512700	Worker's Compensation	76,500.00	67,500.00	140,880.97	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-512950	Employee Luncheon	5,250.00	1,750.00	670.56	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-521280	Bereavement/Flowers	900.00	500.00	467.65	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-521370	Bank Charges	20,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-522140	Landscaping	173,000.00	249,300.00	142,121.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-522210	Maintenance Contracts	44,000.00	63,565.00	45,074.55	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-522330	Misc City Contributions	8,800.00	8,800.00	1,922.23	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-523100	Liability Insurance	196,350.00	240,000.00	193,340.83	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-523200	Telephone	33,252.00	51,885.00	41,211.07	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-523220	Cable TV	580.00	580.00	548.21	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-523230	Internet Services	5,738.00	1,150.00	1,220.30	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-523300	Postage Meter	8,075.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-523310	Postage	2,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-523510	Legal Notices	1,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-523700	Dues (City)	28,555.00	25,355.00	20,829.77	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-523990	Contingencies	122,778.00	85,340.00	18,750.25	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-531120	Printer Toner/Ink	5,000.00	4,000.00	4,631.02	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-531200	Electricity	76,630.00	63,153.00	67,514.90	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-531210	Natural Gas	25,500.00	16,950.00	11,072.11	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-531215	Storm Water Fees	9,240.00	8,800.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-531225	CCWS Water and Sewer Billing	17,000.00	12,000.00	11,401.46	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-531320	Volunteer Banquet	3,000.00	5,000.00	5,600.79	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-531330	Partners in Ed	3,000.00	4,000.00	761.50	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-571000	Liquor Tax (BOE)	19,250.00	17,500.00	15,034.88	0.00	0.00	0.00	0.00	0.00	0.00
100-50-1595-574000	Bad Debt Expense	2,000.00	6,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Totals	933,898.00	985,628.00	770,045.99	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-511100	Court - Salaries & Wages	153,225.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-512100	Court - Health Insurance	6,012.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-512120	Court - Dental Insurance	323.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-512140	Court - Life Insurance	252.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-512160	Court - Long Term Disability	590.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-512200	Court - FICA Expense	9,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
100-50-2650-512300	Court - Medicare	2,221.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-512400	Court - Retirement Contributions	10,879.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-521200	Court - Legal	68,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-521350	Court - Contract Labor	7,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-521360	Court - Software Maintenance	37,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-522150	Court - Security	15,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-523310	Court - Postage	200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-523400	Court - Printing & Binding	1,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-523600	Court - Travel	300.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-523610	Court - Registrations & Training	225.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-523710	Court - Dues (Individual)	55.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-523900	Court - Other Expenses	300.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-531100	Court - Oper Supplies & Mat	5,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-531650	Court - Other Equipment < \$5,000	1,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-2650-572100	Court - Prisoner Expense	60,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Totals	380,082.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-3200-511100	Police - Salaries & Wages	1,647,785.00	1,669,235.00	1,464,778.56	1,586,473.10	1,626,303.89	1,595,873.17	1,630,694.97	1,620,250.00	1,595,500.50
100-50-3200-511300	Police - Salaries (Overtime)	40,000.00	50,000.00	60,813.90	40,000.00	41,529.69	38,834.28	47,660.54	63,000.00	52,665.92
100-50-3200-511400	Police - Shift Differential	12,500.00	12,400.00	14,858.01	10,500.00	6,112.70	10,500.00	9,181.79	10,500.00	9,082.93
100-50-3200-511500	Police - Stipends	8,400.00	8,400.00	4,940.00	8,750.00	6,700.00	8,750.00	7,650.43	8,750.00	8,280.00
100-50-3200-512100	Police - Health Insurance	221,646.00	206,800.00	216,750.18	238,596.16	148,475.78	326,654.07	247,292.32	214,055.00	200,068.19
100-50-3200-512101	Police - Health Reimbursement Account	38,400.00	52,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-3200-512120	Police - Dental Insurance	14,847.00	15,285.00	12,867.21	16,955.94	13,025.39	17,113.59	15,474.79	19,236.00	15,421.38
100-50-3200-512140	Police - Life Insurance	2,856.00	2,772.00	2,499.00	2,603.16	3,120.11	2,772.00	2,587.49	3,400.00	2,598.83
100-50-3200-512160	Police - Long Term Disability	6,261.00	5,700.00	4,703.78	5,680.07	4,589.42	5,897.50	5,103.27	7,600.00	5,136.59
100-50-3200-512200	Police - FICA Expense	105,938.00	107,900.00	91,577.22	94,170.98	99,491.25	101,077.79	102,817.27	106,700.00	96,769.23
100-50-3200-512300	Police - Medicare	24,776.00	24,727.00	21,417.34	21,969.39	23,373.06	23,639.15	23,695.82	24,630.00	22,561.45
100-50-3200-512400	Police - Retirement Contributions	115,466.00	106,064.00	105,780.23	78,095.01	99,417.17	94,635.02	71,205.60	61,100.00	61,065.44
100-50-3200-521270	Police - Employee Screenings	4,350.00	3,744.00	3,519.46	4,544.00	6,550.91	4,854.28	4,285.86	5,000.00	5,200.50
100-50-3200-521360	Police - Software Maintenance	47,300.00	37,400.00	38,451.77	38,169.07	56,737.59	41,941.02	15,537.12	17,200.00	16,419.00
100-50-3200-522210	Police - Maintenance Contracts	15,350.00	7,050.00	2,197.01	22,719.69	12,717.73	10,436.72	11,186.23	12,179.00	21,123.04
100-50-3200-522220	Police - R & M (Radios)	27,300.00	24,700.00	21,823.64	19,993.34	19,201.77	21,844.28	22,036.78	22,500.00	15,130.35
100-50-3200-523210	Police - Cellular Phones	19,680.00	20,000.00	22,240.49	24,082.88	21,679.35	26,213.14	20,661.46	31,030.00	22,102.73
100-50-3200-523300	Police - Postage Meter	0.00	1,000.00	273.14	681.57	152.49	728.14	487.09	500.00	539.92
100-50-3200-523310	Police - Postage	500.00	0.00	0.00	45.44	24.23	48.54	0.00	50.00	22.47
100-50-3200-523500	Police - Advertising	0.00	1,000.00	0.00	727.03	0.00	728.14	40.00	490.00	489.00
100-50-3200-523507	Police - Community Outreach	6,100.00	9,500.00	3,874.40	7,000.00	4,997.52	7,000.00	4,272.47	7,250.00	5,468.55
100-50-3200-523600	Police - Travel	5,450.00	7,700.00	1,747.41	6,815.92	3,816.37	8,252.28	4,138.99	11,122.00	6,955.35
100-50-3200-523610	Police - Registrations & Training	5,215.00	12,630.00	11,591.00	18,175.76	17,648.33	21,844.28	16,365.00	14,403.00	16,934.52
100-50-3200-523619	Police - K9 Expenses	3,000.00	3,000.00	1,043.93	3,000.00	2,706.78	3,000.00	2,949.25	2,000.00	1,702.06
100-50-3200-523620	Police - K9 Training	2,750.00	2,750.00	750.00	3,000.00	750.00	3,000.00	500.00	2,000.00	699.00
100-50-3200-523710	Police - Dues (Individual)	9,970.00	9,000.00	5,789.00	1,363.20	1,421.00	1,067.94	395.00	1,105.00	804.00
100-50-3200-523900	Police - Other Expenses	1,000.00	1,000.00	280.17	59,633.79	48,872.83	6,122.82	5,163.70	0.00	0.00
100-50-3200-523920	Police - Explorer Expense	5,000.00	5,000.00	3,714.97	5,000.00	3,091.86	5,000.00	4,256.01	5,000.00	3,944.98
100-50-3200-523930	Police - Honor Guard	1,000.00	1,000.00	0.00	1,000.00	0.00	667.00	0.00	40.00	829.90
100-50-3200-523940	Police - State Law Enforcement Cert	375.00	375.00	500.00	272.63	500.00	1,124.26	1,199.84	300.00	300.00
100-50-3200-531100	Police - Oper Supplies & Mat	18,000.00	20,000.00	9,663.71	22,719.69	15,709.13	26,842.27	14,428.11	23,800.00	21,296.42
100-50-3200-531120	Police - Printer Toner/Ink	0.00	2,000.00	1,007.80	2,271.97	1,170.33	2,658.87	3,255.51	3,460.00	5,104.81

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
100-50-3200-531131	Police - CID Equip & Supplies	7,000.00	8,000.00	4,317.32	7,500.00	5,838.12	7,475.00	3,049.65	8,100.00	8,413.90
100-50-3200-531132	Police - Firearms Supplies	14,000.00	16,000.00	5,350.00	18,175.76	8,019.24	22,475.06	1,778.50	16,739.00	16,125.30
100-50-3200-531220	Police - Gasoline	77,250.00	77,250.00	73,261.45	77,246.97	82,892.74	85,000.00	78,438.22	82,240.00	71,736.25
100-50-3200-531620	Police - New Officer Equipment	6,000.00	6,000.00	1,736.31	3,000.00	1,970.27	3,000.00	68.02	3,000.00	1,781.20
100-50-3200-531630	Police - Furniture & Fixtures <\$5,000	2,000.00	3,000.00	671.97	1,363.20	647.08	1,456.28	0.00	1,500.00	928.55
100-50-3200-531700	Police - Uniforms	20,000.00	21,000.00	10,646.51	18,175.76	15,454.81	27,722.72	26,588.24	12,000.00	10,948.90
100-50-3200-531710	Police - Bullet Proof Vests	9,780.00	10,650.00	6,264.30	4,543.94	7,163.50	2,912.58	4,109.00	3,300.00	2,535.00
100-50-3200-546100	Police - Capitalized Equipment	0.00	12,640.00	0.00	0.00	15,425.02	0.00	250.25	71,199.20	68,689.20
100-50-3200-572200	Police - Outsourcing GCIC/Bonding	45,000.00	45,000.00	45,000.00	39,986.66	45,000.00	43,688.58	43,637.14	45,000.00	45,000.00
	Totals	2,592,245.00	2,629,672.00	2,409,562.82	2,793,574.56	2,745,170.42	2,882,849.92	2,682,987.05	3,142,513.32	3,041,978.08
100-50-4150-511100	Public Works - Salaries & Wages	347,901.00	426,418.00	325,397.19	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-511300	Public Works - Salaries (Overtime)	0.00	6,000.00	285.36	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-512100	Public Works - Health Insurance	61,900.00	67,850.00	67,589.10	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-512101	Public Works - Health Reimbursement Acct	9,200.00	18,200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-512120	Public Works - Dental Insurance	4,001.00	4,365.00	3,939.71	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-512140	Public Works - Life Insurance	672.00	854.00	674.46	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-512160	Public Works - Long Term Disability	1,339.00	1,200.00	1,086.96	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-512200	Public Works - FICA Expense	21,570.00	27,100.00	18,773.43	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-512300	Public Works - Medicare	5,045.00	6,200.00	4,390.60	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-512400	Public Works - Retirement Contributions	24,701.00	31,195.00	31,111.51	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-521230	Public Works - Engineering	10,000.00	10,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-521270	Public Works - Employee Screenings	1,000.00	1,000.00	734.81	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-521300	Public Works - Tree Removal	30,000.00	30,000.00	27,425.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-521350	Public Works - Contract Labor	2,100.00	2,100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-521390	Public Works - Resurfacing	53,000.00	51,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-522100	Janitorial Services	37,700.00	32,000.00	23,065.86	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-522150	Public Works - Security	2,526.00	2,526.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-522201	Public Works - Building Mtce R&M	130,000.00	150,000.00	78,201.54	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-522202	Public Works - Street Lighting R&M	5,000.00	5,000.00	33.30	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-522203	Public Works - Streets R&M	120,000.00	90,000.00	133,479.20	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-522211	Public Works Building Mtce - Mtce Contra	0.00	200.00	200.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-522213	Public Works - Fleet Mtce - Mtce Contrac	0.00	4,050.00	1,175.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-522215	Public Works - Streets - Maint Contract	0.00	1,700.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-522235	Public Works - Fleet Mtce - R&M Vehicles	209,000.00	209,000.00	89,216.09	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-523210	Cellular Phone	1,000.00	1,450.00	631.40	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-523300	Public Works - Postage Meter	0.00	600.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-523310	Public Works - Postage	415.00	415.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-523500	Public Works - Advertising	650.00	650.00	180.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-523600	Public Works - Travel	500.00	500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-523610	Public Works - Registrations & Training	3,975.00	3,975.00	906.90	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-523710	Public Works - Dues (Individual)	505.00	450.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-523900	Public Works - Other Expenses	1,850.00	1,850.00	782.06	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-531100	Public Works - Oper Supplies & Mat	7,055.00	6,325.00	3,478.45	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-531120	Public Works - Printer Toner/Ink	0.00	730.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-531170	Public Works - BM Janitorial Supplies	7,000.00	7,000.00	4,618.56	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-531180	Public Works-FM Veh Maint Parts & Tires	0.00	2,500.00	505.68	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-531200	Public Works - Electricity (Street Ligh)	383,100.00	383,100.00	355,671.48	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-531201	Public Works - Traffic Electricity	950.00	950.00	993.69	0.00	0.00	0.00	0.00	0.00	0.00

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
100-50-4150-531220	Public Works - Gasoline	8,000.00	8,000.00	6,062.93	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-531230	Public Works - Diesel	10,000.00	10,000.00	1,374.26	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-531500	Public Works - St Light Electricity Traf	0.00	5,000.00	1,441.34	0.00	0.00	0.00	0.00	0.00	0.00
100-50-4150-531700	Public Works - Uniforms	2,100.00	2,100.00	1,887.22	0.00	0.00	0.00	0.00	0.00	0.00
	Totals	1,503,755.00	1,613,553.00	1,185,313.09	0.00	0.00	0.00	0.00	0.00	0.00
100-50-5520-511200	Sr Center - Salaries & Wages (Part Time)	0.00	22,677.00	18,744.18	22,067.82	20,926.57	21,641.68	20,827.82	16,685.00	16,121.97
100-50-5520-512200	Sr Center - FICA Expense	0.00	1,406.00	1,162.14	2,797.47	2,285.77	2,031.84	1,792.74	1,035.00	999.54
100-50-5520-512300	Sr Center - Medicare	0.00	322.00	271.79	653.01	536.99	475.19	417.15	242.00	233.68
100-50-5520-522210	Sr Center - Maintenance Contracts	0.00	1,000.00	0.00	1,000.00	0.00	300.00	781.25	3,555.00	302.49
100-50-5520-523230	Sr Center - Internet Services	0.00	1,200.00	0.00	1,000.00	1,020.00	1,000.00	981.25	1,000.00	160.00
100-50-5520-523600	Sr Center - Travel	0.00	50.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-5520-523610	Sr Center - Registrations & Training	0.00	300.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-5520-523900	Sr Center - Other Expenses	0.00	500.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-5520-531100	Sr Center - Oper Supplies & Mat	0.00	12,000.00	11,395.00	15,000.00	18,614.57	12,000.00	14,730.82	10,000.00	18,549.64
100-50-5520-531120	Sr Center - Printer Toner/Ink	0.00	600.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-5520-531220	Sr Center - Gasoline	0.00	500.00	0.00	500.00	0.00	500.00	0.00	500.00	0.00
	Totals	0.00	40,555.00	31,673.11	89,922.54	83,471.70	63,234.33	62,476.86	50,552.00	50,521.27
100-50-6100-511100	Park Dev & Prog Salaries & Wages	196,382.00	153,359.00	157,917.07	140,231.50	75,274.34	106,834.76	106,002.41	0.00	0.00
100-50-6100-512100	Park Dev & Prog Health Insurance	14,994.00	15,000.00	21,382.96	37,591.81	8,128.17	18,365.39	13,900.96	0.00	0.00
100-50-6100-512101	Park Dev & Prog - Health Reimbursement	3,600.00	3,900.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-6100-512120	Park Dev & Prog Dental Insurance	480.00	650.00	946.48	2,281.81	1,877.92	1,155.15	1,050.04	0.00	0.00
100-50-6100-512140	Park Dev & Prog Life Insurance	252.00	250.00	287.00	283.08	257.25	228.48	207.79	0.00	0.00
100-50-6100-512160	Park Dev & Prog Long Term Disability	590.00	525.00	593.90	525.86	457.27	458.47	396.73	0.00	0.00
100-50-6100-512200	Park Dev & Prog FICA Expense	12,176.00	9,500.00	9,612.83	8,712.94	4,454.53	7,610.32	6,442.67	0.00	0.00
100-50-6100-512300	Park Dev & Prog Medicare	2,848.00	2,200.00	2,248.11	2,033.81	1,046.41	1,779.83	1,499.13	0.00	0.00
100-50-6100-512400	Park Dev & Prog Retirement Contributions	10,890.00	14,038.00	14,000.51	3,589.25	5,718.74	5,000.00	3,767.25	0.00	0.00
100-50-6100-521350	Beautification Contract Labor	28,000.00	25,000.00	13,230.00	36,095.00	57,010.78	45,500.00	48,811.28	0.00	0.00
100-50-6100-522140	Park Dev & Prog Landscaping	44,475.00	0.00	0.00	120,151.50	100,379.85	70,492.50	70,492.49	0.00	0.00
100-50-6100-522210	Park Dev & Prog Maintenance Contracts	9,500.00	2,500.00	1,500.00	2,600.00	2,000.00	266.67	1,563.50	0.00	0.00
100-50-6100-522320	Community Event Town Square Events	80,000.00	43,000.00	51,755.14	28,000.00	24,154.84	36,500.00	32,072.73	0.00	0.00
100-50-6100-523200	Park Dev & Prog Telephone	0.00	5,500.00	0.00	4,500.00	5,215.72	4,521.83	4,451.21	0.00	0.00
100-50-6100-523230	Park Dev & Prog Internet Services	0.00	5,500.00	1,902.54	5,000.00	3,451.02	3,753.58	3,589.77	0.00	0.00
100-50-6100-523500	Community Event Advertising	2,900.00	0.00	0.00	600.00	0.00	1,250.00	650.00	0.00	0.00
100-50-6100-523600	Park Dev & Prog Travel	700.00	500.00	108.40	400.00	0.00	622.50	0.00	0.00	0.00
100-50-6100-523610	Park Dev & Prog Registrations & Training	875.00	1,000.00	1,585.00	600.00	0.00	982.50	0.00	0.00	0.00
100-50-6100-523700	Park Dev & Prog Dues (City)	600.00	0.00	0.00	800.00	0.00	800.00	0.00	0.00	0.00
100-50-6100-523710	Park Dev & Prog Dues (Individual)	250.00	650.00	0.00	300.00	0.00	300.00	0.00	0.00	0.00
100-50-6100-523715	Parks and Rec - Partnerships	15,000.00	7,000.00	1,000.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-6100-523720	Parks And Rec - Cultural Arts Comm	3,000.00	3,000.00	1,269.24	0.00	0.00	0.00	0.00	0.00	0.00
100-50-6100-523900	Park Dev & Prog Other Expenses	1,500.00	1,000.00	663.29	943.00	140.08	1,099.15	278.96	0.00	0.00
100-50-6100-531100	Park Dev & Prog Oper Supplies & Mat	15,000.00	4,500.00	786.77	4,803.00	2,780.57	5,354.17	4,229.48	0.00	0.00
100-50-6100-531120	Park Dev & Prog Printer Toner/Ink	0.00	600.00	0.00	300.00	0.00	305.50	0.00	0.00	0.00
100-50-6100-531220	Park Dev & Prog Gasoline	540.00	500.00	242.52	0.00	0.00	0.00	0.00	0.00	0.00
100-50-6100-531300	Beautification Meeting Expense (Food)	600.00	450.00	251.92	0.00	0.00	750.00	180.69	0.00	0.00
100-50-6100-531600	Parks and Rec - Recreational Supplies	10,000.00	10,000.00	4,625.15	0.00	0.00	0.00	0.00	0.00	0.00
100-50-6100-531650	Park Dev & Prog Other Equipment <\$5,000	9,000.00	4,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-6100-531700	Park Dev & Prog Uniforms	400.00	0.00	571.60	0.00	0.00	0.00	0.00	0.00	0.00
	Totals	464,552.00	314,622.00	289,087.96	430,869.58	329,596.68	344,473.83	328,426.14	0.00	0.00

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
100-50-6172-511200	Seven Spgs- Salaries & Wages (Part Time)	0.00	6,600.00	9,190.88	6,508.01	5,950.10	6,250.15	7,860.59	6,025.00	6,973.21
100-50-6172-512200	Seven Springs - FICA Expense	0.00	409.00	0.00	1,027.33	765.25	669.57	704.90	375.00	392.58
100-50-6172-512300	Seven Springs - Medicare	0.00	94.00	0.00	238.32	179.76	156.60	164.03	89.00	91.83
100-50-6172-523230	Seven Springs Internet Services	0.00	1,200.00	0.00	1,200.00	1,131.81	1,000.00	1,046.18	0.00	0.00
100-50-6172-523600	Seven Springs Travel	0.00	300.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-6172-523610	Seven Springs Registrations & Training	0.00	100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-6172-531100	Seven Springs - Oper Supplies & Mat	0.00	500.00	0.00	800.00	375.87	1,500.00	288.42	750.00	206.39
100-50-6172-531120	Seven Springs Printer Toner/Ink	0.00	600.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Totals	0.00	9,803.00	9,190.88	32,295.54	28,035.15	26,968.02	28,268.38	23,914.00	23,817.47
100-50-7410-511100	Planning - Salaries & Wages	244,775.00	244,441.00	216,432.12	196,362.29	194,055.07	164,061.59	155,353.31	170,300.00	163,154.88
100-50-7410-511300	Planning - Salaries (Overtime)	0.00	10,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7410-512100	Planning - Health Insurance	14,178.00	21,550.00	21,218.78	28,449.22	28,421.14	16,950.15	9,525.19	15,426.00	4,810.23
100-50-7410-512101	Planning - Health Reimbursement Account	2,700.00	6,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7410-512120	Planning - Dental Insurance	2,794.00	2,800.00	1,992.21	2,700.77	2,114.89	2,522.91	2,281.34	2,214.00	1,844.16
100-50-7410-512140	Planning - Life Insurance	420.00	420.00	402.50	296.10	248.73	276.15	257.78	380.00	252.00
100-50-7410-512160	Planning - Long Term Disability	942.00	900.00	742.90	736.36	623.27	678.89	587.45	812.00	480.08
100-50-7410-512200	Planning - FICA Expense	15,176.00	15,775.00	12,846.38	12,202.43	11,508.39	11,254.49	9,300.26	14,170.00	14,752.07
100-50-7410-512300	Planning - Medicare	3,549.00	3,600.00	3,004.42	2,847.94	2,703.56	2,632.10	2,178.60	3,285.00	3,450.16
100-50-7410-512400	Planning - Retirement Contributions	17,379.00	15,598.00	15,556.26	11,101.85	13,611.42	11,209.50	8,298.05	9,900.00	9,750.73
100-50-7410-521210	Planning - Professional Services	62,000.00	35,000.00	9,838.75	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7410-521230	Planning - Engineering	18,000.00	18,000.00	17,587.00	11,000.00	15,103.50	7,500.00	4,592.30	7,000.00	6,815.00
100-50-7410-521240	Comp Land Use Planning Services	8,000.00	5,000.00	1,500.00	700.00	460.00	10,703.00	8,185.00	0.00	0.00
100-50-7410-521350	Planning - Contract Labor	80,000.00	143,189.00	70,287.00	34,839.00	34,759.81	53,950.00	53,950.00	35,568.00	34,994.36
100-50-7410-521360	Planning - Software Maintenance	43,686.00	93,900.00	5,313.56	8,470.00	6,900.00	7,900.00	6,900.00	8,700.00	9,741.44
100-50-7410-523300	Planning - Postage Meter	0.00	300.00	135.47	1,221.00	127.14	1,303.51	422.08	1,025.00	633.88
100-50-7410-523310	Planning - Postage	1,475.00	650.00	1,041.75	1,350.00	545.62	825.00	843.30	850.00	643.03
100-50-7410-523400	Planning - Printing & Binding	2,500.00	1,850.00	2,220.19	2,900.00	1,546.59	2,643.75	2,011.33	2,500.00	2,186.55
100-50-7410-523510	Planning - Legal Notices	1,500.00	1,000.00	2,816.00	0.00	438.05	0.00	0.00	550.00	0.00
100-50-7410-523600	Planning - Travel	1,000.00	4,250.00	2,283.01	410.00	613.53	387.50	462.46	500.00	240.54
100-50-7410-523610	Planning - Registrations & Training	1,240.00	3,315.00	3,156.00	5,700.00	4,228.19	4,960.00	2,901.26	3,000.00	2,284.01
100-50-7410-523710	Planning - Dues (Individual)	1,543.00	1,550.00	1,432.00	1,320.00	1,101.00	1,320.00	929.00	895.00	885.00
100-50-7410-523900	Planning - Other Expenses	900.00	900.00	191.23	648.00	701.77	1,304.83	1,312.00	800.00	293.90
100-50-7410-523910	Zoning Commission Expenses	5,000.00	5,000.00	2,652.18	3,125.00	2,055.00	3,000.00	2,060.00	0.00	0.00
100-50-7410-531100	Planning - Oper Supplies & Mat	2,700.00	1,400.00	457.47	987.00	889.16	4,278.43	898.68	2,000.00	1,872.52
100-50-7410-531120	Planning - Printer Toner/Ink	0.00	1,300.00	464.62	1,102.00	807.80	1,101.56	806.20	1,500.00	1,473.44
100-50-7410-531650	Planning - Other Equipment <\$5,000	0.00	5,000.00	1,431.46	0.00	0.00	0.00	0.00	0.00	0.00
	Totals	531,457.00	643,188.00	395,003.26	348,499.62	340,795.27	331,069.92	292,802.72	317,001.87	291,822.09
100-50-7451-511100	Quality of Life Salaries & Wages	88,424.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-512100	Quality of Life Health Insurance	12,396.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-512120	Quality of Life Dental Insurance	646.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-512140	Quality of Life Life Insurance	168.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-512160	Quality of Life Long Term Disability	340.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-512200	Quality of Life FICA Expense	5,483.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-512300	Quality of Life Medicare	1,282.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-512400	Quality of Life Retirement Contributions	6,278.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-521200	Quality of Life Legal	10,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-521270	Quality of Life Employee Screenings	500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-522210	Quality of Life Maintenance Contracts	150.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
100-50-7451-523210	Quality of Life Cellular Phone	1,920.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-523310	Quality of Life Postage	250.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-523600	Quality of Life Travel	500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-523610	Quality of Life Registrations & Training	1,140.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-523710	Quality of Life Dues (Individual)	600.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-531100	Quality of Life Oper Supplies & Mat	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-531132	Quality of Life Firearms Supplies	1,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-531700	Quality of Life Uniforms	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-531710	Quality of Life Bullet Proof Vests	815.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-531750	Quality of Life (CE)- Comm Outreach	1,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7451-531220	Quality of Life Gasoline	7,750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Totals	145,142.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7510-511100	Eco Dev - Salaries & Wages	118,080.00	110,000.00	99,849.88	51,994.95	24,916.48	70,583.05	71,161.65	83,100.00	83,452.71
100-50-7510-512100	Eco Dev - Health Insurance	20,094.00	10,000.00	18,424.80	18,168.74	12,167.20	17,654.50	13,362.89	16,483.00	16,510.27
100-50-7510-512101	Eco Dev - Health Reimbursement	1,800.00	2,600.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7510-512120	Eco Dev - Dental Insurance	938.00	650.00	944.92	879.73	634.72	829.95	1,654.71	1,015.00	768.48
100-50-7510-512140	Eco Dev - Life Insurance	168.00	168.00	164.50	84.00	62.99	84.00	78.42	135.00	84.00
100-50-7510-512160	Eco Dev - Long Term Disability	452.00	450.00	404.15	269.98	209.25	264.69	229.05	375.00	0.00
100-50-7510-512200	Eco Dev - FICA Expense	7,324.00	6,820.00	5,804.79	4,463.67	1,445.97	4,386.22	4,299.74	5,155.00	3,698.56
100-50-7510-512300	Eco Dev - Medicare	1,712.00	1,500.00	1,357.58	1,043.93	339.62	1,025.81	1,000.51	1,210.00	864.96
100-50-7510-512400	Eco Dev - Retirement Contributions	8,384.00	6,239.00	6,222.29	2,445.00	3,290.24	3,053.00	2,297.28	3,000.00	2,954.81
100-50-7510-521355	Eco Dev - Grant Implementation	5,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7510-521360	ED Locality Dev Software Maintenance	3,000.00	2,400.00	204.00	2,400.00	0.00	4,279.16	3,600.00	0.00	0.00
100-50-7510-522305	ED Locality Dev Business Events	1,700.00	1,700.00	0.00	1,700.00	1,750.00	1,700.00	230.00	0.00	0.00
100-50-7510-523310	Eco Dev - Postage	1,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7510-523400	Eco Dev - Printing & Binding	1,300.00	1,300.00	1,041.37	1,300.00	480.28	750.00	40.00	750.00	0.00
100-50-7510-523500	Eco Dev - Advertising	1,000.00	7,200.00	5,139.98	6,200.00	7,965.00	7,670.00	5,510.02	17,570.00	16,387.22
100-50-7510-523520	Eco Dev - Tourism	1,000.00	500.00	0.00	500.00	0.00	5,500.00	786.48	0.00	250.00
100-50-7510-523600	Eco Dev - Travel	1,500.00	3,700.00	2,356.43	2,200.00	56.00	3,200.00	1,493.93	1,300.00	1,269.80
100-50-7510-523601	Eco Dev - Travel	1,500.00	0.00	118.85	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7510-523610	Eco Dev - Registrations & Training	1,500.00	5,700.00	2,194.00	3,200.00	1,992.82	4,710.00	1,800.00	2,135.00	2,176.98
100-50-7510-523615	Eco Dev - Training-Authority	2,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7510-523900	Eco Dev - Other Expenses	1,000.00	1,500.00	438.49	1,000.00	880.25	1,900.00	1,807.76	1,435.00	1,407.54
100-50-7510-523915	Eco Dev - Other Expenses-Authority	500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
100-50-7510-531100	Eco Dev - Oper Supplies & Mat	500.00	1,500.00	1,922.82	1,500.00	999.08	1,900.00	744.79	2,000.00	892.96
100-50-7510-531120	ED Locality Dev Printer Toner/Ink	0.00	1,000.00	0.00	1,000.00	87.33	400.00	272.10	0.00	0.00
100-50-7510-572010	ED Authority Bd Payments to Other Agenci	100,000.00	49,234.00	48,000.00	69,734.00	38,000.00	20,417.94	13,417.94	0.00	0.00
	Totals	282,452.00	214,161.00	194,588.85	191,524.00	109,837.39	152,078.74	125,450.84	138,343.00	133,072.05
100-61-9000-611350	Other - Transfer to Capital Projects	0.00	1,076,427.50	686,027.50	842,566.00	1,233,566.00	222,857.38	222,857.38	719,277.00	659,337.25
100-61-9000-611400	Other - TR to DDA Bond Fund	820,094.00	855,094.00	855,094.00	725,700.00	750,700.00	700,416.41	646,506.28	699,077.77	672,578.83
100-61-9000-611555	Other - Transfer to Storm Water	0.00	60,000.00	0.00	63,455.54	123,455.54	174.85	0.00	1,008.00	0.00
	Totals	820,094.00	1,991,521.50	1,541,121.50	1,769,984.72	2,245,984.72	927,994.67	869,363.66	1,475,895.77	1,386,916.08
220-50-2650-511100	Court - Salaries & Wages	0.00	143,942.00	116,597.33	113,545.94	115,618.48	111,315.24	114,616.04	78,208.00	80,206.70
220-50-2650-512100	Court - Health Insurance	0.00	5,700.00	5,641.42	7,646.87	3,538.18	13,549.88	10,256.04	13,950.00	10,105.53
220-50-2650-512101	Court - Health Reimbursement Account	0.00	1,300.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
220-50-2650-512120	Court - Dental Insurance	0.00	323.00	306.82	381.29	158.48	359.51	325.09	1,000.00	725.49
220-50-2650-512140	Court - Life Insurance	0.00	168.00	161.00	84.00	339.99	84.00	78.41	170.00	101.50
220-50-2650-512160	Court - Long Term Disability	0.00	426.00	408.25	331.29	316.73	326.43	814.54	352.00	174.24

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
220-50-2650-512200	Court - FICA Expense	0.00	8,920.00	7,920.30	9,318.97	9,642.50	10,700.83	9,391.05	7,705.00	4,504.41
220-50-2650-512300	Court - Medicare	0.00	2,185.00	1,852.28	2,175.54	2,265.23	2,502.61	2,262.37	1,802.00	1,052.87
220-50-2650-512400	Court - Retirement Contributions	0.00	4,505.00	4,129.62	4,885.00	6,397.56	6,106.00	4,594.20	3,000.00	2,954.76
220-50-2650-512700	Court - Worker's Compensation	0.00	1,016.00	661.47	455.80	417.62	608.00	502.00	375.00	518.25
220-50-2650-521200	Court - Legal	0.00	68,000.00	36,071.00	40,000.00	58,653.21	43,000.00	55,044.85	24,000.00	23,924.74
220-50-2650-521210	Court - Audit	0.00	2,500.00	2,115.00	0.00	0.00	0.00	0.00	0.00	0.00
220-50-2650-521350	Court - Contract Labor	0.00	7,500.00	727.50	45,000.00	31,366.03	46,800.00	29,455.68	42,500.00	40,931.58
220-50-2650-521360	Court - Software Maintenance	0.00	37,500.00	27,914.02	0.00	0.00	0.00	0.00	0.00	0.00
220-50-2650-521370	Court - Bank Charges	0.00	6,000.00	1,753.09	6,000.00	2,682.33	6,000.00	3,713.40	5,750.00	5,245.83
220-50-2650-522150	Court - Security	0.00	15,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
220-50-2650-522210	Court - Maintenance Contracts	0.00	4,000.00	2,512.12	4,159.00	2,392.94	4,000.00	3,508.00	3,250.00	2,742.76
220-50-2650-523200	Court - Telephone	0.00	1,800.00	1,820.94	1,800.00	1,608.73	1,800.00	1,683.46	1,700.00	1,630.64
220-50-2650-523230	Court - Internet Services	0.00	350.00	239.52	350.00	234.08	350.00	282.64	325.00	257.21
220-50-2650-523300	Court - Postage Meter	0.00	750.00	99.97	750.00	465.86	737.50	507.10	600.00	653.86
220-50-2650-523400	Court - Printing & Binding	0.00	1,500.00	0.00	700.00	463.14	150.00	0.00	200.00	717.63
220-50-2650-523600	Court - Travel	0.00	650.00	304.97	500.00	239.18	475.00	132.98	500.00	62.06
220-50-2650-523610	Court - Registrations & Training	0.00	625.00	225.00	500.00	225.00	475.00	225.00	250.00	341.00
220-50-2650-523710	Court - Dues (Individual)	0.00	255.00	155.00	51.00	45.00	50.00	45.00	50.00	45.00
220-50-2650-523900	Court - Other Expenses	0.00	300.00	160.09	300.00	262.99	300.00	0.00	250.00	0.00
220-50-2650-531100	Court - Oper Supplies & Mat	0.00	4,000.00	1,413.17	3,500.00	2,563.39	3,500.00	2,011.14	3,500.00	1,770.39
220-50-2650-531120	Court - Printer Toner/Ink	0.00	1,000.00	589.15	1,000.00	54.74	1,000.00	238.51	1,000.00	351.98
220-50-2650-531200	Court - Electricity	0.00	12,500.00	12,159.52	12,500.00	12,092.73	12,500.00	12,031.32	12,500.00	13,330.83
220-50-2650-531210	Court - Natural Gas	0.00	2,750.00	2,931.43	2,750.00	3,495.32	2,750.00	2,363.14	2,000.00	1,471.00
220-50-2650-531650	Court - Other Equipment <\$5,000	0.00	1,500.00	0.00	1,500.00	0.00	1,500.00	0.00	1,900.00	1,728.07
220-50-2650-551000	Court - Indirect Cost	0.00	50,000.00	37,500.00	50,000.00	50,000.00	50,000.00	50,000.00	40,000.00	40,000.00
220-50-2650-572100	Court - Prisoner Expense	0.00	60,000.00	74,718.00	60,000.00	51,190.00	60,000.00	42,343.00	0.00	0.00
	Totals	0.00	446,965.00	361,754.26	410,839.08	407,789.27	446,023.84	397,291.94	357,492.00	309,890.08
220-50-7451-511100	Quality of Life Salaries & Wages	0.00	107,502.00	44,137.02	144,156.00	159,399.86	54,863.46	60,538.20	0.00	0.00
220-50-7451-512100	Quality of Life Health Insurance	0.00	5,000.00	9,994.86	18,180.00	14,166.12	10,502.01	7,949.08	0.00	0.00
220-50-7451-512101	Quality of Life (CE)- Health Reimburse	0.00	1,300.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
220-50-7451-512120	Quality of Life Dental Insurance	0.00	1,020.00	454.72	2,030.00	1,685.51	846.56	765.49	0.00	0.00
220-50-7451-512140	Quality of Life Life Insurance	0.00	168.00	94.50	253.00	235.43	87.36	81.55	0.00	0.00
220-50-7451-512160	Quality of Life Long Term Disability	0.00	394.00	209.30	526.00	475.44	205.74	178.03	0.00	0.00
220-50-7451-512200	Quality of Life FICA Expense	0.00	6,665.00	2,933.12	9,266.60	9,440.68	3,445.08	4,019.49	0.00	0.00
220-50-7451-512300	Quality of Life Medicare	0.00	1,526.00	685.96	2,163.46	2,217.52	876.18	911.29	0.00	0.00
220-50-7451-512400	Quality of Life Retirement Contributions	0.00	3,604.00	3,303.63	4,885.00	5,875.32	6,106.00	4,594.20	0.00	0.00
220-50-7451-512700	Quality of Life Worker's Compensation	0.00	1,016.00	560.00	2,000.00	664.42	2,519.71	0.00	0.00	0.00
220-50-7451-521200	Quality of Life Legal	0.00	10,000.00	11,530.00	5.00	10,801.24	0.00	8,843.28	0.00	0.00
220-50-7451-521270	Quality of Life Employee Screenings	0.00	500.00	0.00	456.00	75.00	151.43	100.00	0.00	0.00
220-50-7451-522210	Quality of Life Maintenance Contracts	0.00	150.00	0.00	2,280.00	427.65	325.57	137.00	0.00	0.00
220-50-7451-523210	Quality of Life Cellular Phone	0.00	1,920.00	0.00	2,417.00	0.00	817.72	0.00	0.00	0.00
220-50-7451-523310	Quality of Life Postage	0.00	250.00	0.00	10,000.00	0.00	0.00	0.00	0.00	0.00
220-50-7451-523500	Quality of Life Advertising	0.00	500.00	0.00	73.00	0.00	22.71	0.00	0.00	0.00
220-50-7451-523600	Quality of Life Travel	0.00	700.00	0.00	684.00	0.00	257.43	0.00	0.00	0.00
220-50-7451-523610	Quality of Life Registrations & Training	0.00	1,640.00	0.00	1,824.00	1,010.05	681.43	525.00	0.00	0.00
220-50-7451-523710	Quality of Life Dues (Individual)	0.00	600.00	0.00	137.00	120.00	33.31	0.00	0.00	0.00
220-50-7451-531100	Quality of Life Oper Supplies & Mat	0.00	2,000.00	109.00	2,280.00	670.18	908.57	579.58	0.00	0.00
220-50-7451-531120	Quality of Life Printer Toner/Ink	0.00	200.00	200.00	228.00	0.00	90.86	442.14	0.00	0.00

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
220-50-7451-531132	Quality of Life Firearms Supplies	0.00	1,500.00	0.00	1,825.00	0.00	701.11	0.00	0.00	0.00
220-50-7451-531220	Quality of Life Gasoline	0.00	7,750.00	3,650.39	7,753.00	6,396.45	4,000.00	3,800.76	0.00	0.00
220-50-7451-531700	Quality of Life Uniforms	0.00	2,000.00	0.00	1,824.00	87.65	484.57	961.48	0.00	0.00
220-50-7451-531710	Quality of Life Bullet Proof Vests	0.00	1,630.00	0.00	456.00	0.00	90.86	0.00	0.00	0.00
220-50-7451-531750	Quality of Life (CE)- Comm Outreach	0.00	1,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Totals	0.00	161,035.00	78,446.59	237,974.08	221,119.03	102,645.03	105,227.60	0.00	0.00
400-50-1320-523900	Admin - Other Expenses	248.70	35,000.00	29,803.41	0.00	13,995.62	0.00	0.00	0.00	0.00
400-50-1320-581205	Admin - 2005 Bond Principal	335,000.00	320,000.00	320,000.00	300,000.00	310,000.00	295,000.00	295,000.00	285,000.00	285,000.00
400-50-1320-581214	Admin - Refunded Series 2014 Bond Princi	320,000.00	358,429.39	315,000.00	315,000.00	305,000.00	300,000.00	300,000.00	295,000.00	295,000.00
400-50-1320-581218	Admin - 2018 Bond Principal	62,000.00	61,000.00	61,000.00	0.00	0.00	0.00	0.00	0.00	0.00
400-50-1320-585105	Admin - 2005 Bond Interest	67,875.00	79,785.00	78,841.67	91,500.00	90,531.25	116,999.38	102,653.50	113,250.00	113,250.00
400-50-1320-585114	Admin - Refunded Series 2014 Bond Intere	49,320.00	56,880.00	56,880.00	64,200.00	64,200.00	0.00	0.00	0.00	0.00
400-50-1320-585118	Admin - 2018 Bond Interest	114,650.30	116,340.00	116,340.00	91,133.00	91,132.99	0.00	0.00	0.00	0.00
400-50-1320-585500	Admin - Fiscal Agent's Fees	0.00	89.00	850.00	1,000.00	850.00	1,200.00	850.00	1,000.00	0.00
	Totals	949,094.00	1,027,523.39	978,835.08	862,833.00	875,709.86	784,599.38	783,358.23	772,770.00	771,730.00
540-50-4520-511100	Solid Waste - Salaries & Wages	286,832.00	313,140.00	251,400.39	295,001.00	289,906.90	347,932.90	314,638.53	367,700.00	349,286.55
540-50-4520-511300	Solid Waste - Salaries (Overtime)	0.00	5,000.00	4,124.15	6,000.00	3,860.80	3,237.37	3,913.90	2,500.00	2,346.53
540-50-4520-512100	Solid Waste - Health Insurance	34,782.00	33,770.00	40,846.05	61,303.00	45,028.73	66,234.08	50,133.30	49,485.00	43,391.12
540-50-4520-512101	Solid Waste - Health Reimbursement Acct	8,600.00	7,800.00	0.00	0.00	0.00	0.00	0.00	500.00	0.00
540-50-4520-512120	Solid Waste - Dental Insurance	1,855.00	3,010.00	2,653.82	3,079.00	2,554.09	3,210.50	2,903.07	3,715.00	3,274.28
540-50-4520-512140	Solid Waste - Life Insurance	756.00	756.00	676.82	689.00	649.86	790.45	737.85	1,025.00	766.40
540-50-4520-512160	Solid Waste - Long Term Disability	1,104.00	1,039.00	928.69	1,107.00	1,038.33	1,304.75	1,129.03	1,666.00	1,009.40
540-50-4520-512200	Solid Waste - FICA Expense	17,784.00	19,415.00	15,100.76	18,728.10	17,360.18	21,652.40	19,455.15	22,950.00	18,095.24
540-50-4520-512300	Solid Waste - Medicare	4,159.00	4,447.00	3,531.54	4,366.61	4,078.16	5,063.87	4,527.03	5,365.00	4,414.38
540-50-4520-512400	Solid Waste - Retirement Contributions	20,365.00	16,218.00	16,174.65	19,525.00	-474.34	24,422.00	18,376.12	19,800.00	22,535.40
540-50-4520-512700	Solid Waste - Worker's Compensation	10,800.00	4,572.00	5,772.73	25,000.00	36,714.07	23,432.00	37,081.55	24,100.00	49,385.75
540-50-4520-521210	Solid Waste - Audit	3,420.00	5,000.00	8,460.00	2,500.00	3,240.00	4,000.00	3,180.00	3,500.00	3,085.21
540-50-4520-521270	Solid Waste - Employee Screenings	1,600.00	1,600.00	403.00	1,500.00	1,741.90	1,500.00	518.37	1,200.00	1,352.20
540-50-4520-521340	Solid Waste - Billing Services	15,000.00	15,000.00	38,822.63	15,000.00	13,808.44	15,000.00	13,019.08	15,000.00	14,692.64
540-50-4520-521350	Solid Waste - Contract Labor	20,000.00	0.00	0.00	62,435.00	33,834.02	0.00	0.00	0.00	3,563.19
540-50-4520-521360	Solid Waste - Software Maintenance	8,800.00	8,800.00	8,489.20	0.00	0.00	0.00	0.00	0.00	0.00
540-50-4520-521370	Solid Waste - Bank Charges	0.00	8,000.00	4,367.38	0.00	0.00	0.00	0.00	0.00	0.00
540-50-4520-522150	Solid Waste - Security	0.00	2,500.00	0.00	800.00	0.00	370.37	0.00	0.00	0.00
540-50-4520-522210	Solid Waste - Maintenance Contracts	6,212.00	7,500.00	3,181.42	1,239.75	458.88	1,454.43	1,310.81	1,000.00	344.00
540-50-4520-523100	Solid Waste - Liability Insurance	27,066.00	0.00	0.00	10,809.00	10,552.47	12,668.00	13,195.07	25,500.00	23,157.77
540-50-4520-523200	Solid Waste - Telephone	4,694.00	5,100.00	2,547.66	1,500.00	294.84	485.19	381.93	2,000.00	777.29
540-50-4520-523210	Solid Waste - Cellular Phones	0.00	3,900.00	0.00	1,900.00	967.21	681.48	663.60	2,600.00	717.95
540-50-4520-523220	Solid Waste - Cable TV	510.00	510.00	542.46	160.00	110.08	57.41	57.41	300.00	142.31
540-50-4520-523230	Solid Waste - Internet Services	810.00	1,060.00	309.64	480.00	0.00	79.63	0.00	200.00	0.00
540-50-4520-523300	Solid Waste - Postage Meter	1,140.00	3,600.00	4,030.42	0.00	0.00	0.00	0.00	200.00	0.00
540-50-4520-523310	Solid Waste - Postage	500.00	500.00	0.00	500.00	120.00	259.26	0.00	2,000.00	0.00
540-50-4520-523500	Solid Waste - Advertising	6,125.00	6,125.00	2,135.00	5,000.00	1,004.00	3,500.00	2,331.00	5,000.00	3,499.29
540-50-4520-523600	Solid Waste - Travel	500.00	500.00	0.00	0.00	0.00	0.00	0.00	200.00	0.00
540-50-4520-523610	Solid Waste - Registrations & Training	1,075.00	1,075.00	0.00	100.00	0.00	100.00	0.00	500.00	124.00
540-50-4520-523710	Solid Waste - Dues (Individual)	0.00	200.00	0.00	200.00	0.00	200.00	0.00	200.00	0.00
540-50-4520-523900	Sanitation - Other Expenses	1,783.00	2,000.00	264.90	900.00	244.65	370.36	0.00	0.00	0.00
540-50-4520-531100	Solid Waste - Oper Supplies & Mat	7,840.00	6,725.00	1,359.11	3,000.00	632.99	1,314.81	1,422.97	3,000.00	2,220.03
540-50-4520-531120	Solid Waste - Printer Toner/Ink	0.00	1,510.00	1,133.50	1,000.00	217.94	122.22	113.29	300.00	277.49

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
540-50-4520-531200	Sanitation - Electricity	10,818.00	7,500.00	0.00	5,000.00	806.69	759.26	845.20	0.00	0.00
540-50-4520-531210	Solid Waste - Natural Gas	3,600.00	5,900.00	3,372.94	2,500.00	888.97	555.56	485.81	2,500.00	711.64
540-50-4520-531220	Solid Waste - Gasoline	5,000.00	5,000.00	1,188.58	5,000.00	2,212.61	5,000.00	2,417.44	5,000.00	2,346.09
540-50-4520-531230	Solid Waste - Diesel	50,000.00	50,000.00	33,053.37	50,000.00	42,563.33	50,000.00	38,605.07	60,000.00	31,766.21
540-50-4520-531530	Solid Waste - Landfill	238,144.00	206,600.00	159,978.60	200,000.00	200,624.43	190,000.00	194,698.18	185,000.00	179,404.23
540-50-4520-531610	Solid Waste - Other Equipment < \$5,000	5,000.00	5,000.00	2,990.50	5,000.00	434.42	5,000.00	4,312.08	34,500.00	4,991.00
540-50-4520-531660	Solid Waste - Dumpsters	1,200.00	1,200.00	0.00	1,200.00	0.00	1,200.00	0.00	1,200.00	0.00
540-50-4520-531665	Solid Waste - Garbage Carts	25,000.00	25,000.00	24,917.00	20,000.00	19,990.00	20,000.00	19,991.00	20,000.00	19,959.00
540-50-4520-531700	Solid Waste - Uniforms	6,000.00	6,000.00	2,511.81	6,000.00	5,207.43	5,000.00	5,000.00	5,000.00	4,353.57
540-50-4520-546000	Solid Waste - Vehicles	0.00	314,728.00	0.00	0.00	0.00	0.00	0.00	235,000.00	0.00
540-50-4520-551000	Solid Waste - Indirect Cost	250,000.00	275,000.00	206,250.00	275,000.00	275,000.00	275,000.00	275,000.00	225,000.00	225,000.00
540-50-4520-561000	Solid Waste - Depreciation Expense	65,000.00	65,000.00	0.00	67,016.00	44,950.64	44,000.00	44,191.78	24,000.00	25,558.73
540-50-4520-574000	Solid Waste - Bad Debt Expense	3,000.00	3,000.00	0.00	0.00	0.00	0.00	0.00	3,000.00	3,868.00
	Totals	1,156,874.00	1,460,300.00	853,359.72	1,182,078.53	1,060,622.72	1,136,729.18	1,035,942.34	1,534,566.00	1,215,787.50
540-50-6120-521355	Beautification Contract Labor (Recycling)	166,804.00	110,200.00	81,467.46	107,135.00	105,812.28	105,850.00	105,812.28	0.00	0.00
540-50-6120-522140	Beautification Landscaping	34,600.00	75,000.00	0.00	40,484.00	39,500.34	49,907.40	49,907.40	0.00	0.00
	Totals	201,404.00	185,200.00	81,467.46	147,619.00	145,312.62	155,757.40	155,719.68	0.00	0.00
555-50-4450-511100	Storm Water - Salaries & Wages	95,175.00	94,473.00	39,423.92	105,911.00	14,840.71	90,482.54	51,371.04	124,740.00	77,195.12
555-50-4450-511300	Storm Water - Salaries (Overtime)	0.00	1,000.00	0.00	1,500.00	10.94	1,000.00	484.10	2,000.00	226.52
555-50-4450-512100	Storm Water - Health Insurance	13,056.00	13,100.00	9,885.33	31,955.00	26,403.98	24,968.89	18,899.23	25,618.00	23,166.31
555-50-4450-512101	Storm Water - Health Reimbursement Acct	3,700.00	3,900.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
555-50-4450-512120	Storm Water - Dental Insurance	1,021.00	1,020.00	640.20	975.00	835.18	971.48	878.44	1,145.00	749.14
555-50-4450-512140	Storm Water - Life Insurance	168.00	168.00	80.50	198.00	218.76	164.64	153.69	280.00	151.35
555-50-4450-512160	Storm Water - Long Term Disability	367.00	385.00	130.89	398.00	410.36	339.31	293.62	570.00	277.54
555-50-4450-512200	Storm Water - FICA Expense	5,901.00	5,858.00	2,165.70	6,576.30	1,134.70	5,619.99	3,464.92	7,855.00	3,890.46
555-50-4450-512300	Storm Water - Medicare	1,380.00	1,342.00	506.46	1,536.23	266.77	1,314.36	806.32	1,838.00	865.47
555-50-4450-512400	Storm Water - Retirement Contributions	6,757.00	3,604.00	4,248.19	5,885.00	8,099.06	5,723.80	4,536.14	2,000.00	2,288.43
555-50-4450-512700	Storm Water - Worker's Compensation	2,700.00	1,016.00	4,076.26	1,000.00	332.21	786.30	0.00	500.00	0.00
555-50-4450-521210	Storm Water - Prof Fees & Audit	855.00	2,500.00	11,800.00	0.00	0.00	0.00	0.00	0.00	0.00
555-50-4450-521230	SW Infrastructure Engineering	26,158.00	80,000.00	67,264.00	20,000.00	1,500.00	0.00	0.00	0.00	0.00
555-50-4450-521270	Employee Screenings	200.00	200.00	37.00	200.00	0.00	200.00	148.94	200.00	0.00
555-50-4450-521350	SW Infrastructure Contract Labor	35,000.00	35,000.00	26,440.00	69,533.00	36,862.77	15,000.00	36,413.62	0.00	0.00
555-50-4450-521360	SW Development Software Maintenance	1,315.00	0.00	0.00	1,315.00	725.00	1,315.00	725.00	0.00	0.00
555-50-4450-522150	SW Infrastructure Security	0.00	1,028.00	0.00	1,028.00	0.00	1,027.78	0.00	0.00	0.00
555-50-4450-522200	Storm Water - Repairs & Maintenance	244,961.00	235,000.00	291,193.72	235,000.00	-282.34	255,000.00	31,370.38	200,000.00	92,351.99
555-50-4450-522210	Maintenance Contracts	1,553.00	3,000.00	2,921.40	3,920.00	3,371.83	2,831.94	3,841.67	56,000.00	3,244.91
555-50-4450-523100	Liability Insurance	6,767.00	0.00	0.00	1,205.00	1,173.02	1,742.05	1,680.59	4,350.00	3,743.35
555-50-4450-523200	Storm Water - Telephone	1,174.00	646.00	428.26	1,496.00	62.69	1,496.39	73.66	1,000.00	576.39
555-50-4450-523210	SW Infrastructure Cellular Phone	1,100.00	480.00	417.05	1,891.00	141.70	1,928.61	2,163.09	0.00	0.00
555-50-4450-523230	SW Infrastructure Internet Services	203.00	0.00	54.64	240.00	0.00	354.09	0.00	0.00	0.00
555-50-4450-523310	SW Infrastructure Postage	785.00	500.00	0.00	841.00	60.36	989.44	0.00	0.00	0.00
555-50-4450-523500	Storm Water - Advertising	500.00	500.00	60.00	500.00	90.00	500.00	60.00	500.00	0.00
555-50-4450-523600	Storm Water - Travel	250.00	250.00	0.00	50.00	0.00	50.00	32.41	1,000.00	30.61
555-50-4450-523610	Storm Water - Registrations & Training	3,500.00	3,500.00	698.00	3,500.00	2,934.99	3,650.00	2,962.00	4,000.00	1,544.00
555-50-4450-523900	SW Infrastructure Other Expenses	530.00	530.00	275.91	1,095.00	457.00	1,196.53	19.48	0.00	0.00
555-50-4450-531100	Storm Water - Oper Supplies & Mat	1,650.00	1,650.00	991.98	3,748.00	3,285.12	3,817.36	1,758.48	1,500.00	329.59
555-50-4450-531120	SW Infrastructure Printer Toner/Ink	0.00	200.00	528.96	463.00	1,562.24	451.66	92.59	0.00	0.00
555-50-4450-531200	SW Infrastructure Electricity	2,703.00	2,600.00	0.00	3,244.00	2,214.50	2,819.44	2,829.92	0.00	0.00

ALL FUNDS LINE ITEM - EXPENDITURE

Account Number	Account Description	FY21 PROPOSED	2020 Approp	2020 Actual	2019 Approp	2019 Actual	2018 Approp	2018 Actual	2017 Approp	2017 Actual
555-50-4450-531210	SW Infrastructure Natural Gas	900.00	1,550.00	0.00	1,788.00	165.53	1,804.17	270.20	0.00	0.00
555-50-4450-531220	Storm Water - Gasoline	3,500.00	3,500.00	762.12	3,500.00	709.40	1,350.00	634.24	1,500.00	883.82
555-50-4450-531700	Storm Water - Uniforms	500.00	500.00	413.44	900.00	490.37	700.00	662.18	1,200.00	315.35
	Totals	464,329.00	499,000.00	466,495.17	511,611.54	130,903.10	432,136.25	166,928.14	455,062.00	213,961.67
555-50-4460-522200	Detention Pond - Repairs & Maintenance	30,000.00	30,000.00	28,000.00	30,000.00	29,200.00	45,000.00	27,000.00	62,318.00	42,628.00
	Totals	30,000.00	30,000.00	28,000.00	30,000.00	29,200.00	45,000.00	27,000.00	62,318.00	42,628.00
	Grand Totals	12,236,777.00	14,037,164.93	11,209,917.36	19,763,028.68	17,822,047.02	18,855,466.42	15,859,207.35	19,405,427.74	16,874,129.78

City of Powder Springs

2016 SPLOST Budget



UPDATED - MAY 2020

Project	Totals
General Streets	612,358.00
Resurfacing	4,078,343.00
Intersection Improvements	
Florence Rd at Dallas Powder Springs Rd Intersection Imp	221,471.00
Florence Rd at CH James Pkwy Intersection Imp.	417,495.00
Powder Springs Rd at Sailors Pkwy / Forest Hill Rd Intersection Imp	500,000.00
New Macland Rd at Macedonia Rd Intersection Imp.	442,943.00
Sailors Pkwy at CH James Pkwy Intersection Imp	442,943.00
<i>Powder Springs Rd at Flint Hill / Pinegrove / Deer Creek / (Joint City-County Project)</i>	2,220,000.00
Brownsville Road Improvements	657,886.00
Streetscape Projects	622,554.00
Parks and Recreation	1,858,489.00
Public Facility Improvements	569,489.00
Public Safety	716,250.00
General Government	26,463.00
Program Management	640,000.00
CEIT (Engineering)	800,000.00
Total	14,826,684.00
Flint Hill Road Project - Cobb County Contribution	\$ -
TOTAL EXPENDITURE BUDGET	\$ 14,826,684.00