



# Regional Review Notification

## Annual CIE Update

**DATE:** December 22, 2025

**TO:** Mayor Al Thurman, City of Powder Springs

**ATTN TO:** Pam Conner, , City of Powder Springs

**FROM:** Mike Alexander, COO, Atlanta Regional Commission

*The Atlanta Regional Commission (ARC) has received the following proposal and is initiating a regional review to seek comments from potentially impacted jurisdictions and agencies. The ARC requests your comments related to the proposal and its potential impacts on the plans, policies, and projects of your jurisdiction or agency.*

**Name of Proposal:** 2025 City of Powder Springs Annual CIE Update

**Description:** A regional review of the draft 2025 City of Powder Springs Annual CIE Update.

**Submitting Local Government:** City of Powder Springs

**Action Under Consideration:** Approval

**Date Opened:** December 22, 2025

**Comments Due:** January 12, 2026

**The following local governments and agencies received notice of this review:**

Atlanta Regional Commission	Georgia Department of Natural Resource	Georgia Department of Community Affairs
Georgia Department of Transportation Commission	Georgia Regional Transportation Authority	Georgia Soil and Water Conservation
Georgia Environmental Finance Authority	City of Austell	City of Mableton
Cobb County	Paulding County	City of Hiram

Review information is attached.

Please submit comments to [REDACTED].

For questions, please contact ARC Plan Review Manager **Donald Shockey** at [REDACTED] or [REDACTED].

If no comments are received by **January 12, 2026**, ARC will assume your agency has no input on the subject plan. The ARC review website is located at <https://atlantaregional.org/community-development/comprehensive-planning/plan-reviews/>.



Donald Shockey AICP-CUD, LEED GA, CNU-A  
Senior Planner  
Community Development  
Atlanta Regional Commission  
229 Peachtree Street, NE  
Suite 100  
Atlanta, Georgia 30303

Dear Mr. Shockey:

Please find enclosed the annual Capital Improvement Element, Short Term Work Program Update and supporting documents for the City of Powder Springs impact fee program. I will be happy to answer questions or supply additional information should you require it.

Thank you for your consideration.

Sincerely,

*Pamela B Conner*  
Pamela B. Conner  
City Manager  
[pconner@powderspringsga.gov](mailto:pconner@powderspringsga.gov)

## RESOLUTION 2025 – 154

**A RESOLUTION TRANSMITTING TO THE ATLANTA REGIONAL COMMISSION AND THE DEPARTMENT OF COMMUNITY AFFAIRS THE ANNUAL UPDATE OF THE CAPITAL IMPROVEMENT ELEMENT AND SHORT-TERM WORK PROGRAM FOR THE PERIOD 2026-2030; PROVIDING AN EFFECTIVE DATE; AND FOR OTHER PURPOSES.**

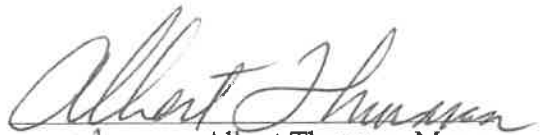
**WHEREAS**, the City of Powder Springs has prepared an annual update to the Comprehensive Plan Capital Improvement Element and a Short-Term Work Program for the period of 2026 to 2030;

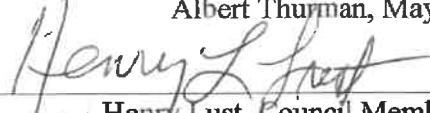
**WHEREAS**, the annual update of the Capital Improvements Element and the Short Term Work Program were prepared in accordance with the Development Impact Fee Compliance Requirements and the Minimum Planning Standards and Procedures for Local Comprehensive Planning established by the Georgia Planning Act of 1989, and a public hearing was held on November 17, 2025;

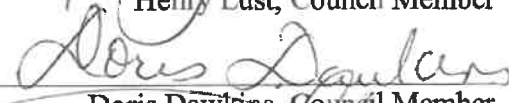
**WHEREAS**, said update and program are subject to review by the Atlanta Regional Commission and the Georgia Department of Community Affairs prior to the City's adoption;

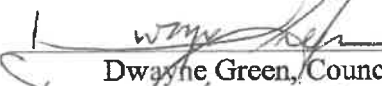
**BE IT THEREFORE RESOLVED** that the Mayor and Council of the City of Powder Springs that the Community Development Director is authorized to transmit to the Atlanta Regional Commission and the Department of Community Affairs for review the annual update and amendment of the Capital Improvements Element and the Short-Term Work Program covering the five-year period 2026-2030, as per the requirements of the Georgia Planning Act of 1989.

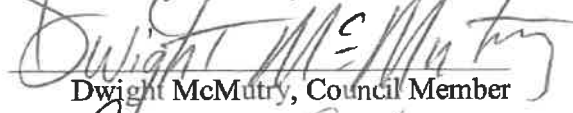
**SO RESOLVED** this 17th day of November 2025.

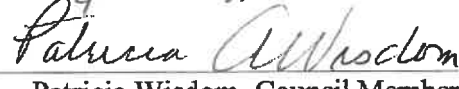
  
Albert Thurman, Mayor

  
Henry Lust, Council Member

  
Doris Dawkins, Council Member

  
Dwayne Green, Council Member

  
Dwight McMurtry, Council Member

  
Patricia Wisdom, Council Member

ATTEST:

  
Kelly Axt, City Clerk

## ANNUAL FINANCIAL REPORT FOR FY 2025

(1) Public Facility Type	Parks & Recreation	Public Safety	Administration	Total
(2) Service Area	City-Wide	City-Wide	City-Wide	
(3) Beginning Impact Fee Fund Balace	\$670,029.62	\$251,526.70	\$53,316.08	\$974,872.40
(4) Impact Fees Collected FY24	\$531,025.46	\$271,895.03	\$24,085.91	\$827,006.40
(5) Accrued Interest	\$29,617.69	\$10,361.26	\$1,949.62	\$41,928.57
(6) Project Expenditures FY24	\$25,200.00	\$112,068.39		\$137,268.39
(7) Administrative Costs	\$0.00	\$0.00	\$0.00	\$0.00
(8) Impact Fee Refunds	\$0.00	\$0.00	\$0.00	\$0.00
(9) Ending Impact Fee Fund Balance 063024	\$1,205,472.77	\$421,714.60	\$79,351.61	\$1,706,538.98
(10) Impact Fees Encumbered	\$0.00	\$0.00	\$0.00	\$0.00
(11) Ending Impact Fee Fund Balance (unrestricted) 063021	\$1,205,472.77	\$421,714.60	\$79,351.61	\$1,706,538.98

**Table 8**  
**Schedule of Improvements, 2026-2030**  
**Parks and Recreation Impact Fee Program**  
**City of Powder Springs**

<b>Capital Improvement</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total 2026-2030</b>	<b>Funding Source</b>
Add 4.81 developed acres \$ 450,000 per developed (TBD)	300,000	75,000	\$100,000	\$931,925	\$1,082,250	\$2,489,175	100% Impact Fees
<b>Total</b>						<b>\$2,489,175</b>	

Table revised June 2, 2023

<b>Capital Improvement</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total 2026-2030</b>	<b>Funding Source</b>
The signage is estimated at \$75,000 (Thurman Springs Park)		\$75,000					100% Impact Fees
Terraced seating is estimated at \$300,000 (Linear Park)	\$300,000						100% Impact Fees
Linear Park Improvements and Expansion			TBD	TBD	TBD	TBD	100% Impact Fees
Thurman Springs Park Improvements			TBD	TBD	TBD	TBD	100% Impact Fees
Future Park Expansion			TBD	TBD	TBD	TBD	100% Impact Fees
<b>Total</b>	<b>\$300,000</b>	<b>\$75,000</b>				<b>\$2,489,175</b>	

**Schedule of Improvements  
Public Safety**

<b>Capital Project Improvement</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>	<b>Funding Source</b>
Repay principal and interest on Bonds Series 2014/2015 for police facility improvements already constructed	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,650,000	Impact fees (100%)

### 2025 Short Term Work Plan - Report of Accomplishments

#	Project	Completed	Underway	Postponed	Dropped	Notes
<b>ECONOMIC DEVELOPMENT</b>						
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X				
ED2	Public outreach: messenger, signage, brochures and cards, and website review to be conducted bi-monthly	X				
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X				
ED8	Inventory and assess all potential and existing industrial and commercial properties		X			Needs update by ED
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group	X				Online directory was updated last year by Jon Gargis.
ED16	Host a Developers Day					
ED17	Create an internship program		X			In partnership with McEachern HS. Also, preliminary discussions with Gtech and KSU for internships through their planning programs
ED18	Create a video on "Why Powder Springs?"		X			
ED23	Develop a tutorial on how to do business in Powder Springs		X			
<b>LAND USE</b>						
LU1	Annex parcels identified in the comprehensive plan	X				Ongoing effort
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriate	X				Ongoing effort
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X				
LU6	LCI Study: plans for redevelopment areas	X	X			RFP issued FY25; delayed in implementation; underway now
<b>COMMUNITY FACILITIES &amp; SERVICES</b>						
C1	Community Rating System to lower flood insurance premiums	X				Annual
C2	Facilitate functions and events at Thurman Springs Park	X				Annual
C7	Annual citizen survey	X				Ongoing effort
C11	Continue to implement monthly playground safety inspection program	X				Ongoing effort
C12	Develop and implement SOP's for the Downtown Park			X		
	Stormwater Improvements		X			This was originally intended to cover ARPA projects. It has thereafter evolved into an ongoing project and CIP based upon an assessment of the system.
	Richard D. Sailors Beautification Phase 1			X		
	Financial Software transition	X				Move to FY26

### 2025 Short Term Work Plan - Report of Accomplishments

#	Project	Completed	Underway	Postponed	Dropped	Notes
	Facility deficiency CIP			X		Move to FY26
	Painting/Carpet at PD	X				
	Lighting installed at Park Place	X				
	Department assessment & restructure	X				Ongoing
	Lighting deficiency study			X		
<b>NATURAL &amp; HISTORIC RESOURCES</b>						
NH5	Implement the recommendations of the signage and wayfinding study		X			Additional signs manufactured; awaiting installation; more to be developed.
	Amphitheater - Naming Rights			X		
	Amphitheater - Audio & Visual	X				
	Skate Park - Naming Rights			X		
	Skate Park - Terraced Seating			X		
	Thurman Springs Park signage			X		
	Senior programming in park		X			
	Facility Use assessment study (Ford Center & Church)		X			
	Pickleball/Basketball			X		
<b>TRANSPORTATION</b>						
	Transportation Study		X			
<b>ROADWAY</b>						
T23	Street Resurfacing (Citywide)	X				Ongoing effort
T24	Sidewalk & Drainage Associated with Road Projects	X				Ongoing effort
T25	New Traffic Signal at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage			X		FY26
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage			X		FY26 part of T25
	Truck Traffic Signage		X			Partially completed; additional to be installed.
T21	New Traffic Signal at C.H. James Parkway at Sterlingbrooke Drive;				X	Remove; GDOT will not approve
<b>BICYCLE/PEDESTRIAN</b>						
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road		X			Concept development underway.
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street					A portion of this project is included with the Austell Powder Springs Roundabout project. This is in concept development stage.
	Dallas PS Roundabout		X			Design completed
	Traffic Islands for Marietta Street - chicane			X		FY26
	Lewis/Oglesby Improvements		X			Design completed
	Dedicated turn lane at 278				X	Place in new SPLOST unless receive grant

### 2025 Short Term Work Plan - Report of Accomplishments

#	Project	Completed	Underway	Postponed	Dropped	Notes
<b>TRANSIT</b>						
T52	Flex Bus Expansion		X			Cobblinc instituted and expanded in PS inFY25; contract with vendor for parking at PD
<b>General</b>						
	CAP documented HOA meetings			X		
	CAP event in fall	X				
	CAP event in spring				X	
	FUSUS underway with private sector		X			
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage			X		FY26
	Board Council fall retreat	X				
	Board Council spring retreat				X	
	ARPA Projects - Habitat, Food, SW		X			Ongoing until expended
	City Hall FFE new		X			Both FY25 and 26;
	Samsara reporting		X			
	Beautification Grant Program	X				Annual
	Reading Club - GMA	X				Ongoing
	Youth Council conference/training	X				Annual
	Vehicle Surplus			X		
	Retirement training	X				
	Marketing/PR Plan			X		FY26
	Business panel discussion					
	Homelessness response	X	X			Basic plan completed; needs enhancement
	Affordable housing plan	X	X			Basic plan completed; ongoing using existing housing stock
	Service Delivery Strategy	X	X			Completed prior to deadline; trigger in FY26
	Sewer project at Senior Center			X		
	RFP DDA properties		X			Prepared for issuance FY26
	Banner replacement Lewis Road					
	Banner replacement Marietta Street			X		
	Outdoor musical instruments at Park			X		Grant applied for
	Older American Month event				X	
	Baptist Church Acquisition	X				

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
ECONOMIC DEVELOPMENT										
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	Staff	N/A	Part of the City's 2021-2025 STWP
ED3	Work through DDA to solicit proposals consistent with LCI recommendations	X					City Manager; Economic Development; City Clerk	\$25,000	General fund	Part of the City's 2021-2025 STWP
ED4	Develop and continue to refine properties around Thurman Springs Park		X	X	X		Community Development; SPLOST Program Manager; Economic Development	\$26,500	General fund	Part of the City's 2021-2025 STWP
ED5	Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites		X	X	X		Economic Development; Community Development	\$30,000	General fund	Part of the City's 2021-2025 STWP
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	TBD	General fund	Part of the City's 2021-2025 STWP
ED7	Identify and attend industry events occurring within the region	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED8	Inventory and assess all potential and existing industrial and commercial properties	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED11	Market the economic development office as the “go-to” for local business owners in solving problems	X	X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED12	Further develop the local business ambassador program				X		Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED13	Update online business directory in partnership with the Powder Springs Business Group	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED14	Host business tours for community leaders	X	X	X	X	X	Economic Development; Consultants	TBD	General fund	Part of the City's 2021-2025 STWP
ED15	Host a tour of available properties with regional developers	X					Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED16	Host a Developers Day	X					Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED17	Internship program	X	X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED18	Create a video on “Why Powder Springs?”	X				X	Economic Development	TBD	TBD	Part of the City's 2021-2025 STWP
ED19	Explore resources available through Kennesaw State University	X	X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED20	Convene real estate brokers and property owners for commercial and industrial properties	X	X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED22	Explore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19		X				Economic Development; Consultants	TBD	TBD	Part of the City's 2021-2025 STWP

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
ED25	Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development.	X					Economic Development; Community Development	\$40,000	General fund	Part of the City's 2021-2025 STWP
ED26	DCA Broadband Ready Community Designation		X				Economic Development; Community Development	Staff	N/A	Adopt DCA's model ordinance
LAND USE										
LU1	Annex parcels identified in the comprehensive plan	X	X	X	X	X	Consultant ED   Comm Dev   BH3	Staff	N/A	Part of the City's 2021-2025 STWP
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriates	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU4	Major comprehensive plan update		X				Community Development; Consultants	\$150,000	General fund	
LU6	LCI Study: plans for redevelopment areas						Community Development; Consultants; ARC	\$40,000	General fund; ARC	Estimated cost reflects City's required 20% match
COMMUNITY FACILITIES & SERVICES										
C1	Community Rating System to lower flood insurance premiums	X	X	X	X	X	Administration; Community Development	\$5,000	General fund	Part of the City's 2021-2025 STWP
C2	Facilitate functions and events at Thurman Springs Park	X	X	X	X	X	Community Development; Parks & Recreation	\$80,000	General fund	Part of the City's 2021-2025 STWP
C4	Infrastructure reporting implementation	X				X	Community Development; Public Works	TBD	General fund	Part of the City's 2021-2025 STWP
C5	Lancer Sidewalks Phase II (remove)		X				Public Works	TBD	SPLOST/General fund	Part of the City's 2021-2025 STWP
C6	Theatre and reception hall: market for events, schedule events, and maintenance	X	X	X	X	X	City Manager; Community Development; Parks & Recreation	TBD	General fund	Part of the City's 2021-2025 STWP; eXamine adaptive re-use or highest/best use in FY25;
C7	Annual citizen survey	X	X	X	X	X	City Manager; City Clerk	Staff	N/A	Part of the City's 2021-2025 STWP   City has completed and continues to conduct Community Surveys through FLASHVOTE annually.

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)	X	X	X	X	X	Community Development; Police Department; Economic Development; City Manager; Parks & Recreation	\$40,000	General fund	Part of the City's 2021-2025 STWP
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc	X	X	X	X	X	Police Department; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C10	Institute Community Emergency Response Team program; update COOP	X	X	X	X	X	Finance; Police Department; Public Works; City Manager	Staff	N/A	Part of the City's 2021-2025 STWP; consider removal - insufficient resources
C11	Continue to implement monthly playground safety inspection program	X	X	X	X	X	Parks & Recreation	\$2,000	General fund	Part of the City's 2021-2025 STWP
C12	Develop and implement SOP's for the Downtown Park					X	Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
	Powder Springs Park Improvements - Dog Park, etc.	X					Parks & Recreation ; Community Development	\$1.4M	LWCF; Impact; SPLOST	
	EV Chargers		X				Public Works; Community Development			Insufficient resources; need grant source and good understanding or program in dealing with the negatives
	Stormwater Improvements	X	X	X	X		Community Development; Public Works		ARPA	Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used
	Richard D. Sailors Beautification Phase 1									
	Richard D. Sailors Beautification Phase 2	X							Capital	
	Financial Software transition						Finance et all		General Fund	
	Lighting deficiency study - Recommended Improvements			X			CommDev,Public Works, City Hall	Consultant and staff	General Fund	The estimated budget for materials and installation at the 50 locations is approximately \$71,524.
NATURAL & HISTORIC RESOURCES										
NH1	Seven Springs Walking Tour Markers		X				Community Development; Economic Development; Parks & Recreation	\$70,000	General fund	Part of the City's 2021-2025 STWP; reconsider
NH2	Linear Park - Future Phases	X	X				Community Development; Public Works; SPLOST Program Manager; Parks & Recreation		Impact fees; SPLOST; possible grant	
NH3	Maintenance of landscaping on parkway/roads & at newly landscaped areas	X	X	X	X	X	Public Works; Parks & Recreation	\$50,000	General fund	Part of the City's 2021-2025 STWP; \$10,000 annual budget

City of Powder Springs 2026-2030 Short Term Work Plan												
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes		
NH4	Bike Friendly Certification		X				Community Development; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources		
NH5	Implement the recommendations of the signage and wayfinding study						Community Development; Parks & Recreation	Staff and NSP	GF and Capital	Part of the City's 2021-2025 STWP		
NH6	Conduct a parks, recreation, and greenspace master plan		X				Community Development; Parks & Recreation	\$75,000	General fund	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources		
	Amphitheater - Naming Rights		X				Parks & Rec   Cap					
	Skate Park - Naming Rights						Parks & Rec   Cap					
	Skate Park - Terraced Seating						Cap	TBD	Impact Fees			
	Thurman Springs Park signage		X				Cap	TBD	Impact Fees			
	Senior programming in park	X					City Hall   Sanitation   ED		General Fund	i.e. focused effort to invite senior development to brown bag concerts; do Older American Month focus like coffee and donuts		
	Facility Use assessment study (Ford Center & Church)	X					Parks   PD   PW   San   City Hall	\$25,000	General Fund	planning effort; must include all depts, in particular Parks. Contact library re: theater use		
	Pickleball/Basketball		X				City Hall   Comm Dev   PD	\$100,000	SPLOST	also include PW for maintenance issues		
TRANSPORTATION												
ADDITIONAL STUDIES												
T1	C.H. James Parkway & Brownsville Road Traffic Study	X					PW   CD   Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal		
T2	C.H. James Parkway & Hill Road Traffic Study	X					PW   CD   Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal		
T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study	X					PW   CD   Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal		
T4	Brownsville Road & Hiram-Lithia Springs Road Traffic Study	X					PW   CD   Cap	\$40,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal and install protected left signal phases		
T5	C.H. James Parkway at Richard D. Sailors Parkway Traffic Study	X					PW   CD   Cap	\$15,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include traffic study to evaluate operational improvements at the intersection. Interim improvements could include striping of northbound Powder Springs Road to better delineate lanes		
T6	Brownsville Road at Linked UP Church Parking Lot Intersection Study	X					PW   CD   Cap	TBD	TBD			
T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway	X					PW   CD   Cap	TBD	TBD			
	Transportation Study	X					Comm Dev   Public Works   PD	\$87,000	Capital	Croy underway; need to complete by Dec in time for budget		
ROADWAY												

City of Powder Springs 2026-2030 Short Term Work Plan											
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes	
T8	Butner Street Extension: Add 20' angled parking on each side, add two 10' travel lanes		X				Community Development; Public Works	\$135,000	General Fund/SPLOST/LCI Funding	Part of the City's 2021-2025 STWP - Consider Removal	
T11	New Macland Road at Publix and Home Depot		X				Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of New Macland Road at Publix and Home Depot shopping centers; Resources?	
T12	Brownsville Road at Kroger		X				Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources?	
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements (postpone to new splost)	X			X		PW   CD   Cap	\$400,000	General Fund/SPLOST	Add right-hand turn lanes	
T14	C.H. James Parkway Striping and Pavement Marker Improvements		X				GDOT	\$40,000	GDOT	Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;	
T15	Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road	X					PW   CD   Cap	TBD	TBD	Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed	
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road	X					PW   CD   Cap	\$3M	TBD	Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts	
T17	Curb Cut Off C.H. James Parkway near Hill Road		X				Public Works	TBD	TBD	Part of the City's 2021-2025 STWP	
T18	Curb Cut Off C.H. James Parkway near Florence Road		X				Public Works, GDOT	TBD	TBD	Part of the City's 2021-2025 STWP	
T19	Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light		X				Public Works, GDOT	\$570,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Possibility with annexed development project?	
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue			X			Public Works, GDOT	\$600,000	General Fund/SPLOST/congressional dollars	Part of the City's 2021-2025 STWP	
T23	Street Resurfacing (Citywide)	X	X	X	X	X	Public Works	\$3,600,000	SPLOST	\$3.6 is total program cost	
T24	Sidewalk & Drainage Associated with Road Projects	X	X	X	X	X	Public Works   CD   Cap	\$700,000	SPLOST		
T25	New Traffic Signal at Powder Springs Road at Creekwood		X				Public Works   CD   Cap	\$1.4M	splost		
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage	X					Public Works   CD   Cap	\$1.4M	SPLOST	Signal is part of access road project.	
	Truck traffic signage	X					Public Works   Police   Comm Dev				
	Trainfo	X					PD   CD   City Hall	staff and contractor	small amount in Cap so applying for grant	need grants; capital funding insufficient; application being prepaed	
	Additional parking downtown	X					Public Works   CD   Cap	staff and contractor	General Fund	Very limited; chicanes; Streets	

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
	Powder Springs Road Island installed	X					Public Works  CD   Cap	staff and contractor	SPLOST; developer's fee	Location, center turn lane on PS Road near Hopkins to near Ponderosa or Creekwood
	Austell Powder Springs roundabout	X					Community Development   City Hall	Consultant	TIP plus match	For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road	X					Public Works  CD   Cap	\$875,000	SPLOST/LCI Funding	Part of the City's 2021-2025 STWP; insufficient resources;
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street			X			Public Works  CD   Cap	TBD	TBD	Project led by county; our local match in splost is \$500,000
T30	Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain (remove)				X		Community Development; Public Works; Parks & Recreation	\$3,500,000	General Fund/Cobb County/SPLOST/ LCI Funding/Grant Funding	Part of 2016 LCI Study; consider removing; insufficient funds
T32	Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)				X		Public Works  CD   Cap	\$3,600,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue
T33	New Macland Road Pedestrian Improvements (from Marietta Street to city limits)				X		Public Works  CD   Cap	\$8,500,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T34	Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)				X		Public Works  CD   Cap	\$5,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T35	Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)				X		Public Works  CD   Cap	\$1,700,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)						Public Works  CD   Cap	\$3,250,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)						Public Works  CD   Cap	\$1,300,000	General Fund/LCI Funding/Cobb County	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain) (remove)						Public Works  CD   Cap	\$2,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk						Public Works  CD   Cap	TBD	TBD	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
T41	Butner Street Streetscape: landscaped planters and sidewalks						Public Works   CD   Cap	\$35,000	TBD	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides						Public Works   CD   Cap	\$245,000	General Fund/SPIST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.
T43	Hotel Avenue Landscape						Public Works   CD   Cap	\$110,000	General Fund/SPIST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP. Project not funded, will be reconsidered as part of Comprehensive Plan Update.
	Dallas PS Roundabout	X					City Hall   Comm Dev   PD PW	\$1.7m	splost	Splost project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter
	Traffic Islands for Marrietta Street - chicane	X	X				PD   PW   CD	TBD		use the Croy study for downtown traffic assessment
	Lewis/Oglesby Improvements	X		X			CD   PW   PD	\$3M	loan   splost	limited funding; applying for loan with Croy's help;
	Dedicated turn lane at 278	X		X			City Hall   Comm Dev	\$400,000	SPIST & developer fee	planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction
TRANSIT										
T51	MARTA Connection Bus - remove		X				Public Works; MARTA; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent
T52	Flex Bus Expansion	X	X				Public Works; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include eXpanding Flex Zone 1 service to the Powder Springs city limits
GENERAL										
	CAP documented HOA meetings		X				Gov. Compliance   PD			Springbrooke set up
	FUSUS underway with private sector	X					PD	\$50,000/yr	ARPA	2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage		X				Parks   CD   City Hall	TBD	General	Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well
	ARPA Projects - Habitat, Food, SW	X					City Hall		ARPA	encumber/obligate all funds by Dec 2024
	City Hall FFE new	X					City Hall   Admin Services	\$500,000	General	Design underway by Croft
	Samsara reporting	X					City Hall   PD   Sanitation   PW	\$50,000	General	Part of Risk Mgmt Program

City of Powder Springs 2026-2030 Short Term Work Plan										
#	Project	2026	2027	2028	2029	2030	Responsible Party	Estimated Cost	Funding Source	Notes
	Vehicle Surplus		X				PW   PD			
	Marketing/PR Plan	X					DDA   Above Cloud   All	\$20,000	General	savings in ED
	Sewer project at Senior Center		X				Public Works	\$75,000	CDBG	must be completed by December 2024
	RFP DDA properties	X					DDA			
	Banner replacement Marietta Street	X					Parks		General Fund   Capital	2 regarding trail at Dillard need removal and replacement ASAP
	Outdoor musical instruments at Park	X					City Hall   Comm Dev	15000	General Fund   Grant	research type and cost