| ECONO | ECONOMIC DEVELOPMENT | | | | | | | | |
|-------|--|----------|----------|-----------|---------|---|--|--|--|
| # | PROJECT NAME/DESCRIPTION | COMPLETE | UNDERWAY | POSTPONED | DROPPED | NOTES | | | |
| ED1 | Recruit development of office park development on Lewis Road | | | | х | Changed to include sustainable development, rather than office park development | | | |
| ED2 | Recruit sustainable development on Lewis Road | | х | | | Working with property owners to market | | | |
| ED3 | Market redevelopment area | | X | | | Plan to be revised | | | |
| ED4 | Market development of south square | | Х | | | Plan to be revised | | | |
| ED5 | Update LCI plan for redevelopment area | X | | | | | | | |
| ED6 | Feasible development plan for parcels originally composing south square. | | | x | | Pending LCI Update | | | |
| ED7 | Utilize the updated LCI for planning ideas in the redevelopment area | | | Х | | Pending LCI Update | | | |
| ED8 | Public outreach- messenger; signage; brochures and cards include biennial newsletter | х | | | | Ongoing | | | |
| ED9 | Master plan to define south square (such as boutique hotel, walkable plaza) | | | х | | Pending LCI Update | | | |
| ED10 | Issue RFP for Design/Engineering South Square | | | Х | | Pending LCI Update | | | |
| ED11 | Recruit developer for mixed use remodel of existing town square. | | Х | | | | | | |
| ED12 | Develop economic development strategy – update annually | х | | | | | | | |

| ECONO | OMIC DEVELOPMENT (CON'T) | | | | | |
|-------|---|----------|----------|-----------|---------|---|
| # | PROJECT NAME/DESCRIPTION | COMPLETE | UNDERWAY | POSTPONED | DROPPED | NOTES |
| ED13 | Identify and begin attending industry events occurring within the region | x | | | | |
| ED14 | Identify one national target industry event per year for attendance by community leaders | | | х | | Cobb Edge; Annual trip |
| ED15 | Host business reception for new businesses and conduct lunch meetings with local businesses. | | | | х | Conducted quarterly business training and lunches for local businesses |
| ED16 | Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report . | | х | | | |
| ED17 | Host annual downtown business open house; annual reception for downtown property owners | х | | | | |
| ED18 | Create a single marketing website for Powder Springs Economic Development | х | | | | |
| ED19 | Conduct a Target Cluster Analysis and Identify all Local Companies within Target Industries. | | x | | | |
| ED20 | Engage a public relations firm to generate positive publicity about Powder Springs | | | | x | Deleted; hired an Economic Development Director |

| ECONO | MIC DEVELOPMENT (CON'T) | | | | | |
|-------|--|----------|----------|-----------|---------|---|
| # | PROJECT NAME/DESCRIPTION | COMPLETE | UNDERWAY | POSTPONED | DROPPED | NOTES |
| ED21 | Inventory and assess all potential and existing industrial and commercial properties | | х | | | |
| ED22 | Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for | х | | | | |
| | targeted industries. | | | | | |
| ED23 | Recruit developer for mixed use remodel of existing town square. | | x | | | Working with the DDA to hire a broker and recruit developer |
| ED24 | Work with Cobb County Government to Identify and Zone Properties that are Planned for Commercial Development | | x | | | |
| ED25 | Add a public relations element to the Powder Springs Economic Development website | х | | | | |
| ED26 | Become a member of target industry trade associations; market to their membership | | | х | | Budget constraints |
| ED27 | Develop a national database of target industry companies and contacts for business development uses | | х | | | |
| ED28 | Customize marketing materials for each target industry (online and print) | | х | | | |
| ED29 | Organize semi-annual marketing trips to target industry regions | | | х | | Budget constraints |

| ECONO | OMIC DEVELOPMENT (CON'T) | | | | | |
|-------|---|----------|----------|-----------|---------|--------------------|
| # | PROJECT NAME/DESCRIPTION | COMPLETE | UNDERWAY | POSTPONED | DROPPED | NOTES |
| ED30 | Organize annual marketing trips to state economic developers | | x | | | |
| ED31 | Install signage and curb cuts near Hopeland Industrial area and Silverbrooke Crossing | х | | | | |
| ED32 | Examine areas for potential industrial use. | X | | | | |
| NATUR | AL & HISTORIC RESOURCES | | | | | |
| NR1 | Old Town Square Improvements (to include a permanent stage) | | | x | | Pending LCI Update |
| NR2 | Maintenance of Landscaping on parkway/roads & at newly landscaped areas. | x | | | | Ongoing |
| NR3 | Purchase property to expand Powder Springs Park - parking | | | | x | Not feasbile |
| NR4 | Restore/enhance historic cemetery | | | | X | Not feasbile |
| NR5 | Construct Phase IV of linear park | | Х | | | |
| NR6 | Reexamine uses for Linear Park, including impact fee program update | | х | | | |
| NR7 | Historic preservation - prepare inventory of buildings and property which appear historic Update Historic Resources Survey | | | x | | |
| NR8 | Gather/distribute information on government programs supporting historic preservation to owners of buildings which appear historic | | x | | | |

| NATUR | RAL & HISTORIC RESOURCES (CON'T) | | | | | |
|-------|---|----------|----------|-----------|---------|--|
| # | PROJECT NAME/DESCRIPTION | COMPLETE | UNDERWAY | POSTPONED | DROPPED | NOTES |
| NR9 | Seven Springs Walking Tour Markers; update and implement trail signage program. | | | х | | RFP released for trail signage, project cost higher than anticipated. No budget available for Seven Springs Walking Tour Markers. |
| NR10 | Develop tourism strategy centered around recreation and entertainment to include Bodiford House | | х | | | |
| COMM | UNITY SERVICES & FACILITIES | | | | | |
| C1 | Facilitate functions & events on square- annual | х | | | | Completed annually |
| C2 | Electronic filing system for record keeping | | | | х | Ongoing updates; no longer needed in STWP |
| C3 | Redevelopment plan | | | х | | Postponed until completion of road improvements |
| C4 | Expand police department and court facilities | х | | | | |
| C5 | In car video system | X | | | | |
| C6 | Replace transport van | | | х | | The transport van has low mileage and is in good condition. |
| C7 | Rescue raft of boat for floods | | | | x | Rescue boats are available from other agencies |

| COMN | NUNITY SERVICES & FACILITIES (CON'T) | | | | | |
|------|---|----------|----------|-----------|---------|---|
| # | PROJECT NAME/DESCRIPTION | COMPLETE | UNDERWAY | POSTPONED | DROPPED | NOTES |
| C8 | Participate annual subscription to Cobb County Geographic Information System | | | | Х | Ongoing, does not need to be included on future Short Term Work Program. |
| C9 | Land acquisition plan – funding strategy | | х | | | |
| C10 | Infrastructure reporting implementation | × | | | | Ongoing |
| C11 | Pineview, Oakview, Lynn, Cemetery, & Jackson Way improvements | Х | | | | |
| C12 | Lancer sidewalks, phase 2 | | | х | | Delayed in lieu of additional resurfacing as a first priority. |
| C13 | Theatre and reception hall – market for events; schedule events; maintenance | x | | | | Reactivated Ford Board |
| C14 | Black box theatre | х | | | | Concept modified to be multipurpose performing arts venue. |
| C15 | Direct attached storage | | | | X | No longer necessary |
| C16 | Network monitoring software. | | | | X | No longer necessary |
| C17 | Document retention | X | | | | |
| C18 | Document disaster recovery plan | X | | | | |
| C19 | Citizen survey | Х | | | | |
| C20 | Virtual city hall | | | | Х | Not feasbile |

| | NOTES Not feasbile Not feasbile |
|--|---|
| C22 University satellite campus X C23 Water rate increases X C24 Sidewalk master plan – inventory, assessment, improvements X C25 Acquire and implement integrated software | |
| C23 Water rate increases X C24 Sidewalk master plan – inventory, assessment, improvements C25 Acquire and implement integrated software | Not feasbile |
| C24 Sidewalk master plan – inventory, assessment, improvements C25 Acquire and implement integrated software | |
| assessment, improvements C25 Acquire and implement integrated software | |
| X X | |
| | |
| C26 Researching options for utilizing lockbox and e-mail payments and improving inhouse credit card equipment and processing | |
| x | Ongoing, does not need to be included on future Short Term Work Program. |
| C28 Setup Stormwater Utility Fund in software, develop budget and implement billing for fees in software. | |
| C29 Upgrade credit card processing machines for chip technology | |
| C30 Implement E-billing option for residents to receive their monthly water bill. | |
| Purchase SWAT van 🔻 🔭 🔭 🔭 🔭 🔭 💮 💮 💮 💮 💮 💮 💮 💮 💮 💮 💮 💮 💮 | No longer have a SWAT Team |
| C32 Sell/renovate old barbershop X | |

| COMMUNITY SERVICES & FACILITIES (CON'T) | | | | | | | |
|---|---|----------|----------|-----------|---------|-----------------------------|--|
| # | PROJECT NAME/DESCRIPTION | COMPLETE | UNDERWAY | POSTPONED | DROPPED | NOTES | |
| C33 | Corridor Assessment and Redevelopment Plan for Austell Powder Springs Road – Enterprise Zone | | | x | | Pending staffing, resources | |
| C34 | Land acquisition plan – funding strategy | | X | | | | |
| C35 | Stormwater management plan update | X | | | | | |
| C36 | Community rating system to lower flood insurance premiums | X | | | | Completed annually | |
| C37 | Implement sidewalk improvements based upon study recommendations | | х | | | | |
| C38 | Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.) | х | | | | | |
| C39 | Develop road rating system to serve as basis for road improvement projects and update 3-5 years | х | | | | | |
| C40 | Institute Community Policing Program to include CAP, bridge gap meetings, business watch, etc. | х | | | | | |
| C41 | Institute Community Emergency Response Team Program; Update COOP | X | | | | | |
| C42 | Develop capital improvement plan for facilities, equipment, infrastructure | | х | | | | |
| C43 | Evaluate information technology backup resources and services | | х | | | | |

| LAND | USE | | | | | · |
|------|--|----------|----------|-----------|---------|---|
| # | PROJECT NAME/DESCRIPTION | COMPLETE | UNDERWAY | POSTPONED | DROPPED | NOTES |
| LU1 | Zoning administration | | | | х | Ongoing, does not need to be included on future Short Term Work Program. |
| LU2 | Update Design Guidelines (after conducting tour of "perfect city") | | | | x | Not feasible |
| LU3 | LCI study | х | | | | |
| LU4 | Update UDC per state and water plannign requirements | | х | | | |
| LU5 | "Update UDC to eliminate discrepancies, make it more user friendly and to review and revise regulations." | | x | | | |
| LU6 | Update Comprehensive Plan to reflect current demographic information with corresponding issues and opportunities | Х | | | | |
| LU7 | Update CIE and impact fee program to reflect current population estimates and project programming | х | | | | |
| LU8 | Enterprise Zone | X | | | | |
| LU9 | Update City Boundary map with actions through the General Assembly – Annual submittals as appropriate. | | x | | | |