

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
ECONOMIC DEVELOPMENT										
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	Staff	N/A	Part of the City's 2021-2025 STWP
ED3	Work through DDA to solicit proposals consistent with LCI recommendations			X			City Manager; Economic Development; City Clerk	\$25,000	General fund	Part of the City's 2021-2025 STWP
ED4	Develop and continue to refine properties around Thurman Springs Park			X	X	X	Community Development; SPLOST Program Manager; Economic Development	\$26,500	General fund	Part of the City's 2021-2025 STWP
ED5	Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites			X	X	X	Economic Development; Community Development	\$30,000	General fund	Part of the City's 2021-2025 STWP
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	TBD	General fund	Part of the City's 2021-2025 STWP
ED7	Identify and attend industry events occurring within the region		X	X	X		City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED8	Inventory and assess all potential and eXisting industrial and commercial properties	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.		X	X	X		Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED11	Market the economic development office as the “go-to” for local business owners in solving problems		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED12	Further develop the local business ambassador program					X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group						Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED14	Host business tours for community leaders		X	X	X	X	Economic Development; Consultants	TBD	General fund	Part of the City's 2021-2025 STWP
ED15	Host a tour of available properties with regional developers		X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED16	Host a Developers Day	X	X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED17	Create an internship program	X					Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED18	Create a video on "Why Powder Springs?"	X					Economic Development	TBD	TBD	Part of the City's 2021-2025 STWP
ED19	Explore resources available through Kennesaw State University		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED20	Convene real estate brokers and property owners for commercial and industrial properties		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED22	Explore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19			X			Economic Development; Consultants	TBD	TBD	Part of the City's 2021-2025 STWP
ED23	Develop a tutorial on how to do business in Powder Springs	X					Economic Development; Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED25	Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development.		X				Economic Development; Community Development	\$40,000	General fund	Part of the City's 2021-2025 STWP
ED26	DCA Broadband Ready Community Designation			X			Economic Development; Community Development	Staff	N/A	Adopt DCA's model ordinance

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LAND USE										
LU1	Annex parcels identified in the comprehensive plan	X	X	X	X	X	Consultant ED Comm Dev BH3	Staff	N/A	Part of the City's 2021-2025 STWP
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriate	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X	X	X	X		Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU4	Major comprehensive plan update		X	X			Community Development; Consultants	\$150,000	General fund	
LU6	LCI Study: plans for redevelopment areas	X					Community Development; Consultants; ARC	\$40,000	General fund; ARC	Estimated cost reflects City's required 20% match
COMMUNITY FACILITIES & SERVICES										
C1	Community Rating System to lower flood insurance premiums	X	X	X	X	X	Administration; Community Development	\$5,000	General fund	Part of the City's 2021-2025 STWP
C2	Facilitate functions and events at Thurman Springs Park	X	X	X	X	X	Community Development; Parks & Recreation	\$80,000	General fund	Part of the City's 2021-2025 STWP
C4	Infrastructure reporting implementation		X				Community Development; Public Works	TBD	General fund	Part of the City's 2021-2025 STWP
C5	Lancer Sidewalks Phase II			X			Public Works	TBD	SPLOST/General fund	Part of the City's 2021-2025 STWP
C6	Theatre and reception hall: market for events, schedule events, and maintenance		X	X	X		City Manager; Community Development; Parks & Recreation	TBD	General fund	Part of the City's 2021-2025 STWP; eXamine adaptive re-use or highest/best use in FY25;
C7	Annual citizen survey	X	X	X	X	X	City Manager; City Clerk	Staff	N/A	Part of the City's 2021-2025 STWP City has completed and continues to conduct Community Surveys through FLASHVOTE annually.
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)		X	X	X	X	Community Development; Police Department; Economic Development; City Manager; Parks & Recreation	\$40,000	General fund	Part of the City's 2021-2025 STWP
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc		X	X	X	X	Police Department; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C10	Institute Community Emergency Response Team program; update COOP		X	X	X	X	Finance; Police Department; Public Works; City Manager	Staff	N/A	Part of the City's 2021-2025 STWP; consider removal - insufficient resources
C11	Continue to implement monthly playground safety inspection program	X	X	X	X	X	Parks & Recreation	\$2,000	General fund	Part of the City's 2021-2025 STWP
C12	Develop and implement SOP's for the Downtown Park	X	X	X	X	X	Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C13	New Civic Center Building Programming						City Manager; Community Development; Finance	TBD	TBD	Programming and design study by architects/consultants; remove due to insufficient resources

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	Powder Springs Park Improvements - Dog Park, etc.	X	X				Parks & Recreation ; Community Development	\$1.4M	LWCF; Impact; SPLOST	
	EV Chargers			X			Public Works; Community Development			Insufficient resources; need grant source and good understanding or program in dealing with the negatives
	Stormwater Improvements	X	X				Community Development; Public Works		ARPA	Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used
	Richard D. Sailors Beautification Phase 1	X								
	Richard D. Sailors Beautification Phase 2		X						Capital	
	Financial Software transition	X					Finance et all		General Fund	
	Facility deficiency CIP	X					PW CD Cap	staff and contractor	General Fund	limited funding; Facilities R&M budgeted at \$130K for 'routine' R&M and priority projects identified in deficiency report; CIP needed
	Painting/Carpet at PD	X					PD PW Cap	contractor	General Fund	limited funding; insufficient requested
	Lighting installed at Park Place	X					CD City Hall		General Fund	Many more lights to consider in the neXt budget; Park Place included in FY25 budget
	Department assessment & restructure	X					City Hall	staff	General Fund	specialist included with PD
	Lighting deficiency study	X					CommDev, Public Works, City Hall	Consultant and staff	General Fund	BA: The estimated budget for materials and installation at the 50 locations is approximately \$71,524.
NATURAL & HISTORIC RESOURCES										
NH1	Seven Springs Walking Tour Markers			X			Community Development; Economic Development; Parks & Recreation	\$70,000	General fund	Part of the City's 2021-2025 STWP; reconsider
NH2	Linear Park - Future Phases		X	X			Community Development; Public Works; SPLOST Program Manager; Parks & Recreation		Impact fees; SPLOST; possible grant	
NH3	Maintenance of landscaping on parkway/roads & at newly landscaped areas	X	X	X	X	X	Public Works; Parks & Recreation	\$50,000	General fund	Part of the City's 2021-2025 STWP; \$10,000 annual budget
NH4	Bike Friendly Certification			X			Community Development; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
NH5	Implement the recommendations of the signage and wayfinding study	X					Community Development; Parks & Recreation	Staff and NSP	GF and Capital	Part of the City's 2021-2025 STWP
NH6	Conduct a parks, recreation, and greenspace master plan			X			Community Development; Parks & Recreation	\$75,000	General fund	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
	Amphitheater - Naming Rights	X					Parks & Rec Cap			
	Amphitheater - Audio & Visual	X	X				Parks & Rec Cap	\$123,000	Grant; Capital	start with sound; add visual screen in next year or 2
	Skate Park - Naming Rights	X					Parks & Rec Cap			
	Skate Park - Terraced Seating	X					Cap	TBD	Impact Fees	
	Thurman Springs Park signage	X					Cap	TBD	Impact Fees	

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	Senior programming in park	X					City Hall Sanitation ED		General Fund	i.e. focused effort to invite senior development to brown bag concerts; do Older American Month focus like coffee and donuts
	Facility Use assessment study (Ford Center & Church)	X					Parks PD PW San City Hall	\$25,000	General Fund	planning effort; must include all depts, in particular Parks. Contact library re: theater use
	Pickleball/Basketball	X					City Hall Comm Dev PD	\$100,000	SPLOST	also include PW for maintenance issues
TRANSPORTATION										
ADDITIONAL STUDIES										
T1	C.H. James Parkway & Brownsville Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T2	C.H. James Parkway & Hill Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T4	Brownsville Road & Hiram-Lithia Springs Road Traffic Study		X				PW CD Cap	\$40,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal and install protected left signal phases
T5	C.H. James Parkway at Richard D. Sailors Parkway Traffic Study		X				PW CD Cap	\$15,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include traffic study to evaluate operational improvements at the intersection. Interim improvements could include striping of northbound Powder Springs Road to better delineate lanes
T6	Brownsville Road at Linked UP Church Parking Lot Intersection Study		X				PW CD Cap	TBD	TBD	
T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway		X				PW CD Cap	TBD	TBD	
	Transportation Study	X					Comm Dev Public Works PD	\$87,000	Capital	Croy underway; need to complete by Dec in time for budget
ROADWAY										
T8	Butner Street Extension: Add 20' angled parking on each side, add two 10' travel lanes			X			Community Development; Public Works	\$135,000	General Fund/SPLOST/LCI Funding	Part of the City's 2021-2025 STWP - Consider Removal
T11	New Macland Road at Publix and Home Depot		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of New Macland Road at Publix and Home Depot shopping centers; Resources?
T12	Brownsville Road at Kroger		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources?
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements		X				PW CD Cap	\$400,000	General Fund/SPLOST	Add right-hand turn lanes
T14	C.H. James Parkway Striping and Pavement Marker Improvements			X			GDOT	\$40,000	GDOT	Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;
T15	Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road		X				PW CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road		X				PW CD Cap	\$3M	TBD	Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts

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T17	Curb Cut Off C.H. James Parkway near Hill Road						Public Works	TBD	TBD	Part of the City's 2021-2025 STWP
T18	Curb Cut Off C.H. James Parkway near Florence Road						Public Works, GDOT	TBD	TBD	Part of the City's 2021-2025 STWP
T19	Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light			X			Public Works, GDOT	\$570,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Possibility with annexed development project?
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue				X		Public Works, GDOT	\$600,000	General Fund/SPLOST/congressional dollars	Part of the City's 2021-2025 STWP
T21	New Traffic Signal at C.H. James Parkway at Sterlingbrooke Drive						Public Works, GDOT	TBD	TBD	
T23	Street Resurfacing (Citywide)	X	X	X	X	X	Public Works	\$3,600,000	SPLOST	\$3.6 is total program cost
T24	Sidewalk & Drainage Associated with Road Projects	X	X	X	X	X	Public Works CD Cap	\$700,000	SPLOST	
T25	New Traffic Signal at Powder Springs Road at Ponderosa		X				Public Works CD Cap	\$1.4M	splost	
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage	X	X				Public Works CD Cap	\$1.4M	SPLOST	Signal is part of access road project.
	Truck traffic signage	X					Public Works Police Comm Dev			
	Trainfo		X				PD CD City Hall	staff and contractor	small amount in Cap so applying for grant	need grants; capital funding insufficient; application being prepaed
	Additional parking downtown		X				Public Works CD Cap	staff and contractor	General Fund	Very limited; chicanes; Streets
	Powder Springs Road Island installed		X				Public Works CD Cap	staff and contractor	SPLOST; developer's fee	Location, center turn lane on PS Road near Hopkins to near Ponderosa
	Austell Powder Springs roundabout	X	X				Community Development City Hall	Consultant	TIP plus match	For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road	X	X				Public Works CD Cap	\$875,000	SPLOST/LCI Funding	Part of the City's 2021-2025 STWP; insufficient resources;
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street				X		Public Works CD Cap	TBD	TBD	Project led by county; our local match in splost is \$500,000
T30	Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain					X	Community Development; Public Works; Parks & Recreation	\$3,500,000	General Fund/Cobb County/SPLOST/LCI Funding/Grant Funding	Part of 2016 LCI Study; consider removing; insufficient funds
T32	Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$3,600,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue
T33	New Macland Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$8,500,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T34	Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)					X	Public Works CD Cap	\$5,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP

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T35	Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)					X	Public Works CD Cap	\$1,700,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)					X	Public Works CD Cap	\$3,250,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T37	Carter Road Pedestrian Improvements (from Powder Springs Road to Silver Comet Trail)					X	Public Works CD Cap	\$800,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)					X	Public Works CD Cap	\$1,300,000	General Fund/LCI Funding/Cobb County	Part of the City's 2021-2025 STWP
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain)					X	Public Works CD Cap	\$2,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP Consider removing
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk					X	Public Works CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP consider removing
T41	Butner Street Streetscape: landscaped planters and sidewalks					X	Public Works CD Cap	\$35,000	TBD	Part of the City's 2021-2025 STWP consider removing
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides					X	Public Works CD Cap	\$245,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T43	Hotel Avenue Landscape					X	Public Works CD Cap	\$110,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T44	Dillard Street Sharrow Markings (from Pineview Drive South to Atlanta Street)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T45	Atlanta Street Sharrow Markings (from Dillard Street to Old Austell Road)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T46	Marietta Street Sharrow Markings (from Dillard Street to Old Lost Mountain Road and Powder Springs Dallas Road intersection)					X	Public Works CD Cap	\$18,500	TBD	Part of the City's 2021-2025 STWP; Change this to center lane chicanes and landscaping; add in-road bollards at Oakview and Pineview to close roads on weekends
T47	Powder Springs Dallas Road Sharrow Markings (from Old Lost Mountain Road to Lucille Creek Trail entrance)					X	Public Works CD Cap	\$16,500	TBD	Part of the City's 2021-2025 STWP consider removing
T48	Grady Grier Drive Sharrow Markings (from Old Austell Road to end of road)					X	Public Works CD Cap	\$17,500	TBD	Part of the City's 2021-2025 STWP consider removing
T49	Hopkins Road Sharrows (from Powder Springs Road to city limits)					X	Public Works CD Cap	\$25,000	General Fund	Part of the City's 2021-2025 STWP consider removing
T50	Brownsville Road Sharrows (from C.H. James Parkway to Marietta Street)					X	Public Works CD Cap	\$20,000	General Fund	Part of the City's 2021-2025 STWP consider removing
	Dallas PS Roundabout	X	X				City Hall Comm Dev PD PW	\$1.7m	splst	Splst project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter
	Traffic Islands for Marietta Street - chicane	X	X				PD PW CD	TBD		use the Croy study for downtown traffic assessment
	Lewis/Oglesby Improvements	X	X				CD PW PD	\$3M	loan splst	limited funding; applying for loan with Croy's help;

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	Dedicated turn lane at 278	X	X				City Hall Comm Dev	\$400,000	SPLOST & developer fee	planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction
TRANSIT										
T51	MARTA Connection Bus			X			Public Works; MARTA; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent
T52	Flex Bus Expansion		X	X			Public Works; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include eXPanding Flex Zone 1 service to the Powder Springs city limits
GENERAL										
	CAP documented HOA meetings	X					Gov. Compliance PD			Springbrooke set up
	CAP event in fall	X					Gov. Compliance PD	TBD	General Fund	
	CAP event in spring	X					Gov. Compliance PD	TBD	General Fund	
	FUSUS underway with private sector	X					PD	\$50,000/yr	ARPA	2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage	X					Parks CD City Hall	TBD	General	Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well
	Board Council fall retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	Board Council spring retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	ARPA Projects - Habitat, Food, SW	X					City Hall		ARPA	encumber/obligate all funds by Dec 2024
	City Hall FFE new	X					City Hall Admin Services	\$500,000	General	Design underway by Croft
	Samsara reporting	X					City Hall PD Sanitation PW	\$50,000	General	Part of Risk Mgmt Program
	Beautification Grant Program	X					KPSB ED City Hall	\$50,000	General Fund	applications released; due Sept; spend by April Brian Allen will contact Cobb to confirm they don't have any meter upgrades or other improvements scheduled after our projects; Cobb may move their projects up the schedule for us.
	Reading Club - GMA	X					City Hall	\$1,000	General Fund	3 council will read; obtain books for library?
	Youth Council conference/training	X					City Hall	TBD	General Fund	Conference in fall
	Vehicle Surplus	X					PW PD			
	Retirement training	X					City Hall			Check consultant availability
	Marketing/PR Plan		X				DDA Above Cloud All	\$20,000	General	savings in ED
	Business panel discussion	X					Consultant ED	TBD	General	
	Homelessness response	X					ARPA CM Agency Directors	\$35,000	ARPA	4P feedback; NLC; Cobb EMA
	Affordable housing plan	X					ARPA CM Comm Dev	25,000	ARPA	use existng housing stock; Habitat partnership
	Service Delivery Strategy	X	X				City Hall	150,000	General Fund Capital	still need to do land use with Comm Dev; also need to do fire by 2027
	Sewer project at Senior Center	X					Public Works	\$75,000	CDBG	must be completed by December 2024
	RFP DDA properties	X					DDA			
	Banner replacement Lewis Road	X					City Hall ED	NA		needs to be completed before end of 2024
	Banner replacement Marietta Street		X				Parks		General Fund Capital	2 regarding trail at Dillard need removal and replacement ASAP

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	Outdoor musical instruments at Park		X				City Hall Comm Dev	15000	General Fund Grant	research type and cost
	Older American Month event	X					Parks PD PW		General Fund	something simple and low cost; plan for May
	Baptist Church Acquisition	X					City Hall CD	\$58,000 min	Capital	in condemnation proceedings

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ED8	Inventory and assess all potential and eXisting industrial and commercial properties	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.		X	X	X		Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED11	Market the economic development office as the “go-to” for local business owners in solving problems		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED12	Further develop the local business ambassador program					X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group						Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED14	Host business tours for community leaders		X	X	X	X	Economic Development; Consultants	TBD	General fund	Part of the City's 2021-2025 STWP
ED15	Host a tour of available properties with regional developers		X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED16	Host a Developers Day	X	X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED17	Create an internship program	X					Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED18	Create a video on "Why Powder Springs?"	X					Economic Development	TBD	TBD	Part of the City's 2021-2025 STWP
ED19	Explore resources available through Kennesaw State University		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED20	Convene real estate brokers and property owners for commercial and industrial properties		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED22	Explore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19			X			Economic Development; Consultants	TBD	TBD	Part of the City's 2021-2025 STWP
ED23	Develop a tutorial on how to do business in Powder Springs	X					Economic Development; Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED25	Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development.		X				Economic Development; Community Development	\$40,000	General fund	Part of the City's 2021-2025 STWP
ED26	DCA Broadband Ready Community Designation			X			Economic Development; Community Development	Staff	N/A	Adopt DCA's model ordinance

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
LAND USE										
LU1	Annex parcels identified in the comprehensive plan	X	X	X	X	X	Consultant ED Comm Dev BH3	Staff	N/A	Part of the City's 2021-2025 STWP
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriate	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X	X	X	X		Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU4	Major comprehensive plan update		X	X			Community Development; Consultants	\$150,000	General fund	
LU6	LCI Study: plans for redevelopment areas	X					Community Development; Consultants; ARC	\$40,000	General fund; ARC	Estimated cost reflects City's required 20% match
COMMUNITY FACILITIES & SERVICES										
C1	Community Rating System to lower flood insurance premiums	X	X	X	X	X	Administration; Community Development	\$5,000	General fund	Part of the City's 2021-2025 STWP
C2	Facilitate functions and events at Thurman Springs Park	X	X	X	X	X	Community Development; Parks & Recreation	\$80,000	General fund	Part of the City's 2021-2025 STWP
C4	Infrastructure reporting implementation		X				Community Development; Public Works	TBD	General fund	Part of the City's 2021-2025 STWP
C5	Lancer Sidewalks Phase II			X			Public Works	TBD	SPLOST/General fund	Part of the City's 2021-2025 STWP
C6	Theatre and reception hall: market for events, schedule events, and maintenance		X	X	X		City Manager; Community Development; Parks & Recreation	TBD	General fund	Part of the City's 2021-2025 STWP; eXamine adaptive re-use or highest/best use in FY25;
C7	Annual citizen survey	X	X	X	X	X	City Manager; City Clerk	Staff	N/A	Part of the City's 2021-2025 STWP City has completed and continues to conduct Community Surveys through FLASHVOTE annually.
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)		X	X	X	X	Community Development; Police Department; Economic Development; City Manager; Parks & Recreation	\$40,000	General fund	Part of the City's 2021-2025 STWP
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc		X	X	X	X	Police Department; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C10	Institute Community Emergency Response Team program; update COOP		X	X	X	X	Finance; Police Department; Public Works; City Manager	Staff	N/A	Part of the City's 2021-2025 STWP; consider removal - insufficient resources
C11	Continue to implement monthly playground safety inspection program	X	X	X	X	X	Parks & Recreation	\$2,000	General fund	Part of the City's 2021-2025 STWP
C12	Develop and implement SOP's for the Downtown Park	X	X	X	X	X	Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C13	New Civic Center Building Programming						City Manager; Community Development; Finance	TBD	TBD	Programming and design study by architects/consultants; remove due to insufficient resources

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Powder Springs Park Improvements - Dog Park, etc.	X	X				Parks & Recreation ; Community Development	\$1.4M	LWCF; Impact; SPLOST	
	EV Chargers			X			Public Works; Community Development			Insufficient resources; need grant source and good understanding or program in dealing with the negatives
	Stormwater Improvements	X	X				Community Development; Public Works		ARPA	Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used
	Richard D. Sailors Beautification Phase 1	X								
	Richard D. Sailors Beautification Phase 2		X						Capital	
	Financial Software transition	X					Finance et all		General Fund	
	Facility deficiency CIP	X					PW CD Cap	staff and contractor	General Fund	limited funding; Facilities R&M budgeted at \$130K for 'routine' R&M and priority projects identified in deficiency report; CIP needed
	Painting/Carpet at PD	X					PD PW Cap	contractor	General Fund	limited funding; insufficient requested
	Lighting installed at Park Place	X					CD City Hall		General Fund	Many more lights to consider in the neXt budget; Park Place included in FY25 budget
	Department assessment & restructure	X					City Hall	staff	General Fund	specialist included with PD
	Lighting deficiency study	X					CommDev,Public Works, City Hall	Consultant and staff	General Fund	BA:The estimated budget for materials and installation at the 50 locations is approxImately \$71,524.
NATURAL & HISTORIC RESOURCES										
NH1	Seven Springs Walking Tour Markers			X			Community Development; Economic Development; Parks & Recreation	\$70,000	General fund	Part of the City's 2021-2025 STWP; reconsider
NH2	Linear Park - Future Phases		X	X			Community Development; Public Works; SPLOST Program Manager; Parks & Recreation		Impact fees; SPLOST; possible grant	
NH3	Maintenance of landscaping on parkway/roads & at newly landscaped areas	X	X	X	X	X	Public Works; Parks & Recreation	\$50,000	General fund	Part of the City's 2021-2025 STWP; \$10,000 annual budget
NH4	Bike Friendly Certification			X			Community Development; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
NH5	Implement the recommendations of the signage and wayfinding study	X					Community Development; Parks & Recreation	Staff and NSP	GF and Capital	Part of the City's 2021-2025 STWP
NH6	Conduct a parks, recreation, and greenspace master plan			X			Community Development; Parks & Recreation	\$75,000	General fund	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
	Amphitheater - Naming Rights	X					Parks & Rec Cap			
	Amphitheater - Audio & Visual	X	X				Parks & Rec Cap	\$123,000	Grant; Capital	start with sound; add visual screen in next year or 2
	Skate Park - Naming Rights	X					Parks & Rec Cap			
	Skate Park - Terraced Seating	X					Cap	TBD	Impact Fees	
	Thurman Springs Park signage	X					Cap	TBD	Impact Fees	

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Senior programming in park	X					City Hall Sanitation ED		General Fund	i.e. focused effort to invite senior development to brown bag concerts; do Older American Month focus like coffee and donuts
	Facility Use assessment study (Ford Center & Church)	X					Parks PD PW San City Hall	\$25,000	General Fund	planning effort; must include all depts, in particular Parks. Contact library re: theater use
	Pickleball/Basketball	X					City Hall Comm Dev PD	\$100,000	SPLOST	also include PW for maintenance issues
TRANSPORTATION										
ADDITIONAL STUDIES										
T1	C.H. James Parkway & Brownsville Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T2	C.H. James Parkway & Hill Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T4	Brownsville Road & Hiram-Lithia Springs Road Traffic Study		X				PW CD Cap	\$40,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal and install protected left signal phases
T5	C.H. James Parkway at Richard D. Sailors Parkway Traffic Study		X				PW CD Cap	\$15,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include traffic study to evaluate operational improvements at the intersection. Interim improvements could include striping of northbound Powder Springs Road to better delineate lanes
T6	Brownsville Road at Linked UP Church Parking Lot Intersection Study		X				PW CD Cap	TBD	TBD	
T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway		X				PW CD Cap	TBD	TBD	
	Transportation Study	X					Comm Dev Public Works PD	\$87,000	Capital	Croy underway; need to complete by Dec in time for budget
ROADWAY										
T8	Butner Street Extension: Add 20' angled parking on each side, add two 10' travel lanes			X			Community Development; Public Works	\$135,000	General Fund/SPLOST/LCI Funding	Part of the City's 2021-2025 STWP - Consider Removal
T11	New Macland Road at Publix and Home Depot		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of New Macland Road at Publix and Home Depot shopping centers; Resources?
T12	Brownsville Road at Kroger		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources?
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements		X				PW CD Cap	\$400,000	General Fund/SPLOST	Add right-hand turn lanes
T14	C.H. James Parkway Striping and Pavement Marker Improvements			X			GDOT	\$40,000	GDOT	Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;
T15	Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road		X				PW CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road		X				PW CD Cap	\$3M	TBD	Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T17	Curb Cut Off C.H. James Parkway near Hill Road						Public Works	TBD	TBD	Part of the City's 2021-2025 STWP
T18	Curb Cut Off C.H. James Parkway near Florence Road						Public Works, GDOT	TBD	TBD	Part of the City's 2021-2025 STWP
T19	Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light			X			Public Works, GDOT	\$570,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Possibility with annexed development project?
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue				X		Public Works, GDOT	\$600,000	General Fund/SPLOST/congressional dollars	Part of the City's 2021-2025 STWP
T21	New Traffic Signal at C.H. James Parkway at Sterlingbrooke Drive						Public Works, GDOT	TBD	TBD	
T23	Street Resurfacing (Citywide)	X	X	X	X	X	Public Works	\$3,600,000	SPLOST	\$3.6 is total program cost
T24	Sidewalk & Drainage Associated with Road Projects	X	X	X	X	X	Public Works CD Cap	\$700,000	SPLOST	
T25	New Traffic Signal at Powder Springs Road at Ponderosa		X				Public Works CD Cap	\$1.4M	splost	
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage	X	X				Public Works CD Cap	\$1.4M	SPLOST	Signal is part of access road project.
	Truck traffic signage	X					Public Works Police Comm Dev			
	Trainfo		X				PD CD City Hall	staff and contractor	small amount in Cap so applying for grant	need grants; capital funding insufficient; application being prepaed
	Additional parking downtown		X				Public Works CD Cap	staff and contractor	General Fund	Very limited; chicanes; Streets
	Powder Springs Road Island installed		X				Public Works CD Cap	staff and contractor	SPLOST; developer's fee	Location, center turn lane on PS Road near Hopkins to near Ponderosa
	Austell Powder Springs roundabout	X	X				Community Development City Hall	Consultant	TIP plus match	For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road	X	X				Public Works CD Cap	\$875,000	SPLOST/LCI Funding	Part of the City's 2021-2025 STWP; insufficient resources;
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street				X		Public Works CD Cap	TBD	TBD	Project led by county; our local match in splost is \$500,000
T30	Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain					X	Community Development; Public Works; Parks & Recreation	\$3,500,000	General Fund/Cobb County/SPLOST/LCI Funding/Grant Funding	Part of 2016 LCI Study; consider removing; insufficient funds
T32	Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$3,600,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue
T33	New Macland Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$8,500,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T34	Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)					X	Public Works CD Cap	\$5,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T35	Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)					X	Public Works CD Cap	\$1,700,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)					X	Public Works CD Cap	\$3,250,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T37	Carter Road Pedestrian Improvements (from Powder Springs Road to Silver Comet Trail)					X	Public Works CD Cap	\$800,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)					X	Public Works CD Cap	\$1,300,000	General Fund/LCI Funding/Cobb County	Part of the City's 2021-2025 STWP
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain)					X	Public Works CD Cap	\$2,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP Consider removing
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk					X	Public Works CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP consider removing
T41	Butner Street Streetscape: landscaped planters and sidewalks					X	Public Works CD Cap	\$35,000	TBD	Part of the City's 2021-2025 STWP consider removing
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides					X	Public Works CD Cap	\$245,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T43	Hotel Avenue Landscape					X	Public Works CD Cap	\$110,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T44	Dillard Street Sharrow Markings (from Pineview Drive South to Atlanta Street)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T45	Atlanta Street Sharrow Markings (from Dillard Street to Old Austell Road)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T46	Marietta Street Sharrow Markings (from Dillard Street to Old Lost Mountain Road and Powder Springs Dallas Road intersection)					X	Public Works CD Cap	\$18,500	TBD	Part of the City's 2021-2025 STWP; Change this to center lane chicanes and landscaping; add in-road bollards at Oakview and Pineview to close roads on weekends
T47	Powder Springs Dallas Road Sharrow Markings (from Old Lost Mountain Road to Lucille Creek Trail entrance)					X	Public Works CD Cap	\$16,500	TBD	Part of the City's 2021-2025 STWP consider removing
T48	Grady Grier Drive Sharrow Markings (from Old Austell Road to end of road)					X	Public Works CD Cap	\$17,500	TBD	Part of the City's 2021-2025 STWP consider removing
T49	Hopkins Road Sharrows (from Powder Springs Road to city limits)					X	Public Works CD Cap	\$25,000	General Fund	Part of the City's 2021-2025 STWP consider removing
T50	Brownsville Road Sharrows (from C.H. James Parkway to Marietta Street)					X	Public Works CD Cap	\$20,000	General Fund	Part of the City's 2021-2025 STWP consider removing
	Dallas PS Roundabout	X	X				City Hall Comm Dev PD PW	\$1.7m	splst	Splst project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter
	Traffic Islands for Marrietta Street - chicane	X	X				PD PW CD	TBD		use the Croy study for downtown traffic assessment
	Lewis/Oglesby Improvements	X	X				CD PW PD	\$3M	loan splst	limited funding; applying for loan with Croy's help;

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Dedicated turn lane at 278	X	X				City Hall Comm Dev	\$400,000	SPLOST & developer fee	planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction
TRANSIT										
T51	MARTA Connection Bus			X			Public Works; MARTA; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent
T52	Flex Bus Expansion		X	X			Public Works; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include eXPanding Flex Zone 1 service to the Powder Springs city limits
GENERAL										
	CAP documented HOA meetings	X					Gov. Compliance PD			Springbrooke set up
	CAP event in fall	X					Gov. Compliance PD	TBD	General Fund	
	CAP event in spring	X					Gov. Compliance PD	TBD	General Fund	
	FUSUS underway with private sector	X					PD	\$50,000/yr	ARPA	2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage	X					Parks CD City Hall	TBD	General	Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well
	Board Council fall retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	Board Council spring retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	ARPA Projects - Habitat, Food, SW	X					City Hall		ARPA	encumber/obligate all funds by Dec 2024
	City Hall FFE new	X					City Hall Admin Services	\$500,000	General	Design underway by Croft
	Samsara reporting	X					City Hall PD Sanitation PW	\$50,000	General	Part of Risk Mgmt Program
	Beautification Grant Program	X					KPSB ED City Hall	\$50,000	General Fund	applications released; due Sept; spend by April Brian Allen will contact Cobb to confirm they don't have any meter upgrades or other improvements scheduled after our projects; Cobb may move their projects up the schedule for us.
	Reading Club - GMA	X					City Hall	\$1,000	General Fund	3 council will read; obtain books for library?
	Youth Council conference/training	X					City Hall	TBD	General Fund	Conference in fall
	Vehicle Surplus	X					PW PD			
	Retirement training	X					City Hall			Check consultant availability
	Marketing/PR Plan		X				DDA Above Cloud All	\$20,000	General	savings in ED
	Business panel discussion	X					Consultant ED	TBD	General	
	Homelessness response	X					ARPA CM Agency Directors	\$35,000	ARPA	4P feedback; NLC; Cobb EMA
	Affordable housing plan	X					ARPA CM Comm Dev	25,000	ARPA	use existng housing stock; Habitat partnership
	Service Delivery Strategy	X	X				City Hall	150,000	General Fund Capital	still need to do land use with Comm Dev; also need to do fire by 2027
	Sewer project at Senior Center	X					Public Works	\$75,000	CDBG	must be completed by December 2024
	RFP DDA properties	X					DDA			
	Banner replacement Lewis Road	X					City Hall ED	NA		needs to be completed before end of 2024
	Banner replacement Marietta Street		X				Parks		General Fund Capital	2 regarding trail at Dillard need removal and replacement ASAP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Outdoor musical instruments at Park		X				City Hall Comm Dev	15000	General Fund Grant	research type and cost
	Older American Month event	X					Parks PD PW		General Fund	something simple and low cost; plan for May
	Baptist Church Acquisition	X					City Hall CD	\$58,000 min	Capital	in condemnation proceedings

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
ECONOMIC DEVELOPMENT										
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	Staff	N/A	Part of the City's 2021-2025 STWP
ED3	Work through DDA to solicit proposals consistent with LCI recommendations			X			City Manager; Economic Development; City Clerk	\$25,000	General fund	Part of the City's 2021-2025 STWP
ED4	Develop and continue to refine properties around Thurman Springs Park			X	X	X	Community Development; SPLOST Program Manager; Economic Development	\$26,500	General fund	Part of the City's 2021-2025 STWP
ED5	Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites			X	X	X	Economic Development; Community Development	\$30,000	General fund	Part of the City's 2021-2025 STWP
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	TBD	General fund	Part of the City's 2021-2025 STWP
ED7	Identify and attend industry events occurring within the region		X	X	X		City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED8	Inventory and assess all potential and eXisting industrial and commercial properties	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.		X	X	X		Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED11	Market the economic development office as the “go-to” for local business owners in solving problems		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED12	Further develop the local business ambassador program					X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group						Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED14	Host business tours for community leaders		X	X	X	X	Economic Development; Consultants	TBD	General fund	Part of the City's 2021-2025 STWP
ED15	Host a tour of available properties with regional developers		X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED16	Host a Developers Day	X	X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED17	Create an internship program	X					Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED18	Create a video on "Why Powder Springs?"	X					Economic Development	TBD	TBD	Part of the City's 2021-2025 STWP
ED19	Explore resources available through Kennesaw State University		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED20	Convene real estate brokers and property owners for commercial and industrial properties		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED22	Explore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19			X			Economic Development; Consultants	TBD	TBD	Part of the City's 2021-2025 STWP
ED23	Develop a tutorial on how to do business in Powder Springs	X					Economic Development; Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED25	Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development.		X				Economic Development; Community Development	\$40,000	General fund	Part of the City's 2021-2025 STWP
ED26	DCA Broadband Ready Community Designation			X			Economic Development; Community Development	Staff	N/A	Adopt DCA's model ordinance

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
LAND USE										
LU1	Annex parcels identified in the comprehensive plan	X	X	X	X	X	Consultant ED Comm Dev BH3	Staff	N/A	Part of the City's 2021-2025 STWP
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriate	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X	X	X	X		Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU4	Major comprehensive plan update		X	X			Community Development; Consultants	\$150,000	General fund	
LU6	LCI Study: plans for redevelopment areas	X					Community Development; Consultants; ARC	\$40,000	General fund; ARC	Estimated cost reflects City's required 20% match
COMMUNITY FACILITIES & SERVICES										
C1	Community Rating System to lower flood insurance premiums	X	X	X	X	X	Administration; Community Development	\$5,000	General fund	Part of the City's 2021-2025 STWP
C2	Facilitate functions and events at Thurman Springs Park	X	X	X	X	X	Community Development; Parks & Recreation	\$80,000	General fund	Part of the City's 2021-2025 STWP
C4	Infrastructure reporting implementation		X				Community Development; Public Works	TBD	General fund	Part of the City's 2021-2025 STWP
C5	Lancer Sidewalks Phase II			X			Public Works	TBD	SPLOST/General fund	Part of the City's 2021-2025 STWP
C6	Theatre and reception hall: market for events, schedule events, and maintenance		X	X	X		City Manager; Community Development; Parks & Recreation	TBD	General fund	Part of the City's 2021-2025 STWP; eXamine adaptive re-use or highest/best use in FY25;
C7	Annual citizen survey	X	X	X	X	X	City Manager; City Clerk	Staff	N/A	Part of the City's 2021-2025 STWP City has completed and continues to conduct Community Surveys through FLASHVOTE annually.
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)		X	X	X	X	Community Development; Police Department; Economic Development; City Manager; Parks & Recreation	\$40,000	General fund	Part of the City's 2021-2025 STWP
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc		X	X	X	X	Police Department; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C10	Institute Community Emergency Response Team program; update COOP		X	X	X	X	Finance; Police Department; Public Works; City Manager	Staff	N/A	Part of the City's 2021-2025 STWP; consider removal - insufficient resources
C11	Continue to implement monthly playground safety inspection program	X	X	X	X	X	Parks & Recreation	\$2,000	General fund	Part of the City's 2021-2025 STWP
C12	Develop and implement SOP's for the Downtown Park	X	X	X	X	X	Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C13	New Civic Center Building Programming						City Manager; Community Development; Finance	TBD	TBD	Programming and design study by architects/consultants; remove due to insufficient resources

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Powder Springs Park Improvements - Dog Park, etc.	X	X				Parks & Recreation ; Community Development	\$1.4M	LWCF; Impact; SPLOST	
	EV Chargers			X			Public Works; Community Development			Insufficient resources; need grant source and good understanding or program in dealing with the negatives
	Stormwater Improvements	X	X				Community Development; Public Works		ARPA	Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used
	Richard D. Sailors Beautification Phase 1	X								
	Richard D. Sailors Beautification Phase 2		X						Capital	
	Financial Software transition	X					Finance et all		General Fund	
	Facility deficiency CIP	X					PW CD Cap	staff and contractor	General Fund	limited funding; Facilities R&M budgeted at \$130K for 'routine' R&M and priority projects identified in deficiency report; CIP needed
	Painting/Carpet at PD	X					PD PW Cap	contractor	General Fund	limited funding; insufficient requested
	Lighting installed at Park Place	X					CD City Hall		General Fund	Many more lights to consider in the neXt budget; Park Place included in FY25 budget
	Department assessment & restructure	X					City Hall	staff	General Fund	specialist included with PD
	Lighting deficiency study	X					CommDev,Public Works, City Hall	Consultant and staff	General Fund	BA:The estimated budget for materials and installation at the 50 locations is approximately \$71,524.
NATURAL & HISTORIC RESOURCES										
NH1	Seven Springs Walking Tour Markers			X			Community Development; Economic Development; Parks & Recreation	\$70,000	General fund	Part of the City's 2021-2025 STWP; reconsider
NH2	Linear Park - Future Phases		X	X			Community Development; Public Works; SPLOST Program Manager; Parks & Recreation		Impact fees; SPLOST; possible grant	
NH3	Maintenance of landscaping on parkway/roads & at newly landscaped areas	X	X	X	X	X	Public Works; Parks & Recreation	\$50,000	General fund	Part of the City's 2021-2025 STWP; \$10,000 annual budget
NH4	Bike Friendly Certification			X			Community Development; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
NH5	Implement the recommendations of the signage and wayfinding study	X					Community Development; Parks & Recreation	Staff and NSP	GF and Capital	Part of the City's 2021-2025 STWP
NH6	Conduct a parks, recreation, and greenspace master plan			X			Community Development; Parks & Recreation	\$75,000	General fund	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
	Amphitheater - Naming Rights	X					Parks & Rec Cap			
	Amphitheater - Audio & Visual	X	X				Parks & Rec Cap	\$123,000	Grant; Capital	start with sound; add visual screen in next year or 2
	Skate Park - Naming Rights	X					Parks & Rec Cap			
	Skate Park - Terraced Seating	X					Cap	TBD	Impact Fees	
	Thurman Springs Park signage	X					Cap	TBD	Impact Fees	

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Senior programming in park	X					City Hall Sanitation ED		General Fund	i.e. focused effort to invite senior development to brown bag concerts; do Older American Month focus like coffee and donuts
	Facility Use assessment study (Ford Center & Church)	X					Parks PD PW San City Hall	\$25,000	General Fund	planning effort; must include all depts, in particular Parks. Contact library re: theater use
	Pickleball/Basketball	X					City Hall Comm Dev PD	\$100,000	SPLOST	also include PW for maintenance issues
TRANSPORTATION										
ADDITIONAL STUDIES										
T1	C.H. James Parkway & Brownsville Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T2	C.H. James Parkway & Hill Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T4	Brownsville Road & Hiram-Lithia Springs Road Traffic Study		X				PW CD Cap	\$40,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal and install protected left signal phases
T5	C.H. James Parkway at Richard D. Sailors Parkway Traffic Study		X				PW CD Cap	\$15,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include traffic study to evaluate operational improvements at the intersection. Interim improvements could include striping of northbound Powder Springs Road to better delineate lanes
T6	Brownsville Road at Linked UP Church Parking Lot Intersection Study		X				PW CD Cap	TBD	TBD	
T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway		X				PW CD Cap	TBD	TBD	
	Transportation Study	X					Comm Dev Public Works PD	\$87,000	Capital	Croy underway; need to complete by Dec in time for budget
ROADWAY										
T8	Butner Street Extension: Add 20' angled parking on each side, add two 10' travel lanes			X			Community Development; Public Works	\$135,000	General Fund/SPLOST/LCI Funding	Part of the City's 2021-2025 STWP - Consider Removal
T11	New Macland Road at Publix and Home Depot		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of New Macland Road at Publix and Home Depot shopping centers; Resources?
T12	Brownsville Road at Kroger		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources?
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements		X				PW CD Cap	\$400,000	General Fund/SPLOST	Add right-hand turn lanes
T14	C.H. James Parkway Striping and Pavement Marker Improvements			X			GDOT	\$40,000	GDOT	Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;
T15	Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road		X				PW CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road		X				PW CD Cap	\$3M	TBD	Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T17	Curb Cut Off C.H. James Parkway near Hill Road						Public Works	TBD	TBD	Part of the City's 2021-2025 STWP
T18	Curb Cut Off C.H. James Parkway near Florence Road						Public Works, GDOT	TBD	TBD	Part of the City's 2021-2025 STWP
T19	Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light			X			Public Works, GDOT	\$570,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Possibility with annexed development project?
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue				X		Public Works, GDOT	\$600,000	General Fund/SPLOST/congressional dollars	Part of the City's 2021-2025 STWP
T21	New Traffic Signal at C.H. James Parkway at Sterlingbrooke Drive						Public Works, GDOT	TBD	TBD	
T23	Street Resurfacing (Citywide)	X	X	X	X	X	Public Works	\$3,600,000	SPLOST	\$3.6 is total program cost
T24	Sidewalk & Drainage Associated with Road Projects	X	X	X	X	X	Public Works CD Cap	\$700,000	SPLOST	
T25	New Traffic Signal at Powder Springs Road at Ponderosa		X				Public Works CD Cap	\$1.4M	splost	
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage	X	X				Public Works CD Cap	\$1.4M	SPLOST	Signal is part of access road project.
	Truck traffic signage	X					Public Works Police Comm Dev			
	Trainfo		X				PD CD City Hall	staff and contractor	small amount in Cap so applying for grant	need grants; capital funding insufficient; application being prepaed
	Additional parking downtown		X				Public Works CD Cap	staff and contractor	General Fund	Very limited; chicanes; Streets
	Powder Springs Road Island installed		X				Public Works CD Cap	staff and contractor	SPLOST; developer's fee	Location, center turn lane on PS Road near Hopkins to near Ponderosa
	Austell Powder Springs roundabout	X	X				Community Development City Hall	Consultant	TIP plus match	For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road	X	X				Public Works CD Cap	\$875,000	SPLOST/LCI Funding	Part of the City's 2021-2025 STWP; insufficient resources;
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street				X		Public Works CD Cap	TBD	TBD	Project led by county; our local match in splost is \$500,000
T30	Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain					X	Community Development; Public Works; Parks & Recreation	\$3,500,000	General Fund/Cobb County/SPLOST/LCI Funding/Grant Funding	Part of 2016 LCI Study; consider removing; insufficient funds
T32	Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$3,600,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue
T33	New Macland Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$8,500,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T34	Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)					X	Public Works CD Cap	\$5,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T35	Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)					X	Public Works CD Cap	\$1,700,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)					X	Public Works CD Cap	\$3,250,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T37	Carter Road Pedestrian Improvements (from Powder Springs Road to Silver Comet Trail)					X	Public Works CD Cap	\$800,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)					X	Public Works CD Cap	\$1,300,000	General Fund/LCI Funding/Cobb County	Part of the City's 2021-2025 STWP
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain)					X	Public Works CD Cap	\$2,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP Consider removing
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk					X	Public Works CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP consider removing
T41	Butner Street Streetscape: landscaped planters and sidewalks					X	Public Works CD Cap	\$35,000	TBD	Part of the City's 2021-2025 STWP consider removing
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides					X	Public Works CD Cap	\$245,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T43	Hotel Avenue Landscape					X	Public Works CD Cap	\$110,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T44	Dillard Street Sharrow Markings (from Pineview Drive South to Atlanta Street)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T45	Atlanta Street Sharrow Markings (from Dillard Street to Old Austell Road)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T46	Marietta Street Sharrow Markings (from Dillard Street to Old Lost Mountain Road and Powder Springs Dallas Road intersection)					X	Public Works CD Cap	\$18,500	TBD	Part of the City's 2021-2025 STWP; Change this to center lane chicanes and landscaping; add in-road bollards at Oakview and Pineview to close roads on weekends
T47	Powder Springs Dallas Road Sharrow Markings (from Old Lost Mountain Road to Lucille Creek Trail entrance)					X	Public Works CD Cap	\$16,500	TBD	Part of the City's 2021-2025 STWP consider removing
T48	Grady Grier Drive Sharrow Markings (from Old Austell Road to end of road)					X	Public Works CD Cap	\$17,500	TBD	Part of the City's 2021-2025 STWP consider removing
T49	Hopkins Road Sharrows (from Powder Springs Road to city limits)					X	Public Works CD Cap	\$25,000	General Fund	Part of the City's 2021-2025 STWP consider removing
T50	Brownsville Road Sharrows (from C.H. James Parkway to Marietta Street)					X	Public Works CD Cap	\$20,000	General Fund	Part of the City's 2021-2025 STWP consider removing
	Dallas PS Roundabout	X	X				City Hall Comm Dev PD PW	\$1.7m	splst	Splst project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter
	Traffic Islands for Marietta Street - chicane	X	X				PD PW CD	TBD		use the Croy study for downtown traffic assessment
	Lewis/Oglesby Improvements	X	X				CD PW PD	\$3M	loan splst	limited funding; applying for loan with Croy's help;

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Dedicated turn lane at 278	X	X				City Hall Comm Dev	\$400,000	SPLOST & developer fee	planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction
TRANSIT										
T51	MARTA Connection Bus			X			Public Works; MARTA; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent
T52	Flex Bus Expansion		X	X			Public Works; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include eXPanding Flex Zone 1 service to the Powder Springs city limits
GENERAL										
	CAP documented HOA meetings	X					Gov. Compliance PD			Springbrooke set up
	CAP event in fall	X					Gov. Compliance PD	TBD	General Fund	
	CAP event in spring	X					Gov. Compliance PD	TBD	General Fund	
	FUSUS underway with private sector	X					PD	\$50,000/yr	ARPA	2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage	X					Parks CD City Hall	TBD	General	Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well
	Board Council fall retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	Board Council spring retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	ARPA Projects - Habitat, Food, SW	X					City Hall		ARPA	encumber/obligate all funds by Dec 2024
	City Hall FFE new	X					City Hall Admin Services	\$500,000	General	Design underway by Croft
	Samsara reporting	X					City Hall PD Sanitation PW	\$50,000	General	Part of Risk Mgmt Program
	Beautification Grant Program	X					KPSB ED City Hall	\$50,000	General Fund	applications released; due Sept; spend by April Brian Allen will contact Cobb to confirm they don't have any meter upgrades or other improvements scheduled after our projects; Cobb may move their projects up the schedule for us.
	Reading Club - GMA	X					City Hall	\$1,000	General Fund	3 council will read; obtain books for library?
	Youth Council conference/training	X					City Hall	TBD	General Fund	Conference in fall
	Vehicle Surplus	X					PW PD			
	Retirement training	X					City Hall			Check consultant availability
	Marketing/PR Plan		X				DDA Above Cloud All	\$20,000	General	savings in ED
	Business panel discussion	X					Consultant ED	TBD	General	
	Homelessness response	X					ARPA CM Agency Directors	\$35,000	ARPA	4P feedback; NLC; Cobb EMA
	Affordable housing plan	X					ARPA CM Comm Dev	25,000	ARPA	use existng housing stock; Habitat partnership
	Service Delivery Strategy	X	X				City Hall	150,000	General Fund Capital	still need to do land use with Comm Dev; also need to do fire by 2027
	Sewer project at Senior Center	X					Public Works	\$75,000	CDBG	must be completed by December 2024
	RFP DDA properties	X					DDA			
	Banner replacement Lewis Road	X					City Hall ED	NA		needs to be completed before end of 2024
	Banner replacement Marietta Street		X				Parks		General Fund Capital	2 regarding trail at Dillard need removal and replacement ASAP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Outdoor musical instruments at Park		X				City Hall Comm Dev	15000	General Fund Grant	research type and cost
	Older American Month event	X					Parks PD PW		General Fund	something simple and low cost; plan for May
	Baptist Church Acquisition	X					City Hall CD	\$58,000 min	Capital	in condemnation proceedings

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
ECONOMIC DEVELOPMENT										
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	Staff	N/A	Part of the City's 2021-2025 STWP
ED3	Work through DDA to solicit proposals consistent with LCI recommendations			X			City Manager; Economic Development; City Clerk	\$25,000	General fund	Part of the City's 2021-2025 STWP
ED4	Develop and continue to refine properties around Thurman Springs Park			X	X	X	Community Development; SPLOST Program Manager; Economic Development	\$26,500	General fund	Part of the City's 2021-2025 STWP
ED5	Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites			X	X	X	Economic Development; Community Development	\$30,000	General fund	Part of the City's 2021-2025 STWP
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	TBD	General fund	Part of the City's 2021-2025 STWP
ED7	Identify and attend industry events occurring within the region		X	X	X		City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED8	Inventory and assess all potential and eXisting industrial and commercial properties	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.		X	X	X		Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED11	Market the economic development office as the “go-to” for local business owners in solving problems		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED12	Further develop the local business ambassador program					X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group						Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED14	Host business tours for community leaders		X	X	X	X	Economic Development; Consultants	TBD	General fund	Part of the City's 2021-2025 STWP
ED15	Host a tour of available properties with regional developers		X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED16	Host a Developers Day	X	X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED17	Create an internship program	X					Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED18	Create a video on "Why Powder Springs?"	X					Economic Development	TBD	TBD	Part of the City's 2021-2025 STWP
ED19	Explore resources available through Kennesaw State University		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED20	Convene real estate brokers and property owners for commercial and industrial properties		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED22	Explore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19			X			Economic Development; Consultants	TBD	TBD	Part of the City's 2021-2025 STWP
ED23	Develop a tutorial on how to do business in Powder Springs	X					Economic Development; Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED25	Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development.		X				Economic Development; Community Development	\$40,000	General fund	Part of the City's 2021-2025 STWP
ED26	DCA Broadband Ready Community Designation			X			Economic Development; Community Development	Staff	N/A	Adopt DCA's model ordinance

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
LAND USE										
LU1	Annex parcels identified in the comprehensive plan	X	X	X	X	X	Consultant ED Comm Dev BH3	Staff	N/A	Part of the City's 2021-2025 STWP
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriate	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X	X	X	X		Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU4	Major comprehensive plan update		X	X			Community Development; Consultants	\$150,000	General fund	
LU6	LCI Study: plans for redevelopment areas	X					Community Development; Consultants; ARC	\$40,000	General fund; ARC	Estimated cost reflects City's required 20% match
COMMUNITY FACILITIES & SERVICES										
C1	Community Rating System to lower flood insurance premiums	X	X	X	X	X	Administration; Community Development	\$5,000	General fund	Part of the City's 2021-2025 STWP
C2	Facilitate functions and events at Thurman Springs Park	X	X	X	X	X	Community Development; Parks & Recreation	\$80,000	General fund	Part of the City's 2021-2025 STWP
C4	Infrastructure reporting implementation		X				Community Development; Public Works	TBD	General fund	Part of the City's 2021-2025 STWP
C5	Lancer Sidewalks Phase II			X			Public Works	TBD	SPLOST/General fund	Part of the City's 2021-2025 STWP
C6	Theatre and reception hall: market for events, schedule events, and maintenance		X	X	X		City Manager; Community Development; Parks & Recreation	TBD	General fund	Part of the City's 2021-2025 STWP; eXamine adaptive re-use or highest/best use in FY25;
C7	Annual citizen survey	X	X	X	X	X	City Manager; City Clerk	Staff	N/A	Part of the City's 2021-2025 STWP City has completed and continues to conduct Community Surveys through FLASHVOTE annually.
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)		X	X	X	X	Community Development; Police Department; Economic Development; City Manager; Parks & Recreation	\$40,000	General fund	Part of the City's 2021-2025 STWP
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc		X	X	X	X	Police Department; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C10	Institute Community Emergency Response Team program; update COOP		X	X	X	X	Finance; Police Department; Public Works; City Manager	Staff	N/A	Part of the City's 2021-2025 STWP; consider removal - insufficient resources
C11	Continue to implement monthly playground safety inspection program	X	X	X	X	X	Parks & Recreation	\$2,000	General fund	Part of the City's 2021-2025 STWP
C12	Develop and implement SOP's for the Downtown Park	X	X	X	X	X	Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C13	New Civic Center Building Programming						City Manager; Community Development; Finance	TBD	TBD	Programming and design study by architects/consultants; remove due to insufficient resources

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Powder Springs Park Improvements - Dog Park, etc.	X	X				Parks & Recreation ; Community Development	\$1.4M	LWCF; Impact; SPLOST	
	EV Chargers			X			Public Works; Community Development			Insufficient resources; need grant source and good understanding or program in dealing with the negatives
	Stormwater Improvements	X	X				Community Development; Public Works		ARPA	Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used
	Richard D. Sailors Beautification Phase 1	X								
	Richard D. Sailors Beautification Phase 2		X						Capital	
	Financial Software transition	X					Finance et all		General Fund	
	Facility deficiency CIP	X					PW CD Cap	staff and contractor	General Fund	limited funding; Facilities R&M budgeted at \$130K for 'routine' R&M and priority projects identified in deficiency report; CIP needed
	Painting/Carpet at PD	X					PD PW Cap	contractor	General Fund	limited funding; insufficient requested
	Lighting installed at Park Place	X					CD City Hall		General Fund	Many more lights to consider in the neXt budget; Park Place included in FY25 budget
	Department assessment & restructure	X					City Hall	staff	General Fund	specialist included with PD
	Lighting deficiency study	X					CommDev, Public Works, City Hall	Consultant and staff	General Fund	BA:The estimated budget for materials and installation at the 50 locations is approximately \$71,524.
NATURAL & HISTORIC RESOURCES										
NH1	Seven Springs Walking Tour Markers			X			Community Development; Economic Development; Parks & Recreation	\$70,000	General fund	Part of the City's 2021-2025 STWP; reconsider
NH2	Linear Park - Future Phases		X	X			Community Development; Public Works; SPLOST Program Manager; Parks & Recreation		Impact fees; SPLOST; possible grant	
NH3	Maintenance of landscaping on parkway/roads & at newly landscaped areas	X	X	X	X	X	Public Works; Parks & Recreation	\$50,000	General fund	Part of the City's 2021-2025 STWP; \$10,000 annual budget
NH4	Bike Friendly Certification			X			Community Development; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
NH5	Implement the recommendations of the signage and wayfinding study	X					Community Development; Parks & Recreation	Staff and NSP	GF and Capital	Part of the City's 2021-2025 STWP
NH6	Conduct a parks, recreation, and greenspace master plan			X			Community Development; Parks & Recreation	\$75,000	General fund	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
	Amphitheater - Naming Rights	X					Parks & Rec Cap			
	Amphitheater - Audio & Visual	X	X				Parks & Rec Cap	\$123,000	Grant; Capital	start with sound; add visual screen in next year or 2
	Skate Park - Naming Rights	X					Parks & Rec Cap			
	Skate Park - Terraced Seating	X					Cap	TBD	Impact Fees	
	Thurman Springs Park signage	X					Cap	TBD	Impact Fees	

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Senior programming in park	X					City Hall Sanitation ED		General Fund	i.e. focused effort to invite senior development to brown bag concerts; do Older American Month focus like coffee and donuts
	Facility Use assessment study (Ford Center & Church)	X					Parks PD PW San City Hall	\$25,000	General Fund	planning effort; must include all depts, in particular Parks. Contact library re: theater use
	Pickleball/Basketball	X					City Hall Comm Dev PD	\$100,000	SPLOST	also include PW for maintenance issues
TRANSPORTATION										
ADDITIONAL STUDIES										
T1	C.H. James Parkway & Brownsville Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T2	C.H. James Parkway & Hill Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T4	Brownsville Road & Hiram-Lithia Springs Road Traffic Study		X				PW CD Cap	\$40,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal and install protected left signal phases
T5	C.H. James Parkway at Richard D. Sailors Parkway Traffic Study		X				PW CD Cap	\$15,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include traffic study to evaluate operational improvements at the intersection. Interim improvements could include striping of northbound Powder Springs Road to better delineate lanes
T6	Brownsville Road at Linked UP Church Parking Lot Intersection Study		X				PW CD Cap	TBD	TBD	
T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway		X				PW CD Cap	TBD	TBD	
	Transportation Study	X					Comm Dev Public Works PD	\$87,000	Capital	Croy underway; need to complete by Dec in time for budget
ROADWAY										
T8	Butner Street Extension: Add 20' angled parking on each side, add two 10' travel lanes			X			Community Development; Public Works	\$135,000	General Fund/SPLOST/LCI Funding	Part of the City's 2021-2025 STWP - Consider Removal
T11	New Macland Road at Publix and Home Depot		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of New Macland Road at Publix and Home Depot shopping centers; Resources?
T12	Brownsville Road at Kroger		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources?
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements		X				PW CD Cap	\$400,000	General Fund/SPLOST	Add right-hand turn lanes
T14	C.H. James Parkway Striping and Pavement Marker Improvements			X			GDOT	\$40,000	GDOT	Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;
T15	Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road		X				PW CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road		X				PW CD Cap	\$3M	TBD	Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T17	Curb Cut Off C.H. James Parkway near Hill Road						Public Works	TBD	TBD	Part of the City's 2021-2025 STWP
T18	Curb Cut Off C.H. James Parkway near Florence Road						Public Works, GDOT	TBD	TBD	Part of the City's 2021-2025 STWP
T19	Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light			X			Public Works, GDOT	\$570,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Possibility with annexed development project?
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue				X		Public Works, GDOT	\$600,000	General Fund/SPLOST/congressional dollars	Part of the City's 2021-2025 STWP
T21	New Traffic Signal at C.H. James Parkway at Sterlingbrooke Drive						Public Works, GDOT	TBD	TBD	
T23	Street Resurfacing (Citywide)	X	X	X	X	X	Public Works	\$3,600,000	SPLOST	\$3.6 is total program cost
T24	Sidewalk & Drainage Associated with Road Projects	X	X	X	X	X	Public Works CD Cap	\$700,000	SPLOST	
T25	New Traffic Signal at Powder Springs Road at Ponderosa		X				Public Works CD Cap	\$1.4M	splost	
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage	X	X				Public Works CD Cap	\$1.4M	SPLOST	Signal is part of access road project.
	Truck traffic signage	X					Public Works Police Comm Dev			
	Trainfo		X				PD CD City Hall	staff and contractor	small amount in Cap so applying for grant	need grants; capital funding insufficient; application being prepaed
	Additional parking downtown		X				Public Works CD Cap	staff and contractor	General Fund	Very limited; chicanes; Streets
	Powder Springs Road Island installed		X				Public Works CD Cap	staff and contractor	SPLOST; developer's fee	Location, center turn lane on PS Road near Hopkins to near Ponderosa
	Austell Powder Springs roundabout	X	X				Community Development City Hall	Consultant	TIP plus match	For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road	X	X				Public Works CD Cap	\$875,000	SPLOST/LCI Funding	Part of the City's 2021-2025 STWP; insufficient resources;
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street				X		Public Works CD Cap	TBD	TBD	Project led by county; our local match in splost is \$500,000
T30	Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain					X	Community Development; Public Works; Parks & Recreation	\$3,500,000	General Fund/Cobb County/SPLOST/LCI Funding/Grant Funding	Part of 2016 LCI Study; consider removing; insufficient funds
T32	Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$3,600,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue
T33	New Macland Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$8,500,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T34	Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)					X	Public Works CD Cap	\$5,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T35	Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)					X	Public Works CD Cap	\$1,700,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)					X	Public Works CD Cap	\$3,250,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T37	Carter Road Pedestrian Improvements (from Powder Springs Road to Silver Comet Trail)					X	Public Works CD Cap	\$800,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)					X	Public Works CD Cap	\$1,300,000	General Fund/LCI Funding/Cobb County	Part of the City's 2021-2025 STWP
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain)					X	Public Works CD Cap	\$2,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP Consider removing
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk					X	Public Works CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP consider removing
T41	Butner Street Streetscape: landscaped planters and sidewalks					X	Public Works CD Cap	\$35,000	TBD	Part of the City's 2021-2025 STWP consider removing
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides					X	Public Works CD Cap	\$245,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T43	Hotel Avenue Landscape					X	Public Works CD Cap	\$110,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T44	Dillard Street Sharrow Markings (from Pineview Drive South to Atlanta Street)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T45	Atlanta Street Sharrow Markings (from Dillard Street to Old Austell Road)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T46	Marietta Street Sharrow Markings (from Dillard Street to Old Lost Mountain Road and Powder Springs Dallas Road intersection)					X	Public Works CD Cap	\$18,500	TBD	Part of the City's 2021-2025 STWP; Change this to center lane chicanes and landscaping; add in-road bollards at Oakview and Pineview to close roads on weekends
T47	Powder Springs Dallas Road Sharrow Markings (from Old Lost Mountain Road to Lucille Creek Trail entrance)					X	Public Works CD Cap	\$16,500	TBD	Part of the City's 2021-2025 STWP consider removing
T48	Grady Grier Drive Sharrow Markings (from Old Austell Road to end of road)					X	Public Works CD Cap	\$17,500	TBD	Part of the City's 2021-2025 STWP consider removing
T49	Hopkins Road Sharrows (from Powder Springs Road to city limits)					X	Public Works CD Cap	\$25,000	General Fund	Part of the City's 2021-2025 STWP consider removing
T50	Brownsville Road Sharrows (from C.H. James Parkway to Marietta Street)					X	Public Works CD Cap	\$20,000	General Fund	Part of the City's 2021-2025 STWP consider removing
	Dallas PS Roundabout	X	X				City Hall Comm Dev PD PW	\$1.7m	splst	Splst project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter
	Traffic Islands for Marietta Street - chicane	X	X				PD PW CD	TBD		use the Croy study for downtown traffic assessment
	Lewis/Oglesby Improvements	X	X				CD PW PD	\$3M	loan splst	limited funding; applying for loan with Croy's help;

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Dedicated turn lane at 278	X	X				City Hall Comm Dev	\$400,000	SPLOST & developer fee	planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction
TRANSIT										
T51	MARTA Connection Bus			X			Public Works; MARTA; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent
T52	Flex Bus Expansion		X	X			Public Works; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include eXPanding Flex Zone 1 service to the Powder Springs city limits
GENERAL										
	CAP documented HOA meetings	X					Gov. Compliance PD			Springbrooke set up
	CAP event in fall	X					Gov. Compliance PD	TBD	General Fund	
	CAP event in spring	X					Gov. Compliance PD	TBD	General Fund	
	FUSUS underway with private sector	X					PD	\$50,000/yr	ARPA	2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage	X					Parks CD City Hall	TBD	General	Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well
	Board Council fall retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	Board Council spring retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	ARPA Projects - Habitat, Food, SW	X					City Hall		ARPA	encumber/obligate all funds by Dec 2024
	City Hall FFE new	X					City Hall Admin Services	\$500,000	General	Design underway by Croft
	Samsara reporting	X					City Hall PD Sanitation PW	\$50,000	General	Part of Risk Mgmt Program
	Beautification Grant Program	X					KPSB ED City Hall	\$50,000	General Fund	applications released; due Sept; spend by April Brian Allen will contact Cobb to confirm they don't have any meter upgrades or other improvements scheduled after our projects; Cobb may move their projects up the schedule for us.
	Reading Club - GMA	X					City Hall	\$1,000	General Fund	3 council will read; obtain books for library?
	Youth Council conference/training	X					City Hall	TBD	General Fund	Conference in fall
	Vehicle Surplus	X					PW PD			
	Retirement training	X					City Hall			Check consultant availability
	Marketing/PR Plan		X				DDA Above Cloud All	\$20,000	General	savings in ED
	Business panel discussion	X					Consultant ED	TBD	General	
	Homelessness response	X					ARPA CM Agency Directors	\$35,000	ARPA	4P feedback; NLC; Cobb EMA
	Affordable housing plan	X					ARPA CM Comm Dev	25,000	ARPA	use existng housing stock; Habitat partnership
	Service Delivery Strategy	X	X				City Hall	150,000	General Fund Capital	still need to do land use with Comm Dev; also need to do fire by 2027
	Sewer project at Senior Center	X					Public Works	\$75,000	CDBG	must be completed by December 2024
	RFP DDA properties	X					DDA			
	Banner replacement Lewis Road	X					City Hall ED	NA		needs to be completed before end of 2024
	Banner replacement Marietta Street		X				Parks		General Fund Capital	2 regarding trail at Dillard need removal and replacement ASAP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Outdoor musical instruments at Park		X				City Hall Comm Dev	15000	General Fund Grant	research type and cost
	Older American Month event	X					Parks PD PW		General Fund	something simple and low cost; plan for May
	Baptist Church Acquisition	X					City Hall CD	\$58,000 min	Capital	in condemnation proceedings

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
ECONOMIC DEVELOPMENT										
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	Staff	N/A	Part of the City's 2021-2025 STWP
ED3	Work through DDA to solicit proposals consistent with LCI recommendations			X			City Manager; Economic Development; City Clerk	\$25,000	General fund	Part of the City's 2021-2025 STWP
ED4	Develop and continue to refine properties around Thurman Springs Park			X	X	X	Community Development; SPLOST Program Manager; Economic Development	\$26,500	General fund	Part of the City's 2021-2025 STWP
ED5	Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites			X	X	X	Economic Development; Community Development	\$30,000	General fund	Part of the City's 2021-2025 STWP
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	TBD	General fund	Part of the City's 2021-2025 STWP
ED7	Identify and attend industry events occurring within the region		X	X	X		City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED8	Inventory and assess all potential and eXisting industrial and commercial properties	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.		X	X	X		Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED11	Market the economic development office as the “go-to” for local business owners in solving problems		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED12	Further develop the local business ambassador program					X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group						Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED14	Host business tours for community leaders		X	X	X	X	Economic Development; Consultants	TBD	General fund	Part of the City's 2021-2025 STWP
ED15	Host a tour of available properties with regional developers		X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED16	Host a Developers Day	X	X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED17	Create an internship program	X					Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED18	Create a video on "Why Powder Springs?"	X					Economic Development	TBD	TBD	Part of the City's 2021-2025 STWP
ED19	Explore resources available through Kennesaw State University		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED20	Convene real estate brokers and property owners for commercial and industrial properties		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED22	Explore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19			X			Economic Development; Consultants	TBD	TBD	Part of the City's 2021-2025 STWP
ED23	Develop a tutorial on how to do business in Powder Springs	X					Economic Development; Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED25	Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development.		X				Economic Development; Community Development	\$40,000	General fund	Part of the City's 2021-2025 STWP
ED26	DCA Broadband Ready Community Designation			X			Economic Development; Community Development	Staff	N/A	Adopt DCA's model ordinance

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
LAND USE										
LU1	Annex parcels identified in the comprehensive plan	X	X	X	X	X	Consultant ED Comm Dev BH3	Staff	N/A	Part of the City's 2021-2025 STWP
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriate	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X	X	X	X		Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU4	Major comprehensive plan update		X	X			Community Development; Consultants	\$150,000	General fund	
LU6	LCI Study: plans for redevelopment areas	X					Community Development; Consultants; ARC	\$40,000	General fund; ARC	Estimated cost reflects City's required 20% match
COMMUNITY FACILITIES & SERVICES										
C1	Community Rating System to lower flood insurance premiums	X	X	X	X	X	Administration; Community Development	\$5,000	General fund	Part of the City's 2021-2025 STWP
C2	Facilitate functions and events at Thurman Springs Park	X	X	X	X	X	Community Development; Parks & Recreation	\$80,000	General fund	Part of the City's 2021-2025 STWP
C4	Infrastructure reporting implementation		X				Community Development; Public Works	TBD	General fund	Part of the City's 2021-2025 STWP
C5	Lancer Sidewalks Phase II			X			Public Works	TBD	SPLOST/General fund	Part of the City's 2021-2025 STWP
C6	Theatre and reception hall: market for events, schedule events, and maintenance		X	X	X		City Manager; Community Development; Parks & Recreation	TBD	General fund	Part of the City's 2021-2025 STWP; eXamine adaptive re-use or highest/best use in FY25;
C7	Annual citizen survey	X	X	X	X	X	City Manager; City Clerk	Staff	N/A	Part of the City's 2021-2025 STWP City has completed and continues to conduct Community Surveys through FLASHVOTE annually.
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)		X	X	X	X	Community Development; Police Department; Economic Development; City Manager; Parks & Recreation	\$40,000	General fund	Part of the City's 2021-2025 STWP
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc		X	X	X	X	Police Department; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C10	Institute Community Emergency Response Team program; update COOP		X	X	X	X	Finance; Police Department; Public Works; City Manager	Staff	N/A	Part of the City's 2021-2025 STWP; consider removal - insufficient resources
C11	Continue to implement monthly playground safety inspection program	X	X	X	X	X	Parks & Recreation	\$2,000	General fund	Part of the City's 2021-2025 STWP
C12	Develop and implement SOP's for the Downtown Park	X	X	X	X	X	Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C13	New Civic Center Building Programming						City Manager; Community Development; Finance	TBD	TBD	Programming and design study by architects/consultants; remove due to insufficient resources

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Powder Springs Park Improvements - Dog Park, etc.	X	X				Parks & Recreation ; Community Development	\$1.4M	LWCF; Impact; SPLOST	
	EV Chargers			X			Public Works; Community Development			Insufficient resources; need grant source and good understanding or program in dealing with the negatives
	Stormwater Improvements	X	X				Community Development; Public Works		ARPA	Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used
	Richard D. Sailors Beautification Phase 1	X								
	Richard D. Sailors Beautification Phase 2		X						Capital	
	Financial Software transition	X					Finance et all		General Fund	
	Facility deficiency CIP	X					PW CD Cap	staff and contractor	General Fund	limited funding; Facilities R&M budgeted at \$130K for 'routine' R&M and priority projects identified in deficiency report; CIP needed
	Painting/Carpet at PD	X					PD PW Cap	contractor	General Fund	limited funding; insufficient requested
	Lighting installed at Park Place	X					CD City Hall		General Fund	Many more lights to consider in the neXt budget; Park Place included in FY25 budget
	Department assessment & restructure	X					City Hall	staff	General Fund	specialist included with PD
	Lighting deficiency study	X					CommDev,Public Works, City Hall	Consultant and staff	General Fund	BA:The estimated budget for materials and installation at the 50 locations is approximately \$71,524.
NATURAL & HISTORIC RESOURCES										
NH1	Seven Springs Walking Tour Markers			X			Community Development; Economic Development; Parks & Recreation	\$70,000	General fund	Part of the City's 2021-2025 STWP; reconsider
NH2	Linear Park - Future Phases		X	X			Community Development; Public Works; SPLOST Program Manager; Parks & Recreation		Impact fees; SPLOST; possible grant	
NH3	Maintenance of landscaping on parkway/roads & at newly landscaped areas	X	X	X	X	X	Public Works; Parks & Recreation	\$50,000	General fund	Part of the City's 2021-2025 STWP; \$10,000 annual budget
NH4	Bike Friendly Certification			X			Community Development; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
NH5	Implement the recommendations of the signage and wayfinding study	X					Community Development; Parks & Recreation	Staff and NSP	GF and Capital	Part of the City's 2021-2025 STWP
NH6	Conduct a parks, recreation, and greenspace master plan			X			Community Development; Parks & Recreation	\$75,000	General fund	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
	Amphitheater - Naming Rights	X					Parks & Rec Cap			
	Amphitheater - Audio & Visual	X	X				Parks & Rec Cap	\$123,000	Grant; Capital	start with sound; add visual screen in next year or 2
	Skate Park - Naming Rights	X					Parks & Rec Cap			
	Skate Park - Terraced Seating	X					Cap	TBD	Impact Fees	
	Thurman Springs Park signage	X					Cap	TBD	Impact Fees	

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Senior programming in park	X					City Hall Sanitation ED		General Fund	i.e. focused effort to invite senior development to brown bag concerts; do Older American Month focus like coffee and donuts
	Facility Use assessment study (Ford Center & Church)	X					Parks PD PW San City Hall	\$25,000	General Fund	planning effort; must include all depts, in particular Parks. Contact library re: theater use
	Pickleball/Basketball	X					City Hall Comm Dev PD	\$100,000	SPLOST	also include PW for maintenance issues
TRANSPORTATION										
ADDITIONAL STUDIES										
T1	C.H. James Parkway & Brownsville Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T2	C.H. James Parkway & Hill Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T4	Brownsville Road & Hiram-Lithia Springs Road Traffic Study		X				PW CD Cap	\$40,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal and install protected left signal phases
T5	C.H. James Parkway at Richard D. Sailors Parkway Traffic Study		X				PW CD Cap	\$15,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include traffic study to evaluate operational improvements at the intersection. Interim improvements could include striping of northbound Powder Springs Road to better delineate lanes
T6	Brownsville Road at Linked UP Church Parking Lot Intersection Study		X				PW CD Cap	TBD	TBD	
T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway		X				PW CD Cap	TBD	TBD	
	Transportation Study	X					Comm Dev Public Works PD	\$87,000	Capital	Croy underway; need to complete by Dec in time for budget
ROADWAY										
T8	Butner Street Extension: Add 20' angled parking on each side, add two 10' travel lanes			X			Community Development; Public Works	\$135,000	General Fund/SPLOST/LCI Funding	Part of the City's 2021-2025 STWP - Consider Removal
T11	New Macland Road at Publix and Home Depot		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of New Macland Road at Publix and Home Depot shopping centers; Resources?
T12	Brownsville Road at Kroger		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources?
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements		X				PW CD Cap	\$400,000	General Fund/SPLOST	Add right-hand turn lanes
T14	C.H. James Parkway Striping and Pavement Marker Improvements			X			GDOT	\$40,000	GDOT	Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;
T15	Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road		X				PW CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road		X				PW CD Cap	\$3M	TBD	Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T17	Curb Cut Off C.H. James Parkway near Hill Road						Public Works	TBD	TBD	Part of the City's 2021-2025 STWP
T18	Curb Cut Off C.H. James Parkway near Florence Road						Public Works, GDOT	TBD	TBD	Part of the City's 2021-2025 STWP
T19	Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light			X			Public Works, GDOT	\$570,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Possibility with annexed development project?
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue				X		Public Works, GDOT	\$600,000	General Fund/SPLOST/congressional dollars	Part of the City's 2021-2025 STWP
T21	New Traffic Signal at C.H. James Parkway at Sterlingbrooke Drive						Public Works, GDOT	TBD	TBD	
T23	Street Resurfacing (Citywide)	X	X	X	X	X	Public Works	\$3,600,000	SPLOST	\$3.6 is total program cost
T24	Sidewalk & Drainage Associated with Road Projects	X	X	X	X	X	Public Works CD Cap	\$700,000	SPLOST	
T25	New Traffic Signal at Powder Springs Road at Ponderosa		X				Public Works CD Cap	\$1.4M	splost	
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage	X	X				Public Works CD Cap	\$1.4M	SPLOST	Signal is part of access road project.
	Truck traffic signage	X					Public Works Police Comm Dev			
	Trainfo		X				PD CD City Hall	staff and contractor	small amount in Cap so applying for grant	need grants; capital funding insufficient; application being prepaed
	Additional parking downtown		X				Public Works CD Cap	staff and contractor	General Fund	Very limited; chicanes; Streets
	Powder Springs Road Island installed		X				Public Works CD Cap	staff and contractor	SPLOST; developer's fee	Location, center turn lane on PS Road near Hopkins to near Ponderosa
	Austell Powder Springs roundabout	X	X				Community Development City Hall	Consultant	TIP plus match	For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road	X	X				Public Works CD Cap	\$875,000	SPLOST/LCI Funding	Part of the City's 2021-2025 STWP; insufficient resources;
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street				X		Public Works CD Cap	TBD	TBD	Project led by county; our local match in splost is \$500,000
T30	Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain					X	Community Development; Public Works; Parks & Recreation	\$3,500,000	General Fund/Cobb County/SPLOST/LCI Funding/Grant Funding	Part of 2016 LCI Study; consider removing; insufficient funds
T32	Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$3,600,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue
T33	New Macland Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$8,500,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T34	Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)					X	Public Works CD Cap	\$5,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T35	Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)					X	Public Works CD Cap	\$1,700,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)					X	Public Works CD Cap	\$3,250,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T37	Carter Road Pedestrian Improvements (from Powder Springs Road to Silver Comet Trail)					X	Public Works CD Cap	\$800,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)					X	Public Works CD Cap	\$1,300,000	General Fund/LCI Funding/Cobb County	Part of the City's 2021-2025 STWP
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain)					X	Public Works CD Cap	\$2,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP Consider removing
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk					X	Public Works CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP consider removing
T41	Butner Street Streetscape: landscaped planters and sidewalks					X	Public Works CD Cap	\$35,000	TBD	Part of the City's 2021-2025 STWP consider removing
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides					X	Public Works CD Cap	\$245,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T43	Hotel Avenue Landscape					X	Public Works CD Cap	\$110,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T44	Dillard Street Sharrow Markings (from Pineview Drive South to Atlanta Street)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T45	Atlanta Street Sharrow Markings (from Dillard Street to Old Austell Road)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T46	Marietta Street Sharrow Markings (from Dillard Street to Old Lost Mountain Road and Powder Springs Dallas Road intersection)					X	Public Works CD Cap	\$18,500	TBD	Part of the City's 2021-2025 STWP; Change this to center lane chicanes and landscaping; add in-road bollards at Oakview and Pineview to close roads on weekends
T47	Powder Springs Dallas Road Sharrow Markings (from Old Lost Mountain Road to Lucille Creek Trail entrance)					X	Public Works CD Cap	\$16,500	TBD	Part of the City's 2021-2025 STWP consider removing
T48	Grady Grier Drive Sharrow Markings (from Old Austell Road to end of road)					X	Public Works CD Cap	\$17,500	TBD	Part of the City's 2021-2025 STWP consider removing
T49	Hopkins Road Sharrows (from Powder Springs Road to city limits)					X	Public Works CD Cap	\$25,000	General Fund	Part of the City's 2021-2025 STWP consider removing
T50	Brownsville Road Sharrows (from C.H. James Parkway to Marietta Street)					X	Public Works CD Cap	\$20,000	General Fund	Part of the City's 2021-2025 STWP consider removing
	Dallas PS Roundabout	X	X				City Hall Comm Dev PD PW	\$1.7m	splst	Splst project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter
	Traffic Islands for Marrietta Street - chicane	X	X				PD PW CD	TBD		use the Croy study for downtown traffic assessment
	Lewis/Oglesby Improvements	X	X				CD PW PD	\$3M	loan splst	limited funding; applying for loan with Croy's help;

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Dedicated turn lane at 278	X	X				City Hall Comm Dev	\$400,000	SPLOST & developer fee	planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction
TRANSIT										
T51	MARTA Connection Bus			X			Public Works; MARTA; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent
T52	Flex Bus Expansion		X	X			Public Works; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include eXPanding Flex Zone 1 service to the Powder Springs city limits
GENERAL										
	CAP documented HOA meetings	X					Gov. Compliance PD			Springbrooke set up
	CAP event in fall	X					Gov. Compliance PD	TBD	General Fund	
	CAP event in spring	X					Gov. Compliance PD	TBD	General Fund	
	FUSUS underway with private sector	X					PD	\$50,000/yr	ARPA	2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage	X					Parks CD City Hall	TBD	General	Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well
	Board Council fall retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	Board Council spring retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	ARPA Projects - Habitat, Food, SW	X					City Hall		ARPA	encumber/obligate all funds by Dec 2024
	City Hall FFE new	X					City Hall Admin Services	\$500,000	General	Design underway by Croft
	Samsara reporting	X					City Hall PD Sanitation PW	\$50,000	General	Part of Risk Mgmt Program
	Beautification Grant Program	X					KPSB ED City Hall	\$50,000	General Fund	applications released; due Sept; spend by April Brian Allen will contact Cobb to confirm they don't have any meter upgrades or other improvements scheduled after our projects; Cobb may move their projects up the schedule for us.
	Reading Club - GMA	X					City Hall	\$1,000	General Fund	3 council will read; obtain books for library?
	Youth Council conference/training	X					City Hall	TBD	General Fund	Conference in fall
	Vehicle Surplus	X					PW PD			
	Retirement training	X					City Hall			Check consultant availability
	Marketing/PR Plan		X				DDA Above Cloud All	\$20,000	General	savings in ED
	Business panel discussion	X					Consultant ED	TBD	General	
	Homelessness response	X					ARPA CM Agency Directors	\$35,000	ARPA	4P feedback; NLC; Cobb EMA
	Affordable housing plan	X					ARPA CM Comm Dev	25,000	ARPA	use existng housing stock; Habitat partnership
	Service Delivery Strategy	X	X				City Hall	150,000	General Fund Capital	still need to do land use with Comm Dev; also need to do fire by 2027
	Sewer project at Senior Center	X					Public Works	\$75,000	CDBG	must be completed by December 2024
	RFP DDA properties	X					DDA			
	Banner replacement Lewis Road	X					City Hall ED	NA		needs to be completed before end of 2024
	Banner replacement Marietta Street		X				Parks		General Fund Capital	2 regarding trail at Dillard need removal and replacement ASAP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Outdoor musical instruments at Park		X				City Hall Comm Dev	15000	General Fund Grant	research type and cost
	Older American Month event	X					Parks PD PW		General Fund	something simple and low cost; plan for May
	Baptist Church Acquisition	X					City Hall CD	\$58,000 min	Capital	in condemnation proceedings

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
ECONOMIC DEVELOPMENT										
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	Staff	N/A	Part of the City's 2021-2025 STWP
ED3	Work through DDA to solicit proposals consistent with LCI recommendations			X			City Manager; Economic Development; City Clerk	\$25,000	General fund	Part of the City's 2021-2025 STWP
ED4	Develop and continue to refine properties around Thurman Springs Park			X	X	X	Community Development; SPLOST Program Manager; Economic Development	\$26,500	General fund	Part of the City's 2021-2025 STWP
ED5	Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites			X	X	X	Economic Development; Community Development	\$30,000	General fund	Part of the City's 2021-2025 STWP
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	TBD	General fund	Part of the City's 2021-2025 STWP
ED7	Identify and attend industry events occurring within the region		X	X	X		City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED8	Inventory and assess all potential and eXisting industrial and commercial properties	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.		X	X	X		Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED11	Market the economic development office as the “go-to” for local business owners in solving problems		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED12	Further develop the local business ambassador program					X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group						Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED14	Host business tours for community leaders		X	X	X	X	Economic Development; Consultants	TBD	General fund	Part of the City's 2021-2025 STWP
ED15	Host a tour of available properties with regional developers		X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED16	Host a Developers Day	X	X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED17	Create an internship program	X					Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED18	Create a video on "Why Powder Springs?"	X					Economic Development	TBD	TBD	Part of the City's 2021-2025 STWP
ED19	Explore resources available through Kennesaw State University		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED20	Convene real estate brokers and property owners for commercial and industrial properties		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED22	Explore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19			X			Economic Development; Consultants	TBD	TBD	Part of the City's 2021-2025 STWP
ED23	Develop a tutorial on how to do business in Powder Springs	X					Economic Development; Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED25	Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development.		X				Economic Development; Community Development	\$40,000	General fund	Part of the City's 2021-2025 STWP
ED26	DCA Broadband Ready Community Designation			X			Economic Development; Community Development	Staff	N/A	Adopt DCA's model ordinance

City of Powder Springs 2025-2029 Short Term Work Plan										
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LAND USE										
LU1	Annex parcels identified in the comprehensive plan	X	X	X	X	X	Consultant ED Comm Dev BH3	Staff	N/A	Part of the City's 2021-2025 STWP
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriate	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X	X	X	X		Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU4	Major comprehensive plan update		X	X			Community Development; Consultants	\$150,000	General fund	
LU6	LCI Study: plans for redevelopment areas	X					Community Development; Consultants; ARC	\$40,000	General fund; ARC	Estimated cost reflects City's required 20% match
COMMUNITY FACILITIES & SERVICES										
C1	Community Rating System to lower flood insurance premiums	X	X	X	X	X	Administration; Community Development	\$5,000	General fund	Part of the City's 2021-2025 STWP
C2	Facilitate functions and events at Thurman Springs Park	X	X	X	X	X	Community Development; Parks & Recreation	\$80,000	General fund	Part of the City's 2021-2025 STWP
C4	Infrastructure reporting implementation		X				Community Development; Public Works	TBD	General fund	Part of the City's 2021-2025 STWP
C5	Lancer Sidewalks Phase II			X			Public Works	TBD	SPLOST/General fund	Part of the City's 2021-2025 STWP
C6	Theatre and reception hall: market for events, schedule events, and maintenance		X	X	X		City Manager; Community Development; Parks & Recreation	TBD	General fund	Part of the City's 2021-2025 STWP; eXamine adaptive re-use or highest/best use in FY25;
C7	Annual citizen survey	X	X	X	X	X	City Manager; City Clerk	Staff	N/A	Part of the City's 2021-2025 STWP City has completed and continues to conduct Community Surveys through FLASHVOTE annually.
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)		X	X	X	X	Community Development; Police Department; Economic Development; City Manager; Parks & Recreation	\$40,000	General fund	Part of the City's 2021-2025 STWP
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc		X	X	X	X	Police Department; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C10	Institute Community Emergency Response Team program; update COOP		X	X	X	X	Finance; Police Department; Public Works; City Manager	Staff	N/A	Part of the City's 2021-2025 STWP; consider removal - insufficient resources
C11	Continue to implement monthly playground safety inspection program	X	X	X	X	X	Parks & Recreation	\$2,000	General fund	Part of the City's 2021-2025 STWP
C12	Develop and implement SOP's for the Downtown Park	X	X	X	X	X	Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C13	New Civic Center Building Programming						City Manager; Community Development; Finance	TBD	TBD	Programming and design study by architects/consultants; remove due to insufficient resources

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Powder Springs Park Improvements - Dog Park, etc.	X	X				Parks & Recreation ; Community Development	\$1.4M	LWCF; Impact; SPLOST	
	EV Chargers			X			Public Works; Community Development			Insufficient resources; need grant source and good understanding or program in dealing with the negatives
	Stormwater Improvements	X	X				Community Development; Public Works		ARPA	Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used
	Richard D. Sailors Beautification Phase 1	X								
	Richard D. Sailors Beautification Phase 2		X						Capital	
	Financial Software transition	X					Finance et all		General Fund	
	Facility deficiency CIP	X					PW CD Cap	staff and contractor	General Fund	limited funding; Facilities R&M budgeted at \$130K for 'routine' R&M and priority projects identified in deficiency report; CIP needed
	Painting/Carpet at PD	X					PD PW Cap	contractor	General Fund	limited funding; insufficient requested
	Lighting installed at Park Place	X					CD City Hall		General Fund	Many more lights to consider in the neXt budget; Park Place included in FY25 budget
	Department assessment & restructure	X					City Hall	staff	General Fund	specialist included with PD
	Lighting deficiency study	X					CommDev, Public Works, City Hall	Consultant and staff	General Fund	BA: The estimated budget for materials and installation at the 50 locations is approximately \$71,524.
NATURAL & HISTORIC RESOURCES										
NH1	Seven Springs Walking Tour Markers			X			Community Development; Economic Development; Parks & Recreation	\$70,000	General fund	Part of the City's 2021-2025 STWP; reconsider
NH2	Linear Park - Future Phases		X	X			Community Development; Public Works; SPLOST Program Manager; Parks & Recreation		Impact fees; SPLOST; possible grant	
NH3	Maintenance of landscaping on parkway/roads & at newly landscaped areas	X	X	X	X	X	Public Works; Parks & Recreation	\$50,000	General fund	Part of the City's 2021-2025 STWP; \$10,000 annual budget
NH4	Bike Friendly Certification			X			Community Development; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
NH5	Implement the recommendations of the signage and wayfinding study	X					Community Development; Parks & Recreation	Staff and NSP	GF and Capital	Part of the City's 2021-2025 STWP
NH6	Conduct a parks, recreation, and greenspace master plan			X			Community Development; Parks & Recreation	\$75,000	General fund	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
	Amphitheater - Naming Rights	X					Parks & Rec Cap			
	Amphitheater - Audio & Visual	X	X				Parks & Rec Cap	\$123,000	Grant; Capital	start with sound; add visual screen in next year or 2
	Skate Park - Naming Rights	X					Parks & Rec Cap			
	Skate Park - Terraced Seating	X					Cap	TBD	Impact Fees	
	Thurman Springs Park signage	X					Cap	TBD	Impact Fees	

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Senior programming in park	X					City Hall Sanitation ED		General Fund	i.e. focused effort to invite senior development to brown bag concerts; do Older American Month focus like coffee and donuts
	Facility Use assessment study (Ford Center & Church)	X					Parks PD PW San City Hall	\$25,000	General Fund	planning effort; must include all depts, in particular Parks. Contact library re: theater use
	Pickleball/Basketball	X					City Hall Comm Dev PD	\$100,000	SPLOST	also include PW for maintenance issues
TRANSPORTATION										
ADDITIONAL STUDIES										
T1	C.H. James Parkway & Brownsville Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T2	C.H. James Parkway & Hill Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T4	Brownsville Road & Hiram-Lithia Springs Road Traffic Study		X				PW CD Cap	\$40,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal and install protected left signal phases
T5	C.H. James Parkway at Richard D. Sailors Parkway Traffic Study		X				PW CD Cap	\$15,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include traffic study to evaluate operational improvements at the intersection. Interim improvements could include striping of northbound Powder Springs Road to better delineate lanes
T6	Brownsville Road at Linked UP Church Parking Lot Intersection Study		X				PW CD Cap	TBD	TBD	
T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway		X				PW CD Cap	TBD	TBD	
	Transportation Study	X					Comm Dev Public Works PD	\$87,000	Capital	Croy underway; need to complete by Dec in time for budget
ROADWAY										
T8	Butner Street Extension: Add 20' angled parking on each side, add two 10' travel lanes			X			Community Development; Public Works	\$135,000	General Fund/SPLOST/LCI Funding	Part of the City's 2021-2025 STWP - Consider Removal
T11	New Macland Road at Publix and Home Depot		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of New Macland Road at Publix and Home Depot shopping centers; Resources?
T12	Brownsville Road at Kroger		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources?
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements		X				PW CD Cap	\$400,000	General Fund/SPLOST	Add right-hand turn lanes
T14	C.H. James Parkway Striping and Pavement Marker Improvements			X			GDOT	\$40,000	GDOT	Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;
T15	Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road		X				PW CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road		X				PW CD Cap	\$3M	TBD	Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T17	Curb Cut Off C.H. James Parkway near Hill Road						Public Works	TBD	TBD	Part of the City's 2021-2025 STWP
T18	Curb Cut Off C.H. James Parkway near Florence Road						Public Works, GDOT	TBD	TBD	Part of the City's 2021-2025 STWP
T19	Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light			X			Public Works, GDOT	\$570,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Possibility with annexed development project?
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue				X		Public Works, GDOT	\$600,000	General Fund/SPLOST/congressional dollars	Part of the City's 2021-2025 STWP
T21	New Traffic Signal at C.H. James Parkway at Sterlingbrooke Drive						Public Works, GDOT	TBD	TBD	
T23	Street Resurfacing (Citywide)	X	X	X	X	X	Public Works	\$3,600,000	SPLOST	\$3.6 is total program cost
T24	Sidewalk & Drainage Associated with Road Projects	X	X	X	X	X	Public Works CD Cap	\$700,000	SPLOST	
T25	New Traffic Signal at Powder Springs Road at Ponderosa		X				Public Works CD Cap	\$1.4M	splost	
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage	X	X				Public Works CD Cap	\$1.4M	SPLOST	Signal is part of access road project.
	Truck traffic signage	X					Public Works Police Comm Dev			
	Trainfo		X				PD CD City Hall	staff and contractor	small amount in Cap so applying for grant	need grants; capital funding insufficient; application being prepaed
	Additional parking downtown		X				Public Works CD Cap	staff and contractor	General Fund	Very limited; chicanes; Streets
	Powder Springs Road Island installed		X				Public Works CD Cap	staff and contractor	SPLOST; developer's fee	Location, center turn lane on PS Road near Hopkins to near Ponderosa
	Austell Powder Springs roundabout	X	X				Community Development City Hall	Consultant	TIP plus match	For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road	X	X				Public Works CD Cap	\$875,000	SPLOST/LCI Funding	Part of the City's 2021-2025 STWP; insufficient resources;
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street				X		Public Works CD Cap	TBD	TBD	Project led by county; our local match in splost is \$500,000
T30	Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain					X	Community Development; Public Works; Parks & Recreation	\$3,500,000	General Fund/Cobb County/SPLOST/LCI Funding/Grant Funding	Part of 2016 LCI Study; consider removing; insufficient funds
T32	Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$3,600,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue
T33	New Macland Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$8,500,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T34	Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)					X	Public Works CD Cap	\$5,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T35	Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)					X	Public Works CD Cap	\$1,700,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)					X	Public Works CD Cap	\$3,250,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T37	Carter Road Pedestrian Improvements (from Powder Springs Road to Silver Comet Trail)					X	Public Works CD Cap	\$800,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)					X	Public Works CD Cap	\$1,300,000	General Fund/LCI Funding/Cobb County	Part of the City's 2021-2025 STWP
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain)					X	Public Works CD Cap	\$2,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP Consider removing
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk					X	Public Works CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP consider removing
T41	Butner Street Streetscape: landscaped planters and sidewalks					X	Public Works CD Cap	\$35,000	TBD	Part of the City's 2021-2025 STWP consider removing
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides					X	Public Works CD Cap	\$245,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T43	Hotel Avenue Landscape					X	Public Works CD Cap	\$110,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T44	Dillard Street Sharrow Markings (from Pineview Drive South to Atlanta Street)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T45	Atlanta Street Sharrow Markings (from Dillard Street to Old Austell Road)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T46	Marietta Street Sharrow Markings (from Dillard Street to Old Lost Mountain Road and Powder Springs Dallas Road intersection)					X	Public Works CD Cap	\$18,500	TBD	Part of the City's 2021-2025 STWP; Change this to center lane chicanes and landscaping; add in-road bollards at Oakview and Pineview to close roads on weekends
T47	Powder Springs Dallas Road Sharrow Markings (from Old Lost Mountain Road to Lucille Creek Trail entrance)					X	Public Works CD Cap	\$16,500	TBD	Part of the City's 2021-2025 STWP consider removing
T48	Grady Grier Drive Sharrow Markings (from Old Austell Road to end of road)					X	Public Works CD Cap	\$17,500	TBD	Part of the City's 2021-2025 STWP consider removing
T49	Hopkins Road Sharrows (from Powder Springs Road to city limits)					X	Public Works CD Cap	\$25,000	General Fund	Part of the City's 2021-2025 STWP consider removing
T50	Brownsville Road Sharrows (from C.H. James Parkway to Marietta Street)					X	Public Works CD Cap	\$20,000	General Fund	Part of the City's 2021-2025 STWP consider removing
	Dallas PS Roundabout	X	X				City Hall Comm Dev PD PW	\$1.7m	splst	Splst project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter
	Traffic Islands for Marrietta Street - chicane	X	X				PD PW CD	TBD		use the Croy study for downtown traffic assessment
	Lewis/Oglesby Improvements	X	X				CD PW PD	\$3M	loan splst	limited funding; applying for loan with Croy's help;

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Dedicated turn lane at 278	X	X				City Hall Comm Dev	\$400,000	SPLOST & developer fee	planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction
TRANSIT										
T51	MARTA Connection Bus			X			Public Works; MARTA; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent
T52	Flex Bus Expansion		X	X			Public Works; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include eXpanding Flex Zone 1 service to the Powder Springs city limits
GENERAL										
	CAP documented HOA meetings	X					Gov. Compliance PD			Springbrooke set up
	CAP event in fall	X					Gov. Compliance PD	TBD	General Fund	
	CAP event in spring	X					Gov. Compliance PD	TBD	General Fund	
	FUSUS underway with private sector	X					PD	\$50,000/yr	ARPA	2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage	X					Parks CD City Hall	TBD	General	Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well
	Board Council fall retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	Board Council spring retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	ARPA Projects - Habitat, Food, SW	X					City Hall		ARPA	encumber/obligate all funds by Dec 2024
	City Hall FFE new	X					City Hall Admin Services	\$500,000	General	Design underway by Croft
	Samsara reporting	X					City Hall PD Sanitation PW	\$50,000	General	Part of Risk Mgmt Program
	Beautification Grant Program	X					KPSB ED City Hall	\$50,000	General Fund	applications released; due Sept; spend by April Brian Allen will contact Cobb to confirm they don't have any meter upgrades or other improvements scheduled after our projects; Cobb may move their projects up the schedule for us.
	Reading Club - GMA	X					City Hall	\$1,000	General Fund	3 council will read; obtain books for library?
	Youth Council conference/training	X					City Hall	TBD	General Fund	Conference in fall
	Vehicle Surplus	X					PW PD			
	Retirement training	X					City Hall			Check consultant availability
	Marketing/PR Plan		X				DDA Above Cloud All	\$20,000	General	savings in ED
	Business panel discussion	X					Consultant ED	TBD	General	
	Homelessness response	X					ARPA CM Agency Directors	\$35,000	ARPA	4P feedback; NLC; Cobb EMA
	Affordable housing plan	X					ARPA CM Comm Dev	25,000	ARPA	use existing housing stock; Habitat partnership
	Service Delivery Strategy	X	X				City Hall	150,000	General Fund Capital	still need to do land use with Comm Dev; also need to do fire by 2027
	Sewer project at Senior Center	X					Public Works	\$75,000	CDBG	must be completed by December 2024
	RFP DDA properties	X					DDA			
	Banner replacement Lewis Road	X					City Hall ED	NA		needs to be completed before end of 2024
	Banner replacement Marietta Street		X				Parks		General Fund Capital	2 regarding trail at Dillard need removal and replacement ASAP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Outdoor musical instruments at Park		X				City Hall Comm Dev	15000	General Fund Grant	research type and cost
	Older American Month event	X					Parks PD PW		General Fund	something simple and low cost; plan for May
	Baptist Church Acquisition	X					City Hall CD	\$58,000 min	Capital	in condemnation proceedings

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
ECONOMIC DEVELOPMENT										
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	Staff	N/A	Part of the City's 2021-2025 STWP
ED3	Work through DDA to solicit proposals consistent with LCI recommendations			X			City Manager; Economic Development; City Clerk	\$25,000	General fund	Part of the City's 2021-2025 STWP
ED4	Develop and continue to refine properties around Thurman Springs Park			X	X	X	Community Development; SPLOST Program Manager; Economic Development	\$26,500	General fund	Part of the City's 2021-2025 STWP
ED5	Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites			X	X	X	Economic Development; Community Development	\$30,000	General fund	Part of the City's 2021-2025 STWP
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	TBD	General fund	Part of the City's 2021-2025 STWP
ED7	Identify and attend industry events occurring within the region		X	X	X		City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED8	Inventory and assess all potential and eXisting industrial and commercial properties	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.		X	X	X		Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED11	Market the economic development office as the “go-to” for local business owners in solving problems		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED12	Further develop the local business ambassador program					X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group						Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED14	Host business tours for community leaders		X	X	X	X	Economic Development; Consultants	TBD	General fund	Part of the City's 2021-2025 STWP
ED15	Host a tour of available properties with regional developers		X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED16	Host a Developers Day	X	X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED17	Create an internship program	X					Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED18	Create a video on "Why Powder Springs?"	X					Economic Development	TBD	TBD	Part of the City's 2021-2025 STWP
ED19	Explore resources available through Kennesaw State University		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED20	Convene real estate brokers and property owners for commercial and industrial properties		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED22	Explore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19			X			Economic Development; Consultants	TBD	TBD	Part of the City's 2021-2025 STWP
ED23	Develop a tutorial on how to do business in Powder Springs	X					Economic Development; Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED25	Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development.		X				Economic Development; Community Development	\$40,000	General fund	Part of the City's 2021-2025 STWP
ED26	DCA Broadband Ready Community Designation			X			Economic Development; Community Development	Staff	N/A	Adopt DCA's model ordinance

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
LAND USE										
LU1	Annex parcels identified in the comprehensive plan	X	X	X	X	X	Consultant ED Comm Dev BH3	Staff	N/A	Part of the City's 2021-2025 STWP
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriate	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X	X	X	X		Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU4	Major comprehensive plan update		X	X			Community Development; Consultants	\$150,000	General fund	
LU6	LCI Study: plans for redevelopment areas	X					Community Development; Consultants; ARC	\$40,000	General fund; ARC	Estimated cost reflects City's required 20% match
COMMUNITY FACILITIES & SERVICES										
C1	Community Rating System to lower flood insurance premiums	X	X	X	X	X	Administration; Community Development	\$5,000	General fund	Part of the City's 2021-2025 STWP
C2	Facilitate functions and events at Thurman Springs Park	X	X	X	X	X	Community Development; Parks & Recreation	\$80,000	General fund	Part of the City's 2021-2025 STWP
C4	Infrastructure reporting implementation		X				Community Development; Public Works	TBD	General fund	Part of the City's 2021-2025 STWP
C5	Lancer Sidewalks Phase II			X			Public Works	TBD	SPLOST/General fund	Part of the City's 2021-2025 STWP
C6	Theatre and reception hall: market for events, schedule events, and maintenance		X	X	X		City Manager; Community Development; Parks & Recreation	TBD	General fund	Part of the City's 2021-2025 STWP; eXamine adaptive re-use or highest/best use in FY25;
C7	Annual citizen survey	X	X	X	X	X	City Manager; City Clerk	Staff	N/A	Part of the City's 2021-2025 STWP City has completed and continues to conduct Community Surveys through FLASHVOTE annually.
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)		X	X	X	X	Community Development; Police Department; Economic Development; City Manager; Parks & Recreation	\$40,000	General fund	Part of the City's 2021-2025 STWP
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc		X	X	X	X	Police Department; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C10	Institute Community Emergency Response Team program; update COOP		X	X	X	X	Finance; Police Department; Public Works; City Manager	Staff	N/A	Part of the City's 2021-2025 STWP; consider removal - insufficient resources
C11	Continue to implement monthly playground safety inspection program	X	X	X	X	X	Parks & Recreation	\$2,000	General fund	Part of the City's 2021-2025 STWP
C12	Develop and implement SOP's for the Downtown Park	X	X	X	X	X	Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C13	New Civic Center Building Programming						City Manager; Community Development; Finance	TBD	TBD	Programming and design study by architects/consultants; remove due to insufficient resources

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Powder Springs Park Improvements - Dog Park, etc.	X	X				Parks & Recreation ; Community Development	\$1.4M	LWCF; Impact; SPLOST	
	EV Chargers			X			Public Works; Community Development			Insufficient resources; need grant source and good understanding or program in dealing with the negatives
	Stormwater Improvements	X	X				Community Development; Public Works		ARPA	Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used
	Richard D. Sailors Beautification Phase 1	X								
	Richard D. Sailors Beautification Phase 2		X						Capital	
	Financial Software transition	X					Finance et all		General Fund	
	Facility deficiency CIP	X					PW CD Cap	staff and contractor	General Fund	limited funding; Facilities R&M budgeted at \$130K for 'routine' R&M and priority projects identified in deficiency report; CIP needed
	Painting/Carpet at PD	X					PD PW Cap	contractor	General Fund	limited funding; insufficient requested
	Lighting installed at Park Place	X					CD City Hall		General Fund	Many more lights to consider in the neXt budget; Park Place included in FY25 budget
	Department assessment & restructure	X					City Hall	staff	General Fund	specialist included with PD
	Lighting deficiency study	X					CommDev,Public Works, City Hall	Consultant and staff	General Fund	BA:The estimated budget for materials and installation at the 50 locations is approxImately \$71,524.
NATURAL & HISTORIC RESOURCES										
NH1	Seven Springs Walking Tour Markers			X			Community Development; Economic Development; Parks & Recreation	\$70,000	General fund	Part of the City's 2021-2025 STWP; reconsider
NH2	Linear Park - Future Phases		X	X			Community Development; Public Works; SPLOST Program Manager; Parks & Recreation		Impact fees; SPLOST; possible grant	
NH3	Maintenance of landscaping on parkway/roads & at newly landscaped areas	X	X	X	X	X	Public Works; Parks & Recreation	\$50,000	General fund	Part of the City's 2021-2025 STWP; \$10,000 annual budget
NH4	Bike Friendly Certification			X			Community Development; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
NH5	Implement the recommendations of the signage and wayfinding study	X					Community Development; Parks & Recreation	Staff and NSP	GF and Capital	Part of the City's 2021-2025 STWP
NH6	Conduct a parks, recreation, and greenspace master plan			X			Community Development; Parks & Recreation	\$75,000	General fund	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
	Amphitheater - Naming Rights	X					Parks & Rec Cap			
	Amphitheater - Audio & Visual	X	X				Parks & Rec Cap	\$123,000	Grant; Capital	start with sound; add visual screen in next year or 2
	Skate Park - Naming Rights	X					Parks & Rec Cap			
	Skate Park - Terraced Seating	X					Cap	TBD	Impact Fees	
	Thurman Springs Park signage	X					Cap	TBD	Impact Fees	

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Senior programming in park	X					City Hall Sanitation ED		General Fund	i.e. focused effort to invite senior development to brown bag concerts; do Older American Month focus like coffee and donuts
	Facility Use assessment study (Ford Center & Church)	X					Parks PD PW San City Hall	\$25,000	General Fund	planning effort; must include all depts, in particular Parks. Contact library re: theater use
	Pickleball/Basketball	X					City Hall Comm Dev PD	\$100,000	SPLOST	also include PW for maintenance issues
TRANSPORTATION										
ADDITIONAL STUDIES										
T1	C.H. James Parkway & Brownsville Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T2	C.H. James Parkway & Hill Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T4	Brownsville Road & Hiram-Lithia Springs Road Traffic Study		X				PW CD Cap	\$40,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal and install protected left signal phases
T5	C.H. James Parkway at Richard D. Sailors Parkway Traffic Study		X				PW CD Cap	\$15,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include traffic study to evaluate operational improvements at the intersection. Interim improvements could include striping of northbound Powder Springs Road to better delineate lanes
T6	Brownsville Road at Linked UP Church Parking Lot Intersection Study		X				PW CD Cap	TBD	TBD	
T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway		X				PW CD Cap	TBD	TBD	
	Transportation Study	X					Comm Dev Public Works PD	\$87,000	Capital	Croy underway; need to complete by Dec in time for budget
ROADWAY										
T8	Butner Street Extension: Add 20' angled parking on each side, add two 10' travel lanes			X			Community Development; Public Works	\$135,000	General Fund/SPLOST/LCI Funding	Part of the City's 2021-2025 STWP - Consider Removal
T11	New Macland Road at Publix and Home Depot		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of New Macland Road at Publix and Home Depot shopping centers; Resources?
T12	Brownsville Road at Kroger		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources?
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements		X				PW CD Cap	\$400,000	General Fund/SPLOST	Add right-hand turn lanes
T14	C.H. James Parkway Striping and Pavement Marker Improvements			X			GDOT	\$40,000	GDOT	Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;
T15	Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road		X				PW CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road		X				PW CD Cap	\$3M	TBD	Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T17	Curb Cut Off C.H. James Parkway near Hill Road						Public Works	TBD	TBD	Part of the City's 2021-2025 STWP
T18	Curb Cut Off C.H. James Parkway near Florence Road						Public Works, GDOT	TBD	TBD	Part of the City's 2021-2025 STWP
T19	Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light			X			Public Works, GDOT	\$570,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Possibility with annexed development project?
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue				X		Public Works, GDOT	\$600,000	General Fund/SPLOST/congressional dollars	Part of the City's 2021-2025 STWP
T21	New Traffic Signal at C.H. James Parkway at Sterlingbrooke Drive						Public Works, GDOT	TBD	TBD	
T23	Street Resurfacing (Citywide)	X	X	X	X	X	Public Works	\$3,600,000	SPLOST	\$3.6 is total program cost
T24	Sidewalk & Drainage Associated with Road Projects	X	X	X	X	X	Public Works CD Cap	\$700,000	SPLOST	
T25	New Traffic Signal at Powder Springs Road at Ponderosa		X				Public Works CD Cap	\$1.4M	splost	
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage	X	X				Public Works CD Cap	\$1.4M	SPLOST	Signal is part of access road project.
	Truck traffic signage	X					Public Works Police Comm Dev			
	Trainfo		X				PD CD City Hall	staff and contractor	small amount in Cap so applying for grant	need grants; capital funding insufficient; application being prepaed
	Additional parking downtown		X				Public Works CD Cap	staff and contractor	General Fund	Very limited; chicanes; Streets
	Powder Springs Road Island installed		X				Public Works CD Cap	staff and contractor	SPLOST; developer's fee	Location, center turn lane on PS Road near Hopkins to near Ponderosa
	Austell Powder Springs roundabout	X	X				Community Development City Hall	Consultant	TIP plus match	For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road	X	X				Public Works CD Cap	\$875,000	SPLOST/LCI Funding	Part of the City's 2021-2025 STWP; insufficient resources;
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street				X		Public Works CD Cap	TBD	TBD	Project led by county; our local match in splost is \$500,000
T30	Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain					X	Community Development; Public Works; Parks & Recreation	\$3,500,000	General Fund/Cobb County/SPLOST/LCI Funding/Grant Funding	Part of 2016 LCI Study; consider removing; insufficient funds
T32	Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$3,600,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue
T33	New Macland Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$8,500,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T34	Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)					X	Public Works CD Cap	\$5,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T35	Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)					X	Public Works CD Cap	\$1,700,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)					X	Public Works CD Cap	\$3,250,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T37	Carter Road Pedestrian Improvements (from Powder Springs Road to Silver Comet Trail)					X	Public Works CD Cap	\$800,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)					X	Public Works CD Cap	\$1,300,000	General Fund/LCI Funding/Cobb County	Part of the City's 2021-2025 STWP
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain)					X	Public Works CD Cap	\$2,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP Consider removing
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk					X	Public Works CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP consider removing
T41	Butner Street Streetscape: landscaped planters and sidewalks					X	Public Works CD Cap	\$35,000	TBD	Part of the City's 2021-2025 STWP consider removing
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides					X	Public Works CD Cap	\$245,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T43	Hotel Avenue Landscape					X	Public Works CD Cap	\$110,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T44	Dillard Street Sharrow Markings (from Pineview Drive South to Atlanta Street)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T45	Atlanta Street Sharrow Markings (from Dillard Street to Old Austell Road)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T46	Marietta Street Sharrow Markings (from Dillard Street to Old Lost Mountain Road and Powder Springs Dallas Road intersection)					X	Public Works CD Cap	\$18,500	TBD	Part of the City's 2021-2025 STWP; Change this to center lane chicanes and landscaping; add in-road bollards at Oakview and Pineview to close roads on weekends
T47	Powder Springs Dallas Road Sharrow Markings (from Old Lost Mountain Road to Lucille Creek Trail entrance)					X	Public Works CD Cap	\$16,500	TBD	Part of the City's 2021-2025 STWP consider removing
T48	Grady Grier Drive Sharrow Markings (from Old Austell Road to end of road)					X	Public Works CD Cap	\$17,500	TBD	Part of the City's 2021-2025 STWP consider removing
T49	Hopkins Road Sharrows (from Powder Springs Road to city limits)					X	Public Works CD Cap	\$25,000	General Fund	Part of the City's 2021-2025 STWP consider removing
T50	Brownsville Road Sharrows (from C.H. James Parkway to Marietta Street)					X	Public Works CD Cap	\$20,000	General Fund	Part of the City's 2021-2025 STWP consider removing
	Dallas PS Roundabout	X	X				City Hall Comm Dev PD PW	\$1.7m	splst	Splst project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter
	Traffic Islands for Marietta Street - chicane	X	X				PD PW CD	TBD		use the Croy study for downtown traffic assessment
	Lewis/Oglesby Improvements	X	X				CD PW PD	\$3M	loan splst	limited funding; applying for loan with Croy's help;

City of Powder Springs 2025-2029 Short Term Work Plan

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	Dedicated turn lane at 278	X	X				City Hall Comm Dev	\$400,000	SPLOST & developer fee	planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction
TRANSIT										
T51	MARTA Connection Bus			X			Public Works; MARTA; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent
T52	Flex Bus Expansion		X	X			Public Works; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include eXPanding Flex Zone 1 service to the Powder Springs city limits
GENERAL										
	CAP documented HOA meetings	X					Gov. Compliance PD			Springbrooke set up
	CAP event in fall	X					Gov. Compliance PD	TBD	General Fund	
	CAP event in spring	X					Gov. Compliance PD	TBD	General Fund	
	FUSUS underway with private sector	X					PD	\$50,000/yr	ARPA	2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage	X					Parks CD City Hall	TBD	General	Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well
	Board Council fall retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	Board Council spring retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	ARPA Projects - Habitat, Food, SW	X					City Hall		ARPA	encumber/obligate all funds by Dec 2024
	City Hall FFE new	X					City Hall Admin Services	\$500,000	General	Design underway by Croft
	Samsara reporting	X					City Hall PD Sanitation PW	\$50,000	General	Part of Risk Mgmt Program
	Beautification Grant Program	X					KPSB ED City Hall	\$50,000	General Fund	applications released; due Sept; spend by April Brian Allen will contact Cobb to confirm they don't have any meter upgrades or other improvements scheduled after our projects; Cobb may move their projects up the schedule for us.
	Reading Club - GMA	X					City Hall	\$1,000	General Fund	3 council will read; obtain books for library?
	Youth Council conference/training	X					City Hall	TBD	General Fund	Conference in fall
	Vehicle Surplus	X					PW PD			
	Retirement training	X					City Hall			Check consultant availability
	Marketing/PR Plan		X				DDA Above Cloud All	\$20,000	General	savings in ED
	Business panel discussion	X					Consultant ED	TBD	General	
	Homelessness response	X					ARPA CM Agency Directors	\$35,000	ARPA	4P feedback; NLC; Cobb EMA
	Affordable housing plan	X					ARPA CM Comm Dev	25,000	ARPA	use existng housing stock; Habitat partnership
	Service Delivery Strategy	X	X				City Hall	150,000	General Fund Capital	still need to do land use with Comm Dev; also need to do fire by 2027
	Sewer project at Senior Center	X					Public Works	\$75,000	CDBG	must be completed by December 2024
	RFP DDA properties	X					DDA			
	Banner replacement Lewis Road	X					City Hall ED	NA		needs to be completed before end of 2024
	Banner replacement Marietta Street		X				Parks		General Fund Capital	2 regarding trail at Dillard need removal and replacement ASAP

City of Powder Springs 2025-2029 Short Term Work Plan

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	Outdoor musical instruments at Park		X				City Hall Comm Dev	15000	General Fund Grant	research type and cost
	Older American Month event	X					Parks PD PW		General Fund	something simple and low cost; plan for May
	Baptist Church Acquisition	X					City Hall CD	\$58,000 min	Capital	in condemnation proceedings

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
ECONOMIC DEVELOPMENT										
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	Staff	N/A	Part of the City's 2021-2025 STWP
ED3	Work through DDA to solicit proposals consistent with LCI recommendations			X			City Manager; Economic Development; City Clerk	\$25,000	General fund	Part of the City's 2021-2025 STWP
ED4	Develop and continue to refine properties around Thurman Springs Park			X	X	X	Community Development; SPLOST Program Manager; Economic Development	\$26,500	General fund	Part of the City's 2021-2025 STWP
ED5	Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites			X	X	X	Economic Development; Community Development	\$30,000	General fund	Part of the City's 2021-2025 STWP
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	TBD	General fund	Part of the City's 2021-2025 STWP
ED7	Identify and attend industry events occurring within the region		X	X	X		City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED8	Inventory and assess all potential and eXisting industrial and commercial properties	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.		X	X	X		Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED11	Market the economic development office as the “go-to” for local business owners in solving problems		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED12	Further develop the local business ambassador program					X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group						Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED14	Host business tours for community leaders		X	X	X	X	Economic Development; Consultants	TBD	General fund	Part of the City's 2021-2025 STWP
ED15	Host a tour of available properties with regional developers		X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED16	Host a Developers Day	X	X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED17	Create an internship program	X					Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED18	Create a video on "Why Powder Springs?"	X					Economic Development	TBD	TBD	Part of the City's 2021-2025 STWP
ED19	Explore resources available through Kennesaw State University		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED20	Convene real estate brokers and property owners for commercial and industrial properties		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED22	Explore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19			X			Economic Development; Consultants	TBD	TBD	Part of the City's 2021-2025 STWP
ED23	Develop a tutorial on how to do business in Powder Springs	X					Economic Development; Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED25	Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development.		X				Economic Development; Community Development	\$40,000	General fund	Part of the City's 2021-2025 STWP
ED26	DCA Broadband Ready Community Designation			X			Economic Development; Community Development	Staff	N/A	Adopt DCA's model ordinance

City of Powder Springs 2025-2029 Short Term Work Plan										
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LAND USE										
LU1	Annex parcels identified in the comprehensive plan	X	X	X	X	X	Consultant ED Comm Dev BH3	Staff	N/A	Part of the City's 2021-2025 STWP
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriate	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X	X	X	X		Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU4	Major comprehensive plan update		X	X			Community Development; Consultants	\$150,000	General fund	
LU6	LCI Study: plans for redevelopment areas	X					Community Development; Consultants; ARC	\$40,000	General fund; ARC	Estimated cost reflects City's required 20% match
COMMUNITY FACILITIES & SERVICES										
C1	Community Rating System to lower flood insurance premiums	X	X	X	X	X	Administration; Community Development	\$5,000	General fund	Part of the City's 2021-2025 STWP
C2	Facilitate functions and events at Thurman Springs Park	X	X	X	X	X	Community Development; Parks & Recreation	\$80,000	General fund	Part of the City's 2021-2025 STWP
C4	Infrastructure reporting implementation		X				Community Development; Public Works	TBD	General fund	Part of the City's 2021-2025 STWP
C5	Lancer Sidewalks Phase II			X			Public Works	TBD	SPLOST/General fund	Part of the City's 2021-2025 STWP
C6	Theatre and reception hall: market for events, schedule events, and maintenance		X	X	X		City Manager; Community Development; Parks & Recreation	TBD	General fund	Part of the City's 2021-2025 STWP; eXamine adaptive re-use or highest/best use in FY25;
C7	Annual citizen survey	X	X	X	X	X	City Manager; City Clerk	Staff	N/A	Part of the City's 2021-2025 STWP City has completed and continues to conduct Community Surveys through FLASHVOTE annually.
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)		X	X	X	X	Community Development; Police Department; Economic Development; City Manager; Parks & Recreation	\$40,000	General fund	Part of the City's 2021-2025 STWP
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc		X	X	X	X	Police Department; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C10	Institute Community Emergency Response Team program; update COOP		X	X	X	X	Finance; Police Department; Public Works; City Manager	Staff	N/A	Part of the City's 2021-2025 STWP; consider removal - insufficient resources
C11	Continue to implement monthly playground safety inspection program	X	X	X	X	X	Parks & Recreation	\$2,000	General fund	Part of the City's 2021-2025 STWP
C12	Develop and implement SOP's for the Downtown Park	X	X	X	X	X	Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C13	New Civic Center Building Programming						City Manager; Community Development; Finance	TBD	TBD	Programming and design study by architects/consultants; remove due to insufficient resources

City of Powder Springs 2025-2029 Short Term Work Plan

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	Powder Springs Park Improvements - Dog Park, etc.	X	X				Parks & Recreation ; Community Development	\$1.4M	LWCF; Impact; SPLOST	
	EV Chargers			X			Public Works; Community Development			Insufficient resources; need grant source and good understanding or program in dealing with the negatives
	Stormwater Improvements	X	X				Community Development; Public Works		ARPA	Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used
	Richard D. Sailors Beautification Phase 1	X								
	Richard D. Sailors Beautification Phase 2		X						Capital	
	Financial Software transition	X					Finance et all		General Fund	
	Facility deficiency CIP	X					PW CD Cap	staff and contractor	General Fund	limited funding; Facilities R&M budgeted at \$130K for 'routine' R&M and priority projects identified in deficiency report; CIP needed
	Painting/Carpet at PD	X					PD PW Cap	contractor	General Fund	limited funding; insufficient requested
	Lighting installed at Park Place	X					CD City Hall		General Fund	Many more lights to consider in the neXt budget; Park Place included in FY25 budget
	Department assessment & restructure	X					City Hall	staff	General Fund	specialist included with PD
	Lighting deficiency study	X					CommDev, Public Works, City Hall	Consultant and staff	General Fund	BA: The estimated budget for materials and installation at the 50 locations is approximately \$71,524.
NATURAL & HISTORIC RESOURCES										
NH1	Seven Springs Walking Tour Markers			X			Community Development; Economic Development; Parks & Recreation	\$70,000	General fund	Part of the City's 2021-2025 STWP; reconsider
NH2	Linear Park - Future Phases		X	X			Community Development; Public Works; SPLOST Program Manager; Parks & Recreation		Impact fees; SPLOST; possible grant	
NH3	Maintenance of landscaping on parkway/roads & at newly landscaped areas	X	X	X	X	X	Public Works; Parks & Recreation	\$50,000	General fund	Part of the City's 2021-2025 STWP; \$10,000 annual budget
NH4	Bike Friendly Certification			X			Community Development; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
NH5	Implement the recommendations of the signage and wayfinding study	X					Community Development; Parks & Recreation	Staff and NSP	GF and Capital	Part of the City's 2021-2025 STWP
NH6	Conduct a parks, recreation, and greenspace master plan			X			Community Development; Parks & Recreation	\$75,000	General fund	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
	Amphitheater - Naming Rights	X					Parks & Rec Cap			
	Amphitheater - Audio & Visual	X	X				Parks & Rec Cap	\$123,000	Grant; Capital	start with sound; add visual screen in next year or 2
	Skate Park - Naming Rights	X					Parks & Rec Cap			
	Skate Park - Terraced Seating	X					Cap	TBD	Impact Fees	
	Thurman Springs Park signage	X					Cap	TBD	Impact Fees	

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	Pickleball/Basketball	X					City Hall Comm Dev PD	\$100,000	SPLOST	also include PW for maintenance issues
TRANSPORTATION										
ADDITIONAL STUDIES										
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T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T4	Brownsville Road & Hiram-Lithia Springs Road Traffic Study		X				PW CD Cap	\$40,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal and install protected left signal phases
T5	C.H. James Parkway at Richard D. Sailors Parkway Traffic Study		X				PW CD Cap	\$15,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include traffic study to evaluate operational improvements at the intersection. Interim improvements could include striping of northbound Powder Springs Road to better delineate lanes
T6	Brownsville Road at Linked UP Church Parking Lot Intersection Study		X				PW CD Cap	TBD	TBD	
T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway		X				PW CD Cap	TBD	TBD	
	Transportation Study	X					Comm Dev Public Works PD	\$87,000	Capital	Croy underway; need to complete by Dec in time for budget
ROADWAY										
T8	Butner Street Extension: Add 20' angled parking on each side, add two 10' travel lanes			X			Community Development; Public Works	\$135,000	General Fund/SPLOST/LCI Funding	Part of the City's 2021-2025 STWP - Consider Removal
T11	New Macland Road at Publix and Home Depot		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of New Macland Road at Publix and Home Depot shopping centers; Resources?
T12	Brownsville Road at Kroger		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources?
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements		X				PW CD Cap	\$400,000	General Fund/SPLOST	Add right-hand turn lanes
T14	C.H. James Parkway Striping and Pavement Marker Improvements			X			GDOT	\$40,000	GDOT	Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;
T15	Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road		X				PW CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road		X				PW CD Cap	\$3M	TBD	Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T17	Curb Cut Off C.H. James Parkway near Hill Road						Public Works	TBD	TBD	Part of the City's 2021-2025 STWP
T18	Curb Cut Off C.H. James Parkway near Florence Road						Public Works, GDOT	TBD	TBD	Part of the City's 2021-2025 STWP
T19	Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light			X			Public Works, GDOT	\$570,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Possibility with annexed development project?
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue				X		Public Works, GDOT	\$600,000	General Fund/SPLOST/congressional dollars	Part of the City's 2021-2025 STWP
T21	New Traffic Signal at C.H. James Parkway at Sterlingbrooke Drive						Public Works, GDOT	TBD	TBD	
T23	Street Resurfacing (Citywide)	X	X	X	X	X	Public Works	\$3,600,000	SPLOST	\$3.6 is total program cost
T24	Sidewalk & Drainage Associated with Road Projects	X	X	X	X	X	Public Works CD Cap	\$700,000	SPLOST	
T25	New Traffic Signal at Powder Springs Road at Ponderosa		X				Public Works CD Cap	\$1.4M	splost	
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage	X	X				Public Works CD Cap	\$1.4M	SPLOST	Signal is part of access road project.
	Truck traffic signage	X					Public Works Police Comm Dev			
	Trainfo		X				PD CD City Hall	staff and contractor	small amount in Cap so applying for grant	need grants; capital funding insufficient; application being prepaed
	Additional parking downtown		X				Public Works CD Cap	staff and contractor	General Fund	Very limited; chicanes; Streets
	Powder Springs Road Island installed		X				Public Works CD Cap	staff and contractor	SPLOST; developer's fee	Location, center turn lane on PS Road near Hopkins to near Ponderosa
	Austell Powder Springs roundabout	X	X				Community Development City Hall	Consultant	TIP plus match	For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road	X	X				Public Works CD Cap	\$875,000	SPLOST/LCI Funding	Part of the City's 2021-2025 STWP; insufficient resources;
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street				X		Public Works CD Cap	TBD	TBD	Project led by county; our local match in splost is \$500,000
T30	Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain					X	Community Development; Public Works; Parks & Recreation	\$3,500,000	General Fund/Cobb County/SPLOST/LCI Funding/Grant Funding	Part of 2016 LCI Study; consider removing; insufficient funds
T32	Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$3,600,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue
T33	New Macland Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$8,500,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T34	Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)					X	Public Works CD Cap	\$5,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T35	Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)					X	Public Works CD Cap	\$1,700,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)					X	Public Works CD Cap	\$3,250,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T37	Carter Road Pedestrian Improvements (from Powder Springs Road to Silver Comet Trail)					X	Public Works CD Cap	\$800,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)					X	Public Works CD Cap	\$1,300,000	General Fund/LCI Funding/Cobb County	Part of the City's 2021-2025 STWP
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain)					X	Public Works CD Cap	\$2,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP Consider removing
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk					X	Public Works CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP consider removing
T41	Butner Street Streetscape: landscaped planters and sidewalks					X	Public Works CD Cap	\$35,000	TBD	Part of the City's 2021-2025 STWP consider removing
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides					X	Public Works CD Cap	\$245,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T43	Hotel Avenue Landscape					X	Public Works CD Cap	\$110,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T44	Dillard Street Sharrow Markings (from Pineview Drive South to Atlanta Street)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T45	Atlanta Street Sharrow Markings (from Dillard Street to Old Austell Road)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T46	Marietta Street Sharrow Markings (from Dillard Street to Old Lost Mountain Road and Powder Springs Dallas Road intersection)					X	Public Works CD Cap	\$18,500	TBD	Part of the City's 2021-2025 STWP; Change this to center lane chicanes and landscaping; add in-road bollards at Oakview and Pineview to close roads on weekends
T47	Powder Springs Dallas Road Sharrow Markings (from Old Lost Mountain Road to Lucille Creek Trail entrance)					X	Public Works CD Cap	\$16,500	TBD	Part of the City's 2021-2025 STWP consider removing
T48	Grady Grier Drive Sharrow Markings (from Old Austell Road to end of road)					X	Public Works CD Cap	\$17,500	TBD	Part of the City's 2021-2025 STWP consider removing
T49	Hopkins Road Sharrows (from Powder Springs Road to city limits)					X	Public Works CD Cap	\$25,000	General Fund	Part of the City's 2021-2025 STWP consider removing
T50	Brownsville Road Sharrows (from C.H. James Parkway to Marietta Street)					X	Public Works CD Cap	\$20,000	General Fund	Part of the City's 2021-2025 STWP consider removing
	Dallas PS Roundabout	X	X				City Hall Comm Dev PD PW	\$1.7m	splst	Splst project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter
	Traffic Islands for Marietta Street - chicane	X	X				PD PW CD	TBD		use the Croy study for downtown traffic assessment
	Lewis/Oglesby Improvements	X	X				CD PW PD	\$3M	loan splst	limited funding; applying for loan with Croy's help;

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Dedicated turn lane at 278	X	X				City Hall Comm Dev	\$400,000	SPLOST & developer fee	planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction
TRANSIT										
T51	MARTA Connection Bus			X			Public Works; MARTA; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent
T52	Flex Bus Expansion		X	X			Public Works; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include eXPanding Flex Zone 1 service to the Powder Springs city limits
GENERAL										
	CAP documented HOA meetings	X					Gov. Compliance PD			Springbrooke set up
	CAP event in fall	X					Gov. Compliance PD	TBD	General Fund	
	CAP event in spring	X					Gov. Compliance PD	TBD	General Fund	
	FUSUS underway with private sector	X					PD	\$50,000/yr	ARPA	2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage	X					Parks CD City Hall	TBD	General	Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well
	Board Council fall retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	Board Council spring retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	ARPA Projects - Habitat, Food, SW	X					City Hall		ARPA	encumber/obligate all funds by Dec 2024
	City Hall FFE new	X					City Hall Admin Services	\$500,000	General	Design underway by Croft
	Samsara reporting	X					City Hall PD Sanitation PW	\$50,000	General	Part of Risk Mgmt Program
	Beautification Grant Program	X					KPSB ED City Hall	\$50,000	General Fund	applications released; due Sept; spend by April Brian Allen will contact Cobb to confirm they don't have any meter upgrades or other improvements scheduled after our projects; Cobb may move their projects up the schedule for us.
	Reading Club - GMA	X					City Hall	\$1,000	General Fund	3 council will read; obtain books for library?
	Youth Council conference/training	X					City Hall	TBD	General Fund	Conference in fall
	Vehicle Surplus	X					PW PD			
	Retirement training	X					City Hall			Check consultant availability
	Marketing/PR Plan		X				DDA Above Cloud All	\$20,000	General	savings in ED
	Business panel discussion	X					Consultant ED	TBD	General	
	Homelessness response	X					ARPA CM Agency Directors	\$35,000	ARPA	4P feedback; NLC; Cobb EMA
	Affordable housing plan	X					ARPA CM Comm Dev	25,000	ARPA	use existing housing stock; Habitat partnership
	Service Delivery Strategy	X	X				City Hall	150,000	General Fund Capital	still need to do land use with Comm Dev; also need to do fire by 2027
	Sewer project at Senior Center	X					Public Works	\$75,000	CDBG	must be completed by December 2024
	RFP DDA properties	X					DDA			
	Banner replacement Lewis Road	X					City Hall ED	NA		needs to be completed before end of 2024
	Banner replacement Marietta Street		X				Parks		General Fund Capital	2 regarding trail at Dillard need removal and replacement ASAP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Outdoor musical instruments at Park		X				City Hall Comm Dev	15000	General Fund Grant	research type and cost
	Older American Month event	X					Parks PD PW		General Fund	something simple and low cost; plan for May
	Baptist Church Acquisition	X					City Hall CD	\$58,000 min	Capital	in condemnation proceedings

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
ECONOMIC DEVELOPMENT										
ED1	Host annual downtown business open house; Host annual reception for downtown property owners.	X	X	X	X	X	Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED2	Public outreach: messenger; signage; brochures and cards, and website review to be conducted bi-monthly	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	Staff	N/A	Part of the City's 2021-2025 STWP
ED3	Work through DDA to solicit proposals consistent with LCI recommendations			X			City Manager; Economic Development; City Clerk	\$25,000	General fund	Part of the City's 2021-2025 STWP
ED4	Develop and continue to refine properties around Thurman Springs Park			X	X	X	Community Development; SPLOST Program Manager; Economic Development	\$26,500	General fund	Part of the City's 2021-2025 STWP
ED5	Develop Economic Development Strategy – update annually, including evaluation of marketing to hits on city and economic development websites			X	X	X	Economic Development; Community Development	\$30,000	General fund	Part of the City's 2021-2025 STWP
ED6	Host annual meetings with local businesses, including those within industries recommended for recruitment in Fanning Report	X	X	X	X	X	City Manager; Economic Development; DAPS; DDA	TBD	General fund	Part of the City's 2021-2025 STWP
ED7	Identify and attend industry events occurring within the region		X	X	X		City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED8	Inventory and assess all potential and eXisting industrial and commercial properties	X	X	X	X	X	City Manager; Economic Development; DAPS	Staff	N/A	Part of the City's 2021-2025 STWP
ED9	Create printed and electronic site information packets on potential development areas, vacant sites, and downtown properties. Create brochures for targeted industries.		X	X	X		Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED11	Market the economic development office as the “go-to” for local business owners in solving problems		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED12	Further develop the local business ambassador program					X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED13	Develop and update an online business directory in partnership with the Powder Springs Business Group						Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED14	Host business tours for community leaders		X	X	X	X	Economic Development; Consultants	TBD	General fund	Part of the City's 2021-2025 STWP
ED15	Host a tour of available properties with regional developers		X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED16	Host a Developers Day	X	X				Economic Development	TBD	General fund	Part of the City's 2021-2025 STWP
ED17	Create an internship program	X					Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED18	Create a video on "Why Powder Springs?"	X					Economic Development	TBD	TBD	Part of the City's 2021-2025 STWP
ED19	Explore resources available through Kennesaw State University		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED20	Convene real estate brokers and property owners for commercial and industrial properties		X	X	X	X	Economic Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED22	Explore the feasibility of developing a co-working space; consider alternative solutions in light of COVID-19			X			Economic Development; Consultants	TBD	TBD	Part of the City's 2021-2025 STWP
ED23	Develop a tutorial on how to do business in Powder Springs	X					Economic Development; Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
ED25	Conduct a marketing study that will research Powder Springs' target demographic(s), and create strategies for attracting new residents, business owners, tourists, and development.		X				Economic Development; Community Development	\$40,000	General fund	Part of the City's 2021-2025 STWP
ED26	DCA Broadband Ready Community Designation			X			Economic Development; Community Development	Staff	N/A	Adopt DCA's model ordinance

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
LAND USE										
LU1	Annex parcels identified in the comprehensive plan	X	X	X	X	X	Consultant ED Comm Dev BH3	Staff	N/A	Part of the City's 2021-2025 STWP
LU2	Update City boundary map with actions through the General Assembly - annual submittals as appropriate	X	X	X	X	X	Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU3	Update the Unified Development Code to eliminate discrepancies, make it more user friendly, and review and revise regulations	X	X	X	X		Community Development	Staff	N/A	Part of the City's 2021-2025 STWP
LU4	Major comprehensive plan update		X	X			Community Development; Consultants	\$150,000	General fund	
LU6	LCI Study: plans for redevelopment areas	X					Community Development; Consultants; ARC	\$40,000	General fund; ARC	Estimated cost reflects City's required 20% match
COMMUNITY FACILITIES & SERVICES										
C1	Community Rating System to lower flood insurance premiums	X	X	X	X	X	Administration; Community Development	\$5,000	General fund	Part of the City's 2021-2025 STWP
C2	Facilitate functions and events at Thurman Springs Park	X	X	X	X	X	Community Development; Parks & Recreation	\$80,000	General fund	Part of the City's 2021-2025 STWP
C4	Infrastructure reporting implementation		X				Community Development; Public Works	TBD	General fund	Part of the City's 2021-2025 STWP
C5	Lancer Sidewalks Phase II			X			Public Works	TBD	SPLOST/General fund	Part of the City's 2021-2025 STWP
C6	Theatre and reception hall: market for events, schedule events, and maintenance		X	X	X		City Manager; Community Development; Parks & Recreation	TBD	General fund	Part of the City's 2021-2025 STWP; eXamine adaptive re-use or highest/best use in FY25;
C7	Annual citizen survey	X	X	X	X	X	City Manager; City Clerk	Staff	N/A	Part of the City's 2021-2025 STWP City has completed and continues to conduct Community Surveys through FLASHVOTE annually.
C8	Develop marketing and use strategy for city trails (5K; PD Bike Patrol; Cameras; etc.)		X	X	X	X	Community Development; Police Department; Economic Development; City Manager; Parks & Recreation	\$40,000	General fund	Part of the City's 2021-2025 STWP
C9	Institute Community Policing Program to include CAP, Bridge Gap meetings, Business Watch, etc		X	X	X	X	Police Department; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C10	Institute Community Emergency Response Team program; update COOP		X	X	X	X	Finance; Police Department; Public Works; City Manager	Staff	N/A	Part of the City's 2021-2025 STWP; consider removal - insufficient resources
C11	Continue to implement monthly playground safety inspection program	X	X	X	X	X	Parks & Recreation	\$2,000	General fund	Part of the City's 2021-2025 STWP
C12	Develop and implement SOP's for the Downtown Park	X	X	X	X	X	Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP
C13	New Civic Center Building Programming						City Manager; Community Development; Finance	TBD	TBD	Programming and design study by architects/consultants; remove due to insufficient resources

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Powder Springs Park Improvements - Dog Park, etc.	X	X				Parks & Recreation ; Community Development	\$1.4M	LWCF; Impact; SPLOST	
	EV Chargers			X			Public Works; Community Development			Insufficient resources; need grant source and good understanding or program in dealing with the negatives
	Stormwater Improvements	X	X				Community Development; Public Works		ARPA	Several ARPA stormwater projects have been completed; programmed to complete ARPA or at least encumber by 12/24. Fee raised; budget and reserves to be used
	Richard D. Sailors Beautification Phase 1	X								
	Richard D. Sailors Beautification Phase 2		X						Capital	
	Financial Software transition	X					Finance et all		General Fund	
	Facility deficiency CIP	X					PW CD Cap	staff and contractor	General Fund	limited funding; Facilities R&M budgeted at \$130K for 'routine' R&M and priority projects identified in deficiency report; CIP needed
	Painting/Carpet at PD	X					PD PW Cap	contractor	General Fund	limited funding; insufficient requested
	Lighting installed at Park Place	X					CD City Hall		General Fund	Many more lights to consider in the neXt budget; Park Place included in FY25 budget
	Department assessment & restructure	X					City Hall	staff	General Fund	specialist included with PD
	Lighting deficiency study	X					CommDev,Public Works, City Hall	Consultant and staff	General Fund	BA:The estimated budget for materials and installation at the 50 locations is approxImately \$71,524.
NATURAL & HISTORIC RESOURCES										
NH1	Seven Springs Walking Tour Markers			X			Community Development; Economic Development; Parks & Recreation	\$70,000	General fund	Part of the City's 2021-2025 STWP; reconsider
NH2	Linear Park - Future Phases		X	X			Community Development; Public Works; SPLOST Program Manager; Parks & Recreation		Impact fees; SPLOST; possible grant	
NH3	Maintenance of landscaping on parkway/roads & at newly landscaped areas	X	X	X	X	X	Public Works; Parks & Recreation	\$50,000	General fund	Part of the City's 2021-2025 STWP; \$10,000 annual budget
NH4	Bike Friendly Certification			X			Community Development; Parks & Recreation	Staff	N/A	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
NH5	Implement the recommendations of the signage and wayfinding study	X					Community Development; Parks & Recreation	Staff and NSP	GF and Capital	Part of the City's 2021-2025 STWP
NH6	Conduct a parks, recreation, and greenspace master plan			X			Community Development; Parks & Recreation	\$75,000	General fund	Part of the City's 2021-2025 STWP; push out or remove for insufficient resources
	Amphitheater - Naming Rights	X					Parks & Rec Cap			
	Amphitheater - Audio & Visual	X	X				Parks & Rec Cap	\$123,000	Grant; Capital	start with sound; add visual screen in next year or 2
	Skate Park - Naming Rights	X					Parks & Rec Cap			
	Skate Park - Terraced Seating	X					Cap	TBD	Impact Fees	
	Thurman Springs Park signage	X					Cap	TBD	Impact Fees	

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
	Senior programming in park	X					City Hall Sanitation ED		General Fund	i.e. focused effort to invite senior development to brown bag concerts; do Older American Month focus like coffee and donuts
	Facility Use assessment study (Ford Center & Church)	X					Parks PD PW San City Hall	\$25,000	General Fund	planning effort; must include all depts, in particular Parks. Contact library re: theater use
	Pickleball/Basketball	X					City Hall Comm Dev PD	\$100,000	SPLOST	also include PW for maintenance issues
TRANSPORTATION										
ADDITIONAL STUDIES										
T1	C.H. James Parkway & Brownsville Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T2	C.H. James Parkway & Hill Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
T3	Richard D. Sailors Parkway & Old Lost Mountain Road Traffic Study		X				PW CD Cap	\$20,000	TBD	Part of the City's 2021-2025 STWP; Project will include traffic study to retime traffic signal
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T7	Analyze Ways to Allow Increased Connectivity along C.H. James Parkway		X				PW CD Cap	TBD	TBD	
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T12	Brownsville Road at Kroger		X	X			Public Works	\$120,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Project will include signalization of Brownsville Road at Kroger shopping centers or addition of two way left turn lane to Brownsville Road Resources?
T13	C.H. James Parkway at Powder Springs-Dallas Road Intersection Improvements		X				PW CD Cap	\$400,000	General Fund/SPLOST	Add right-hand turn lanes
T14	C.H. James Parkway Striping and Pavement Marker Improvements			X			GDOT	\$40,000	GDOT	Part of the City's 2021-2025 STWP; Project will include replacing reflective pavement markers along C H James Parkway;
T15	Curb Cut Off C.H. James Parkway at Hopeland Industrial to Connect to Shipp Road		X				PW CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP; Remove? Feasibility needs to be discussed
T16	Curb Cut and Access Road Off C.H. James Parkway to Connect to Oglesby Road		X				PW CD Cap	\$3M	TBD	Part of the City's 2021-2025 STWP; Intersection control type TBD; Changed to focus on improvements on Lewis to mitigate impacts

City of Powder Springs 2025-2029 Short Term Work Plan										
#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T17	Curb Cut Off C.H. James Parkway near Hill Road						Public Works	TBD	TBD	Part of the City's 2021-2025 STWP
T18	Curb Cut Off C.H. James Parkway near Florence Road						Public Works, GDOT	TBD	TBD	Part of the City's 2021-2025 STWP
T19	Curb Cut Off C.H. James Parkway at Paulding County line, with access road connecting to Sterlingbrooke Drive and Traffic Light			X			Public Works, GDOT	\$570,000	General Fund/SPLOST	Part of the City's 2021-2025 STWP; Possibility with annexed development project?
T20	New Traffic Signal at C.H. James Parkway at Sweetwater Avenue				X		Public Works, GDOT	\$600,000	General Fund/SPLOST/congressional dollars	Part of the City's 2021-2025 STWP
T21	New Traffic Signal at C.H. James Parkway at Sterlingbrooke Drive						Public Works, GDOT	TBD	TBD	
T23	Street Resurfacing (Citywide)	X	X	X	X	X	Public Works	\$3,600,000	SPLOST	\$3.6 is total program cost
T24	Sidewalk & Drainage Associated with Road Projects	X	X	X	X	X	Public Works CD Cap	\$700,000	SPLOST	
T25	New Traffic Signal at Powder Springs Road at Ponderosa		X				Public Works CD Cap	\$1.4M	splost	
T26	New Parallel Access Road from Shopping Area east of Powder Springs Road SW at Richard D Sailors Parkway to New Intersection at Powder Springs Road at Creekwood by Paran Homes and Powder Springs Storage	X	X				Public Works CD Cap	\$1.4M	SPLOST	Signal is part of access road project.
	Truck traffic signage	X					Public Works Police Comm Dev			
	Trainfo		X				PD CD City Hall	staff and contractor	small amount in Cap so applying for grant	need grants; capital funding insufficient; application being prepaed
	Additional parking downtown		X				Public Works CD Cap	staff and contractor	General Fund	Very limited; chicanes; Streets
	Powder Springs Road Island installed		X				Public Works CD Cap	staff and contractor	SPLOST; developer's fee	Location, center turn lane on PS Road near Hopkins to near Ponderosa
	Austell Powder Springs roundabout	X	X				Community Development City Hall	Consultant	TIP plus match	For scoping; need to complete scoping by spring so can apply for PE/ROW/Construction
T27	10' to 12' Concrete Multi-Use Trail Phase 2: From Silver Comet Trail Connector along Old Lost Mountain Road to Oakview Drive to Downtown/Lewis Road	X	X				Public Works CD Cap	\$875,000	SPLOST/LCI Funding	Part of the City's 2021-2025 STWP; insufficient resources;
T28	Austell Powder Springs Road Trail and connection to Silver Comet Trail Connection: From Jackson Way at Pineview Drive along Pineview Drive and Marietta Street to Austell Powder Springs Road SW at Marietta Street				X		Public Works CD Cap	TBD	TBD	Project led by county; our local match in splost is \$500,000
T30	Recreation Trails: 12' Concrete Trail from Brownsville Road South through Floodplain					X	Community Development; Public Works; Parks & Recreation	\$3,500,000	General Fund/Cobb County/SPLOST/LCI Funding/Grant Funding	Part of 2016 LCI Study; consider removing; insufficient funds
T32	Austell Powder Springs Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$3,600,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP; how is this different from above? Again, a resource issue
T33	New Macland Road Pedestrian Improvements (from Marietta Street to city limits)					X	Public Works CD Cap	\$8,500,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T34	Macedonia Road Pedestrian Improvements (from New Macland Road to Hopkins Road)					X	Public Works CD Cap	\$5,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP

City of Powder Springs 2025-2029 Short Term Work Plan

#	Project	2025	2026	2027	2028	2029	Responsible Party	Estimated Cost	Funding Source	Notes
T35	Powder Springs Dallas Road Pedestrian Improvements (from Lucille Trail to Powder Springs Park and Ride Lot)					X	Public Works CD Cap	\$1,700,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T36	Hill Road Pedestrian Improvements (from city limits to Brownsville Road)					X	Public Works CD Cap	\$3,250,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T37	Carter Road Pedestrian Improvements (from Powder Springs Road to Silver Comet Trail)					X	Public Works CD Cap	\$800,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP
T38	Elliott Road Pedestrian Improvements (from Silverbrook Crossing to Silver Comet Trail)					X	Public Works CD Cap	\$1,300,000	General Fund/LCI Funding/Cobb County	Part of the City's 2021-2025 STWP
T39	Powder Springs Creek Trail (from Powder Springs Dallas Road and Lucille Trail to Hill Road through Powder Springs Creek floodplain)					X	Public Works CD Cap	\$2,200,000	General Fund/LCI Funding	Part of the City's 2021-2025 STWP Consider removing
T40	Lewis Road Landscaping: median landscaping along corridor, inside median and at back of sidewalk					X	Public Works CD Cap	TBD	TBD	Part of the City's 2021-2025 STWP consider removing
T41	Butner Street Streetscape: landscaped planters and sidewalks					X	Public Works CD Cap	\$35,000	TBD	Part of the City's 2021-2025 STWP consider removing
T42	Jackson Way Streetscape: reconfiguration, landscaped planters, and sidewalks on both sides					X	Public Works CD Cap	\$245,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T43	Hotel Avenue Landscape					X	Public Works CD Cap	\$110,000	General Fund/SPLOST/LCI Funding/Grand Funding	Part of the City's 2021-2025 STWP consider removing
T44	Dillard Street Sharrow Markings (from Pineview Drive South to Atlanta Street)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T45	Atlanta Street Sharrow Markings (from Dillard Street to Old Austell Road)					X	Public Works CD Cap	\$12,500	TBD	Part of the City's 2021-2025 STWP consider removing
T46	Marietta Street Sharrow Markings (from Dillard Street to Old Lost Mountain Road and Powder Springs Dallas Road intersection)					X	Public Works CD Cap	\$18,500	TBD	Part of the City's 2021-2025 STWP; Change this to center lane chicanes and landscaping; add in-road bollards at Oakview and Pineview to close roads on weekends
T47	Powder Springs Dallas Road Sharrow Markings (from Old Lost Mountain Road to Lucille Creek Trail entrance)					X	Public Works CD Cap	\$16,500	TBD	Part of the City's 2021-2025 STWP consider removing
T48	Grady Grier Drive Sharrow Markings (from Old Austell Road to end of road)					X	Public Works CD Cap	\$17,500	TBD	Part of the City's 2021-2025 STWP consider removing
T49	Hopkins Road Sharrows (from Powder Springs Road to city limits)					X	Public Works CD Cap	\$25,000	General Fund	Part of the City's 2021-2025 STWP consider removing
T50	Brownsville Road Sharrows (from C.H. James Parkway to Marietta Street)					X	Public Works CD Cap	\$20,000	General Fund	Part of the City's 2021-2025 STWP consider removing
	Dallas PS Roundabout	X	X				City Hall Comm Dev PD PW	\$1.7m	splst	Splst project; design nearly complete; waiting on SRTA for r/w acquisition; plan to bid late winter
	Traffic Islands for Marietta Street - chicane	X	X				PD PW CD	TBD		use the Croy study for downtown traffic assessment
	Lewis/Oglesby Improvements	X	X				CD PW PD	\$3M	loan splst	limited funding; applying for loan with Croy's help;

City of Powder Springs 2025-2029 Short Term Work Plan

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	Dedicated turn lane at 278	X	X				City Hall Comm Dev	\$400,000	SPLOST & developer fee	planning function for design and to identify funding; this is in the 2022 ; \$00K includes PE and Construction
TRANSIT										
T51	MARTA Connection Bus			X			Public Works; MARTA; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include bus line connecting from Powder Springs Park & Ride Lot to Hamilton E. Holmes MARTA Station; Microtransit option; MSPLOST dependent
T52	Flex Bus Expansion		X	X			Public Works; CobbLink	TBD	TBD	Part of the City's 2021-2025 STWP; Project will include eXPanding Flex Zone 1 service to the Powder Springs city limits
GENERAL										
	CAP documented HOA meetings	X					Gov. Compliance PD			Springbrooke set up
	CAP event in fall	X					Gov. Compliance PD	TBD	General Fund	
	CAP event in spring	X					Gov. Compliance PD	TBD	General Fund	
	FUSUS underway with private sector	X					PD	\$50,000/yr	ARPA	2nd payment with ARPA due Dec; 1/2 of 3rd payment with ARPA due Dec 2025 and other 1/2 from GF
	Street signs - inventory & replaced/upgraded/cleaned - includes wayfinding signage	X					Parks CD City Hall	TBD	General	Develop plan for sign replacement; identify ones to be replaced; price them and then decide; include wayfinding signs as well
	Board Council fall retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	Board Council spring retreat	X					City Hall	\$500	General	Ford Center? Facilitate?
	ARPA Projects - Habitat, Food, SW	X					City Hall		ARPA	encumber/obligate all funds by Dec 2024
	City Hall FFE new	X					City Hall Admin Services	\$500,000	General	Design underway by Croft
	Samsara reporting	X					City Hall PD Sanitation PW	\$50,000	General	Part of Risk Mgmt Program
	Beautification Grant Program	X					KPSB ED City Hall	\$50,000	General Fund	applications released; due Sept; spend by April Brian Allen will contact Cobb to confirm they don't have any meter upgrades or other improvements scheduled after our projects; Cobb may move their projects up the schedule for us.
	Reading Club - GMA	X					City Hall	\$1,000	General Fund	3 council will read; obtain books for library?
	Youth Council conference/training	X					City Hall	TBD	General Fund	Conference in fall
	Vehicle Surplus	X					PW PD			
	Retirement training	X					City Hall			Check consultant availability
	Marketing/PR Plan		X				DDA Above Cloud All	\$20,000	General	savings in ED
	Business panel discussion	X					Consultant ED	TBD	General	
	Homelessness response	X					ARPA CM Agency Directors	\$35,000	ARPA	4P feedback; NLC; Cobb EMA
	Affordable housing plan	X					ARPA CM Comm Dev	25,000	ARPA	use existng housing stock; Habitat partnership
	Service Delivery Strategy	X	X				City Hall	150,000	General Fund Capital	still need to do land use with Comm Dev; also need to do fire by 2027
	Sewer project at Senior Center	X					Public Works	\$75,000	CDBG	must be completed by December 2024
	RFP DDA properties	X					DDA			
	Banner replacement Lewis Road	X					City Hall ED	NA		needs to be completed before end of 2024
	Banner replacement Marietta Street		X				Parks		General Fund Capital	2 regarding trail at Dillard need removal and replacement ASAP

City of Powder Springs 2025-2029 Short Term Work Plan

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	Outdoor musical instruments at Park		X				City Hall Comm Dev	15000	General Fund Grant	research type and cost
	Older American Month event	X					Parks PD PW		General Fund	something simple and low cost; plan for May
	Baptist Church Acquisition	X					City Hall CD	\$58,000 min	Capital	in condemnation proceedings