



FY21 Budget Book



Annual Operating Budget



FY21 BUDGET

Submitted by

Pam Conner, City Manager

May 13, 2020

Prepared by

Kelly Axt, Budget Officer

Contributors

Danny McCullars, Finance Director
John Culpepper, Budget Consultant



Elected Officials



*Al Thurman
Mayor*



*Patrick Bordelon
Post 1 – At Large*



*Patricia Wisdom
Post 2 –At Large*



*Henry Lust
Ward 1*



*Doris Dawkins
Ward 2*



*Nancy Farmer
Ward 3*

Vision Statement

Powder Springs, a city inspired by the past, invigorated by the present, and innovative about the future



Mission Statement

The City of Powder Springs government, residents and businesses working together to promote a safe, economically secure & stimulating city, where people want to visit and call home

Create
Destinations
that appeal to
Residents and visitors

Develop
and promote a
Safe City

Create an
atmosphere of
Community

Attract
and retain
Businesses

BUDGET TRANSMITTAL LETTER



Honorable Mayor and Council
Powder Springs, GA

Dear Mayor Thurman and City Council:

Please find attached the submitted annual operating and capital budget for the City's fiscal year beginning July 1, 2020 and ending June 30, 2021 (FY21). With this year's budget, we focus on achieving your strategic priorities in an environment of reduced revenues and expenses. The pandemic we find ourselves in, the effects of which will continue for some time, requires an estimated reduction in expenses of just over \$250,000 from current year expenses. This is due to an approximate 7% reduction in consumer or population driven revenue sources.

However, because we do not expect a significant impact on the tax digest for FY21 (we are likely to see that impact in FY22), we do not anticipate raising taxes or fees at this time. The recommendations maintain six-month's of operating reserves.

The fiscal challenges we will face from this reduction will intrude on our capacity to achieve the priorities of the City's Comprehensive and Strategic Plans to work with residents and businesses to promote a safe, economically secure and stimulating city where people want to visit, do business and call home. However, with the resources we expect to have, we propose improving technologies where possible, continue infrastructure repair and maintenance, promoting and celebrating our hometown character and good quality of life, collaborating on best ways to deliver essential services and expand partnerships with the community to deliver the desired outcomes and services, and investing in the City's future.

Because we will be unable to hire additional needed staff in the near term to increase our capacity to achieve our goals, it will be even more important to tap into our potential to be creative, independent thinkers who can collaborate with each other, experts and the community to solve problems and propel us forward during this health and economic crisis with the intention of enabling better work processes and creating more value. We cannot be unequal to the challenges facing us.

We will maintain the City's **vision** to be inspired by the past, invigorated about the present and innovative about the future as we work to achieve the **strategies** of *creating an atmosphere of community, attracting and retaining businesses, developing and promoting a safe city and creating destinations that appeal to residents and visitors*. Additionally, we must be mindful of the need to be flexible and

willing to adapt to our ever-changing conditions. We have to be willing to invest in our city's future and willing to redesign our work to accommodate technology, social distancing and other influences and be able to plan for new needs and activities that result from changes in our economy, workforce and society.

Operating Plan Summary:

The FY21 submitted budget reflects planned expenditures of \$9,435,076 million, which represents a 28% decrease from current year. General fund revenue growth is projected to decrease 2.59% overall, owing to a slight 4-5% growth in the tax digest and an approximate 7% decrease in other revenue sources. Sanitation and stormwater revenues expenses are expected to increase .6% and 5.12% respectively.

With the exception of public safety and stormwater, authorized but vacant positions have been eliminated, and one position in billing has been eliminated. Training and travel, advertising, legal, telephone, and building permit expenses have been reduced and fewer events planned than originally anticipated. The budget retains professional services in areas requiring specialized expertise and experience; these services can be modified in future budgets as needed.

If and when revenue growth improves, the following budget amendments would be recommended in the following priorities: field pay adjustments for non-exempt personnel who perform their jobs in the field (sworn officers, public works, stormwater and parks) cost of living adjustments for all employees; hire sanitation employee; hire code enforcement officer; hire graduate student intern for human resources; hire assistant city manager/engineer to oversee public works, community development and parks; establish a merit recognition fund; restructure organization for assistant city manager to oversee finance, billing and customer service. These priorities would have been recommended in FY21 had we not experienced our economic changes.

Capital Improvements Plan Summary:

Once fund balance is stabilized at six months of reserves, the submitted budget recommends continued allocation of 10% of prior year fund balance to emergency preparedness and resurfacing. Additionally, the recommendation funds police department vehicles and allocates 50% of the cost of a truck for parks and recreation. It includes heating and air conditioning ventilation system replacements, city parking lot repairs and resurfacing, a marquee sign upgrade, grant match and land acquisition.

Changes to the Budget in Governmental Activities.

Government activities, which do not include Sanitation and Stormwater, decrease 2.59% in FY21 to \$9,435,076. (Note: \$550,000 from Cobb County Water System is included

in revenues as is the \$550,000 transfer out for debt service.) This represents a 28% decrease in operating expenses.

Property tax revenues are projected to increase 4-5% as a result of increased property values and new growth from residential development and a small amount of commercial growth. However, building permits and related development fees, fines and forfeitures, facility rental incomes and occupational taxes are expected to decrease while a few other revenue sources are expected to have only a small increase. The TAVT revenues experienced shortfalls in the current fiscal year and are being addressed by the Georgia General Assembly. It is uncertain when the statutory changes will be adopted and implemented, but even with modifications, the TAVT is expected to see a decline. Overall these revenues are expected to decline approximately seven percent.

Expenses: the submitted budget projects a reduction in governmental activities expenses of 28%. The park and recreation budget is recommended to increase to accommodate increased maintenance and events, although events are planned at a lesser scale that originally contemplated. Additionally, the budget recommends increased expenses for costs associated with health care, pensions and post-employment benefits, all of which account for 7% of the budget.

DEPARTMENT/FUND	FY21 SALARY	FY21 FICA & MEDICARE	FY21 RETIREMENT *	FY 21 BENEFITS *	FY21 TOTALS
GENERAL FUND	3,638,823	277,132	254,595	532,727	4,703,276
PERCENTAGE OF BUDGET	38.6%	2.9%	2.7%	5.6%	49.8%
SANITATION	286,832	21,943	20,365	47,097	376,237
PERCENTAGE OF BUDGET	21.1%	1.6%	1.5%	3.5%	27.7%
STORM WATER	95,175	7,281	6,757	18,311	127,525
PERCENTAGE OF BUDGET	19.3%	1.5%	1.4%	3.7%	25.8%
FY 21 GENERAL FUND BUDGET	9,435,076				
FY 21 SANITATION FUND BUDGET	1,358,278				
FY21 STORM WATER FUND BUDGET	494,329				
FY 21 MAJOR FUNDS BUDGET	11,287,683				
ALL FUND BENEFITS (*) COST AND PERCENTAGE		787,321.23		7.0%	

Changes to the Budget in Enterprise Funds.

Revenues in both Sanitation and Stormwater are projected to see a small increase as a result of new development added to the City. Sanitation is expected to increase by .6% to \$1,358,278 and Stormwater by 5.4% to \$494,329.

Expenses in stormwater are expected to increase slightly as a result of increased costs in health care, pension, workers compensation and slightly enhanced repairs and maintenance of infrastructure.

Expenses in sanitation are expected to rise as a result of significant increase in landfill and recycling expenses (projected to be an additional \$81,000) that required the proposed use of sanitation fund balance in order to avoid a fee increase in FY21.

Key Points in the FY21 Budget

The submitted budget was prepared to support to the greatest extent possible citywide initiatives, departmental activities and department operations that help achieve the City's core strategies of *promoting a safe city, attract and retain business, creating destinations and creating an atmosphere of community.*

- This budget maintains operating reserves at the six months and no fee or tax increase.
- The budget includes a total of 85.5 authorized positions (with the elected body), which is a decrease of 1.5 positions. Needed positions will be postponed.
- The budget provides an increase of \$92,375 for events, programming and maintenance at the downtown park.
- The budget continues to address business development, marketing, public information, information technology, and audit and budget activities by experienced contract professionals and adds services to evaluate and recommend a redesign of how we work to achieve greater impact and desired outcomes for a combined amount of \$253,700 or about \$3200 less than FY20.
- The budget addresses enhanced services in street, rights of way, and stormwater maintenance of \$94,961.
- The CIP of approximately \$1 million includes two police department vehicles, parking lot repairs and resurfacing, HVAC replacements, an allocation of a parks and recreation vehicle to be purchased in FY22, grant matches, parking expansion and land acquisition.
- Adding scanning technologies in community development for an approximate \$36,000 to improve work efficiencies.
- Contingencies are increased in anticipation of greater needs for cleaning and personal protective equipment for staff while in the workplace.

Millage Rate

The recommended FY21 budget does not include an increase in the millage rate or any increase in fees. The millage rate of 9.5 would be retained.

As you will recall, the City sold the water and sewer system in FY19 on June 25, 2019 because the City lacked sufficient technical and financial resources to properly manage and operate the system at the lowest cost to the public. Selling the system reduced both operating costs that we could not sustain as well as the usage rates for our customers.

The City adopted a millage rate of 9.5 for FY19 when it made the decision to sell the water and sewer system. Without the rate increase, the City was looking at a fairly large deficit for several reasons. The staff who performed water and sewer services also performed other services such as mowing, parks maintenance and street maintenance. However, they were fully paid from water and sewer revenues rather than the general fund, yet the city still had an obligation to perform those services. Additionally, water and sewer funds made indirect payments to the general fund to help pay the salaries of other employees outside of water and sewer. Finally, ongoing operational expenses such as utilities would have to be absorbed completely within the general fund upon the sale of the system. Even had the decision been made to retain ownership of the system, and operate and maintain it properly, the City would have had to increase the millage rate to hire the staff needed to perform mowing, parks and street maintenance and cover the funds needed to meet the minimum required system repairs.

The revenues from this FY19 millage rate enabled us to maintain then existing services to the public, which became evident at the conclusion of FY19. With only a small amount remaining at the end of FY19, the City very accurately and wisely adopted, and then later maintained for FY20, the 9.5 millage rate. That rate as well as modest growth allowed us last year to begin the gradual expansion of our workforce in FY20 and improve efficiencies with technology.

As we discovered during FY19 and continued to experience in fiscal year 2020, personnel shifts have permitted careful and innovative thought about reorganization and alignment of skills that best serve the public in the long term. However, we continue to experience workforce shortages and multiple generations in the workforce, and a once-stable economy stalled at the end of the 3rd quarter and is projected to decline for the next two to three years.

On March 11, 2020, during preparation of our FY21 budget, the World Health Organization declared novel coronavirus (COVID-19) a pandemic. Like the rest of the nation, the City undertook steps to implement public health recommendations for social distancing to blunt the impact of the virus by closing city facilities and adopting modified limited hours of operation to provide essential services to the public. The duration of this event of critical significance is unknown as are its economic impacts. We have begun to gather data from our own community in an attempt to quantify the repercussions of prolonged, or resumed, closings and social distancing. Our facilities

remain closed as of this submittal and some are likely to remain closed in the foreseeable future or experience intermittent closures over the next fiscal year.

This health crisis has led to significant social and economic impacts affecting all communities, including ours. Our FYI21 budget is \$251,134 less than our current year budget as a result of decreased non-property tax revenues. Without the general stability of property tax revenues, the impacts to the budget and community would be greater. Depending on the length of time before a vaccine is discovered and the impacts from the pandemic have lessened, we would anticipate continued impacts in the following fiscal year as well.

Thus, what we started a year ago – being creative and innovative about meeting the needs of and producing outcomes for our community – is called into sharper relief now, and we must continue what we started in thinking outside the norm to develop solutions that best meet the needs of and provide quality services to our citizens while minimizing their financial burden and sustaining our future.

Because we have not yet operated under a budget that is completely independent of water and sewer expenses and revenues, and will not until FY21, and given that we do not know the full impact from COVID-19, the recommendation is to maintain the current millage rate and fee structure with no increases at this time.

Summary

The submitted Operating Budget includes \$12,236,777 million of investment in City services and infrastructure, including \$9.4 million for General Fund day-to-day operations. Additional funds are included for several capital projects.

This budget will maintain our financial reserves at a healthy level to respond to an unplanned event. The City of Powder Springs' operating reserves are maintained to cover six months of operations, and once the fund balance has been stabilized at six months, ten percent of funds are assigned each to resurfacing and emergency preparedness projects. A portion of remaining unassigned fund balance in the General Fund will be assigned to continue building a long-term capital budget.

Revenues are estimated in a careful and intentional manner and will be examined regularly throughout the fiscal year. The remaining dollars that the City recognized at the end of FY19 budget is attributed to incomplete or postponed projects, staffing shortages and managed spending. That very small variance reflects the prudent decision to set the millage rate at 9.5 and is available to help fund the City's capital budget. Any savings that the City may recognize at the conclusion of the current FY20 budget is projected to be a similar small variance.

As noted previously, existing long-term debt is small for our operations and will be satisfied in 2031 unless otherwise extended for future investments. The sale of the water and sewer system will result in an annual payment of \$550,000 for ten years, ending in July 2029. Monies in the water and sewer fund will be placed in a special capital reserve

fund requiring council approval prior to use. The Finance Department is tasked with developing the special fund and investment recommendations after the close of FY20.

The FY21 submitted budget has been developed based upon information received from the public at Town Hall or other public meetings, collaboration with City departments and outside professionals with expertise in budgeting, approved planning documents and our short term experience with COVID-19. The priorities established during this budget development process include personnel retention, business development, improved technologies, capital investment and beginning the process of determining what we might do differently in our service delivery to achieve greater impact and desired outcomes.

I would like to thank the Mayor and Council for their guidance and contributions and each department head for their dedication and effort in preparing their departmental requests during challenging economic times. They have collaborated as a team in recommending solutions and options in meeting the priorities established by the elected officials and the public as recommended in our many planning documents. A special thanks is extended to Kelly Axt for her exemplary work preparing the submitted budget.

Sincerely,

Pam Conner
City Manager

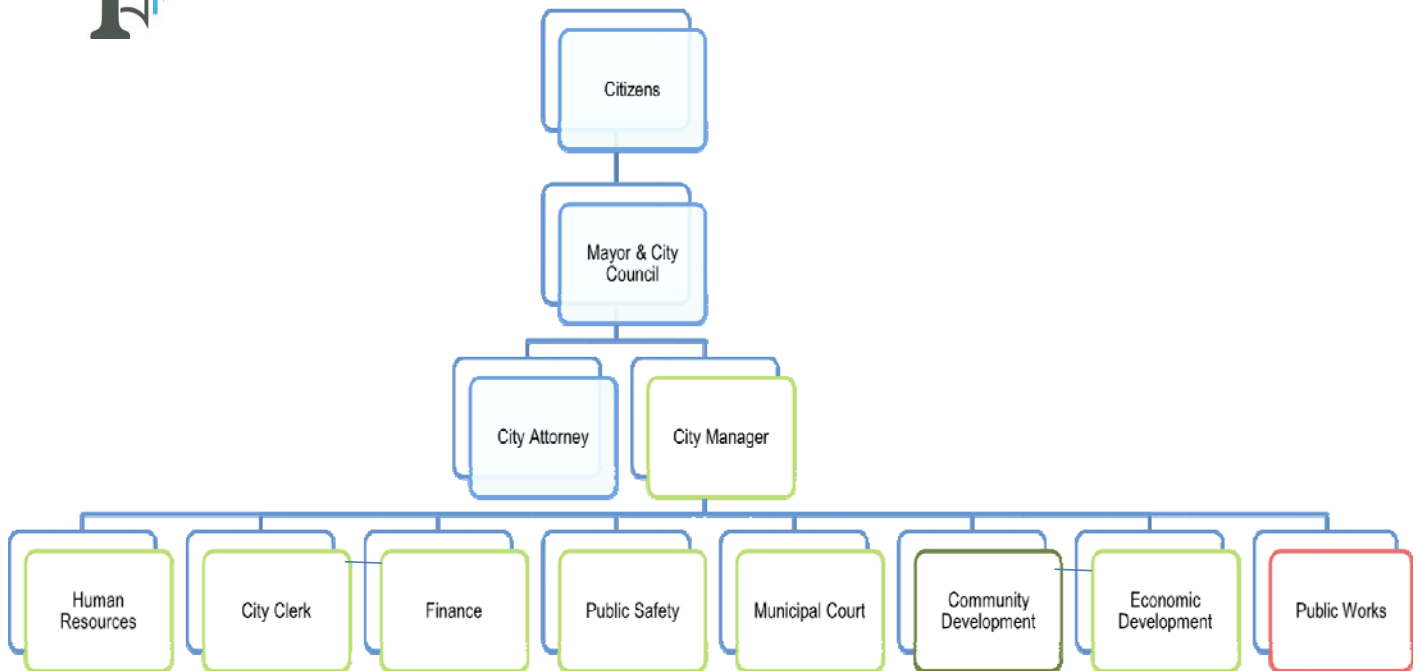
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CITY ORGANIZATION

The **City of Powder Springs**, chartered in **1839**, operates under a ***Council-Manager form of government***. The Mayor and all five Council members are elected by the people to four-year terms. The governing body appoints a City Manager to oversee the day-to-day operations of the City.



FY 21 ORGANIZATIONAL CHART





FY21 Budget Calendar

January 6, 2020	City Manager Finalizes the Budget Calendar and meets with Department Directors to discuss the process for the upcoming Operating and Capital Budgets; Budget Worksheets Distributed.
January 28, 2020	State of the City Town Hall and Budget Kickoff
January 31, 2020	Budget & Revenue worksheets due to City Manager
February 17, 2020	Budget & Revenue worksheet updates to City Manager
February 21, 2020	City Manager meets with each Director about department budget request
March 06, 2020	Budget & Revenue worksheet updates to City Manager
March 20, 2020	City Manager and Directors meet regarding budget and retreat presentations - CANCELLED
March 25-27, 2020	Mayor and Council and Department Directors Annual Retreat - CANCELLED
April 15, 2020	Town Hall Preliminary budget - CANCELLED
April 29, 2020	Preliminary budget discussion at agenda
May 4, 2020	Virtual Town Hall budget presentation (5-6:30p)
May 7, 2020	Virtual Budget Open House (5-7)
May 13, 2020	Budget Submitted to Council at Agenda
May 18, 2019	Mayor and Council-First Reading of Budget Ordinance and Budget Hearing
May 21, 2020	Virtual Budget Open House (5-7)
June 1, 2020	Mayor and Council-Second Reading of Budget Ordinance and Budget Hearing
June 1, 2020	Mayor and Council-Budget Adoption
July 1, 2020	Budget Implementation



OPERATING BUDGET FOR FY21

FY21 - Major Fund Summary Table

		EXPENDITURE	REVENUE
General Fund with 220	83.59%	9,435,076	9,435,076
Sanitation Fund	12.03%	1,358,278	1,358,278
Stormwater Fund	4.38%	494,329	494,329
		11,287,683	11,287,683



FY20 - Major Fund Summary Table

		EXPENDITURE	REVENUE
General Fund with 220	84.13%	9,686,210	9,686,210
Sanitation Fund	11.79%	1,357,500	1,357,500
Stormwater Fund	4.07%	469,000	469,000
		11,512,710	11,512,710

COMPARISON TABLE

	FY20 EXP	FY21 EXP	VARIANCE
GF + 220	9,686,210	9,435,076	-2.59%
SANT	1,357,500	1,358,278	0.06%
SW	469,000	494,329	5.40%
	11,512,710	11,287,683	-1.95%

	FY20 REV	FY21 REV	VARIANCE
GF + 220	9,686,210	9,435,076	-2.59%
SANT	1,357,500	1,358,278	0.06%
SW	469,000	494,329	5.40%
	11,512,710	11,287,683	-1.95%

FY21 - Debt Service Fund Summary Table

REVENUE SOURCES

General Fund Transfer Out	820,094.00
Impact Fee Debt Service Transfer Out from Fund 350	129,000.00
	949,094.00

EXPENDITURES

Series 2005	402,875.00
Series 2014 (Refunded 2006)	369,320.00
Series 2018 (Downtown Park)	176,650.30
Payment Wiring Fees	248.70
	949,094.00

FY21 Operating Budget Total with Major Funds and Debt Service

12,236,777

ALL FUNDS REVENUE OPERATING BUDGET



	General Fund	Sanitation Fund	Storm Water Fund	DDA Debt Service	Total All Funds
Revenues					
Property Taxes	\$4,708,405				\$4,708,405
Other Taxes	\$2,539,888				\$2,539,888
Licenses & Permits	\$198,250				\$198,250
Intergovernmental	\$787,500				\$787,500
Charges for Services	\$351,500	\$1,338,870	\$464,329		\$2,154,699
Fines & Forfeitures	\$533,033				\$533,033
Investment Income	\$45,000	\$6,000			\$51,000
Contributions	\$0	\$1,000			\$1,000
Other Revenues	\$271,500	\$500			\$272,000
Other Financing Sources	\$0	\$11,908	\$30,000	\$949,094	\$991,002
Total Revenues	\$9,435,076	\$1,358,278	\$494,329	\$949,094	\$12,236,777



ALL FUNDS EXPENDITURE OPERATING BUDGET

	General Fund	Sanitation Fund	Storm Water Fund	DDA Debt Service	Total All Funds
Expenditures:					
General Government:					
City Council	\$118,292				\$118,292
Mayor	\$61,692				\$61,692
City Manager (General Administration)	\$406,713				\$406,713
City Clerk	\$351,727				\$351,727
Elections	\$0				\$0
Finance	\$483,544				\$483,544
Data Processing	\$245,000				\$245,000
Human Resources	\$119,429				\$119,429
Building Maintenance	\$0				\$0
Judicial:					
Municipal Court	\$525,224				\$525,224
Public Safety:					
Police Department	\$2,592,245				\$2,592,245
Public Works:					
Streets	\$0				\$0
Street Lighting	\$0				\$0
Traffic Engineering	\$0				\$0
Fleet Maintenance	\$0				\$0
Public Works - Unified	\$1,503,755				\$1,503,755
Sanitation		\$ 1,358,278			\$1,358,278
Stormwater			\$ 494,329		\$494,329
Culture and Recreation:					
Sr Center	\$0				\$0
Park Dev	\$464,552				\$464,552
Seven Springs	\$0				\$0

	General Fund	Sanitation Fund	Storm Water Fund	DDA Debt Service	Total All Funds
<i>Building Inspection (Comm Dev)</i>					
Building Inspection	\$0				\$0
Building Permits	\$0				\$0
Planning & Community Development	\$531,457				\$531,457
Planning and Zoning Commission	\$0				\$0
<i>Economic Development</i>					
Economic Development	\$282,452				\$282,452
Special Events	\$0				\$0
<i>Debt Service</i>				\$949,094	\$949,094
<i>General Government:</i>	\$928,900				\$928,900
<i>Transfers Out</i>	\$820,094				\$820,094
Total Expenditures	\$9,435,076	\$1,358,278	\$494,329	\$949,094	\$12,236,777
Net Balance	\$0	\$0	\$0	\$0	\$0



GENERAL FUND BUDGET

	FY18 Budget	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Budget Proposed Includes Fines and Forfeitures	% of Total
Revenues:						
Property Taxes	\$3,600,281	\$3,858,955	\$4,167,205	\$4,700,117	\$4,708,405	49.9%
Other Taxes	\$1,963,509	\$1,911,244	\$1,906,975	\$2,157,050	\$2,539,888	26.9%
Licenses and Permits	\$918,187	\$1,037,238	\$624,050	\$609,800	\$198,250	2.1%
Intergovernmental	\$253,581	\$270,302	\$258,000	\$800,000	\$787,500	8.3%
Fines and Fofeitures	\$0	\$0	\$0	\$0	\$351,500	3.7%
Charge for Services	\$1,171,000	\$1,201,613	\$1,146,500	\$704,743	\$533,033	5.6%
Interest	\$22,000	\$46,776	\$38,000	\$50,000	\$45,000	0.5%
Contributions and Donations	\$17,500	\$12,249	\$7,000	\$6,500	\$0	0.0%
Other	\$35,250	\$62,554	\$27,000	\$50,000	\$271,500	2.9%
Transfers In	\$48,775	\$44,133	\$4,000	\$0	\$0	0.0%
Total Revenues	\$8,030,083	\$8,445,064	\$8,178,730	\$9,078,210	\$9,435,076	100.0%

FY21 REVENUE - GENERAL FUND (100) AND FINES AND FORFEITURES (220)

Account Number	Account Description	2019 Actual	2019 BUDGET	2020 Actual	2020 Adopted	2021 Proposed	VARIANCE
100-31-1100-000001	Real Property Tax (Current Year)	3,544,350	3,350,000	3,562,352	4,014,877	4,151,691	136,814
100-31-1100-000002	Real Property Tax (Prior Years)	49,697	60,000	60,244	50,000	40,000	(10,000)
100-31-1200-000001	Personal Property - Current Year	195,058	213,000	215,667	0	-	-
100-31-1200-000002	Personal Property - Prior Year	167	5,000	9,529	6,000	4,200	(1,800)
100-31-1300-000001	Public Utility	54,734	50,000	0	0	51,108	51,108
100-31-1310-000001	Motor Vehicle Taxes	0	55,500	0	45,125	47,500	2,375
100-31-1315-000000	Motor Vehicle TAVT	526,651	365,000	279,576	500,000	360,000	(140,000)
100-31-1315-000001	Motor Vehicle AAVT	51,608	2,250	23,337	2,250	2,250	-
100-31-1320-000001	Mobile Home Taxes	1,174	1,020	380	1,152	1,228	76
100-31-1320-000002	Heavy Duty Equipment	254	435	205	713	427	(286)
100-31-1340-000001	Intangibles (Reg & Recording)	88,216	65,000	81,960	80,000	72,000	(8,000)
100-31-1400-000001	Insurance Premium Taxes (CB)	999,006	964,000	1,062,080	1,060,800	1,126,000	65,200
100-31-1500-000001	Alcohol Beverage Excise Tax-Beer & Wine	184,622	165,000	121,572	200,000	200,000	-
100-31-1500-000002	Alcohol Beverage Excise Tax - Liquor	45,812	40,000	25,989	48,000	48,000	-
100-31-1600-000001	Real Estate Transfer (Intangible)	30,547	15,000	23,535	30,000	27,000	(3,000)
100-31-1710-000000	Electric Franchise Fee	474,991	431,770	492,951	483,250	496,000	12,750
100-31-1730-000000	Gas Franchise Fee	94,206	80,000	98,801	95,000	98,000	3,000
100-31-1750-000000	Cable Franchise Fee	127,507	130,000	129,173	130,000	130,000	-
100-31-1760-000000	Telephone Franchise Fee	64,114	48,000	28,814	60,000	30,000	(30,000)
100-31-9110-000000	Penalties & Interst - Property Taxes	19,278	32,705	28,084	50,000	20,000	(30,000)
100-32-1100-000001	Alcoholic Beverage Licenses(CB)	58,373	65,500	59,576	50,000	50,000	-
100-32-1200-000001	General Business License (CB)	2,491	4,500	660	4,500	2,000	(2,500)
100-32-2200-000000	Building Permits	190,291	175,000	101,201	150,000	120,000	(30,000)
100-32-2210-000001	Zoning & Land Use Application	17,429	11,000	11,045	11,000	9,350	(1,650)
100-32-3000-000001	Construction Plan Review	12,725	5,150	5,165	5,000	4,150	(850)
100-32-3000-000002	Water Flow Test	2,750	1,000	0	3,000	-	(3,000)
100-32-3000-000003	Inspection Fees	5,750	6,000	-1,929	6,000	1,200	(4,800)
100-32-3000-000004	Soil Erosion Fees	1,828	1,000	1,910	1,000	1,800	800
100-32-3000-000005	Land Disturbing Fees	7,045	0	13,871	8,000	7,000	(1,000)
100-32-3000-000007	Street Lights (Community Development)	1,243	2,500	2,641	2,500	2,250	(250)
100-32-7000-000001	Occupational Taxes	334,175	315,000	302,613	332,800	307,888	(24,912)
100-32-7100-000001	Insurance Company Fees	31,476	35,000	32,614	35,000	35,000	-
100-32-9110-000001	Penalties & Interest - License & Permits	134	2,400	820	1,000	500	(500)
100-33-6000-000001	Cobb County Hb 489	247,265	245,000	263,296	250,000	237,500	(12,500)
100-33-6000-000003	Cobb County Water System Payment	0	0	0	550,000	550,000	-
100-34-1700-000000	Indirect Cost Allocations	775,000	775,000	243,750	325,000	250,000	(75,000)
100-34-4200-000001	Street Lights - UB	381,477	360,000	247,366	374,743	350,000	(24,743)
100-34-9110-000001	Penalties & Interest - Street Lights	8,908	11,500	5,591	5,000	1,500	(3,500)
100-36-1000-000001	Investment Income	80,582	38,000	44,429	50,000	45,000	(5,000)
100-37-1000-000005	Police - Explorer Revenue	5,500	5,500	6,509	5,500	4,500	(1,000)
100-38-6300-000001	Ford Center Rental Income	11,200	8,000	6,275	8,000	-	(8,000)
100-38-6310-000001	Cultural Arts Center Rental Income	300	0	0	0	-	-

Account Number	Account Description	2019 Actual	2019 BUDGET	2020 Actual	2020 Adopted	2021 Proposed	VARIANCE
100-38-9000-000099	Miscellaneous Revenue	2,868	1,000	20,847	1,000	1,000	-
100-38-9000-003200	Miscellaneous Revenue (Police)	19,741	16,000	15,607	16,000	16,000	-
100-38-9000-005520	Miscellaneous Revenue (Senior Center)	3,591	2,000	560	25,000	-	(25,000)
100-35-1100-000001	Municipal Court Fines				738,000	636,750	(101,250)
100-35-1100-000002	Fine Remittances to Cobb Co				-160,000	(133,718)	26,283
100-35-1200-000001	Code Enforcement Fines				25,000	25,000	-
100-35-1200-000002	Code Enforcement Abatements				5,000	5,000	-
		8,790,940	9,176,936	7,729,975	9,686,210	9,435,076	(251,134)

FOR FY 21 INCLUDED IN GF100 (INFORMATIONAL ONLY)

220-35-1100-000001		749,832	642,500	467,275	738,000	636,750	(101,250.00)
220-35-1100-000002		-177,104	-158,975	-98,989	-160,000	(133,718)	26,282.50
220-35-1200-000001		20,103	25,000	0	25,000	25,000	-
220-35-1200-000002		1,405	5,000	6,491	5,000	5,000	-
		594,237		374,776	608,000	533,033	(74,967.50)

Expenditures:

	FY18 Budget	FY18 Actual	FY19 Budget	FY20 Budget	FY21 Budget Proposed Includes Fines and Forfeitures	% of Total
General Government:						18.9%
City Council	\$128,742	\$116,567	\$132,463	\$153,714	\$118,291	
Mayor	\$56,113	\$53,594	\$61,563	\$67,605	\$61,692	
City Manager (Gen Admin)	\$495,657	\$435,071	\$631,563	\$496,065	\$406,713	
City Clerk	\$174,926	\$169,571	\$162,538	\$239,474	\$351,727	
Elections	\$4,420	\$4,420	\$5,000	\$15,000	\$0	
Finance	\$363,716	\$317,660	\$369,660	\$432,340	\$483,544	
Data Processing	\$250,536	\$255,058	\$230,000	\$245,000	\$245,000	
Human Resources	\$163,268	\$146,985	\$166,658	\$135,376	\$119,429	
Building Maintenance	\$297,634	\$278,238	\$341,163	\$0	\$0	
Judicial:						5.6%
Municipal Courts					\$525,224	
Public Safety:						27.5%
Police Department	\$2,882,850	\$2,682,987	\$2,621,638	\$2,617,032	\$2,592,245	
Public Works:						15.9%
Streets	\$526,157	\$513,270	\$433,918	\$0	\$0	
Street Lighting	\$379,000	\$331,459	\$379,000	\$0	\$0	
Traffic Engineering	\$11,000	\$5,920	\$11,000	\$0	\$0	
Fleet Maintenance	\$372,297	\$365,121	\$450,201	\$0	\$0	
Public Works - Unified	\$0	\$0	\$0	\$1,613,553	\$1,503,755	
Culture and Recreation:						4.9%
Sr Center	\$63,234	\$62,477	\$89,693	\$40,555	\$0	
Park Dev	\$344,474	\$328,426	\$293,209	\$314,622	\$464,552	
Seven Springs	\$26,968	\$28,268	\$32,066	\$9,803	\$0	
Building Inspection (Comm Dev)						5.6%
Building Inspection	-\$1,725	-\$1,725	\$0	\$0	\$0	
Building Permits	\$285,954	\$228,463	\$157,955	\$0	\$0	
Planning & Comm Dev	\$331,070	\$292,803	\$420,736	\$643,188	\$531,457	
Planning and Zoning Comm	\$0	\$0	\$0	\$0	\$0	
Economic Development						3.0%
Economic Development	\$152,079	\$125,451	\$191,524	\$249,161	\$282,452	
General Expense	\$0	\$0	\$0	\$985,628	\$928,901	9.8%
Transfers Out	\$705,137	\$646,506	\$923,137	\$820,094	\$820,094	8.7%
Total Expenditures	\$7,997,935	\$7,386,590	\$8,104,685	\$9,078,210	\$9,435,076	100.0%
Net Balance	\$32,148	\$1,058,474	\$74,045	\$0	\$0	

FY21 Budget Overview - GENERAL FUND WITH FINES AND FORFEITURES (220) BLENDED

GENERAL FUND -100 & FUND 220

DEPT	FY20 OPERATING	FY20 PERSONNEL	FY20 TOTAL	FY21 OPERATING	FY21 PERSONNEL	FY21 TOTAL
COUNCIL	66,508	87,206	153,714	42,042	76,250	118,291.68
MAYOR	19,636	47,969	67,605	14,500	47,192	61,692.27
CITY MANAGER	306,755	189,310	496,065	254,240	152,473	406,713.02
CITY CLERK	102,920	136,554	239,474	118,083	233,644	351,726.81
FINANCE	158,450	273,890	432,340	109,200	374,344	483,544.37
HR	37,850	97,526	135,376	16,355	103,074	119,428.89
POLICE	355,749	2,261,283	2,617,032	353,370	2,238,875	2,592,245.44
PUBLIC WORKS	1,024,171	589,382	1,613,553	1,027,426	476,329	1,503,754.64
PARKS AND REC	134,050	230,930	364,980	222,340	242,212	464,551.82
COMM DEV	321,604	321,584	643,188	229,544	301,913	531,456.84
ECON DEV	110,734	138,427	249,161	123,500	158,952	282,451.60
GEN ADMIN (1595)	985,628		985,628	928,901	-	928,900.80
I/T	245,000		245,000	245,000	-	245,000.00
ELECTIONS	15,000		15,000	-	-	-
TRANSFERS OUT	820,094		820,094	820,094	-	820,094.00
	4,704,149	4,374,061	9,078,210	4,504,594	4,405,258	8,909,852
MUNICIPAL COURT	278,480	168,414	446,894	197,080	183,002	380,081.95
QOL	37,531	123,575	161,106	30,125	115,017	145,141.61
	316,011	291,989	608,000	227,205	298,019	525,224
Merit to CM Budget						-
TOTALS	5,020,160	4,666,050	9,686,210	4,731,799	4,703,276	9,435,076

FY 21 GF & 220 Expenditure Variance	(251,134)
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FY21 GF & 220 REV Projection	9,435,076
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FY 21 GF & 220 Projected Variance	0
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FY21 Budget Overview - VARIANCE OVERVIEW

GENERAL FUND -100 & FUND 220

DEPT	OPERATING VARIANCE FROM FY20 TO FY21	OPERATING % VARIANCE FROM FY20 TO FY21	PERSONNEL VARIANCE FROM FY20 TO FY21	PERSONNEL % VARIANCE FROM FY20 TO FY21	TOTAL VARIANCE FROM FY20 TO FY21	TOTAL % VARIANCE FROM FY20 TO FY21
COUNCIL	(24,466)	-37%	(10,956)	-13%	(35,422.32)	-23.04%
MAYOR	(5,136)	-26%	(777)	-2%	(5,912.73)	-8.75%
CITY MANAGER	(52,515)	-17%	(36,837)	-19%	(89,351.98)	-18.01%
CITY CLERK	15,163	15%	97,090	71%	112,252.81	46.87%
FINANCE	(49,250)	-31%	100,454	37%	51,204.37	11.84%
HR	(21,495)	-57%	5,548	6%	(15,947.11)	-11.78%
POLICE	(2,379)	-1%	(22,408)	-1%	(24,786.56)	-0.95%
PUBLIC WORKS	3,255	0.32%	(113,053)	-19%	(109,798.36)	-6.80%
PARKS AND REC	88,290	66%	11,282	5%	99,571.82	27.28%
COMM DEV	(92,060)	-29%	(19,671)	-6%	(111,731.16)	-17.37%
ECON DEV	12,766	12%	20,525	15%	33,290.60	13.36%
GEN ADMIN (1595)	(56,727)	-6%	-		(56,727.20)	-5.76%
I/T	-	0%	-		-	0.00%
ELECTIONS	(15,000)	-100%	-		(15,000.00)	-100.00%
TRANSFERS OUT	-	0%	-		-	0.00%
	(199,555)	-4%	31,197	1%	(168,357.82)	-1.85%
MUNICIPAL COURT	(81,400)	-29%	14,588	9%	(66,812.05)	-14.95%
QOL	(7,406)	-20%	(8,558)	-7%	(15,964.39)	-9.91%
	(88,806)	-28%	6,030	2%	(82,776.44)	-13.61%
Merit at JAN 2021			-		-	
TOTALS	(288,361)	-5.74%	37,226	0.80%	(251,134)	-2.59%



**DEPARTMENTAL
OPERATING BUDGETS
FY 21**

Department: City Council's Department
Department ID: 1110-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	
OPERATING - GENERAL FUND (100)				
Travel	9,974	500	(9,474)	-1894.80%
AL 1 Expenses	3,000	3,000	-	0.00%
AL 2 Expenses	3,000	3,000	-	0.00%
W 1 Expenses	3,000	3,000	-	0.00%
W 2 Expenses	3,000	3,000	-	0.00%
W 3 Expenses	3,000	3,000	-	0.00%
Registrations & Training	11,434	-	(11,434)	0.00%
Registrations & Training AL1	2,500	2,500	-	0.00%
Registrations & Training AL2	2,500	2,500	-	0.00%
Registrations & Training W 1	2,500	2,500	-	0.00%
Registrations & Training W 2	2,500	2,500	-	0.00%
Registrations & Training W 3	2,500	2,500	-	0.00%
Contributions to Local Events	-	-	-	0.00%
Dues (City)	-	-	-	0.00%
Other Expenses	1,000	1,000	-	0.00%
CMA Expenses	2,000	2,500	500	20.00%
Professional Services (Facilitator)	-	-	-	0.00%
Annual Retreat	6,000	6,000	-	0.00%
Food	1,800	2,342	542	23.14%
Printing	6,800	2,200	(4,600)	-209.09%
TOTAL OPERATING BUDGET	66,508	42,042	(24,466)	-36.79%
TOTAL PERSONNEL BUDGET	87,206	76,250	(10,956)	-12.56%
PROPOSED FY 21 BUDGET		118,292	(35,422)	-23.04%

Department: Mayor's Department
Department ID: 1310-00

	<i>FY2020 Adopted Total</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING GENERAL FUND (100)				
Cellular Phones	1,000	1,000	-	0.00%
Travel	8,444	6,000	(2,444)	-40.73%
Registrations & Training	3,992	2,000	(1,992)	-99.60%
Gasoline	500	500	-	0.00%
Other Expenses	3,300	3,300	-	0.00%
Payments to Other Agencies	1,000	-	(1,000)	0.00%
Annual Retreat	1,200	1,200	-	0.00%
Printing & Binding	200	500	300	60.00%
TOTAL OPERATING BUDGET	19,636	14,500	(5,136)	-26.16%
TOTAL PERSONNEL BUDGET	47,969	47,192	(777)	-1.62%
PROPOSED FY 21 BUDGET		61,692	(5,913)	-8.75%

Department: City Manager Department

Department ID: 1320-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING (GENERAL FUND)				
Other Expenses	5,000	3,500	(1,500)	-42.86%
Copier Paper	350	400	50	12.50%
Oper Supplies & Mat	2,000	1,750	(250)	-14.29%
Gasoline	400	-	(400)	0.00%
Food	1,500	1,200	(300)	-25.00%
Cellular Phone	1,500	1,480	(20)	-1.35%
Postage Meter	250	-	(250)	0.00%
Postage	250	250	-	0.00%
Printing & Binding	1,500	-	(1,500)	0.00%
Advertising	12,200	10,000	(2,200)	-22.00%
Legal Notices	6,805	2,860	(3,945)	-137.94%
Legal	170,000	160,000	(10,000)	-6.25%
Communications	1,200	15,000	13,800	92.00%
Professional Services	85,100	45,000	(40,100)	-89.11%
Publications/public information	9,300	7,700	(1,600)	-20.78%
Annual Retreat	1,000	1,000	-	0.00%
Registrations & Training	4,270	800	(3,470)	-433.75%
Travel	2,000	1,000	(1,000)	-100.00%
Dues (Individual)	2,130	2,300	170	7.39%
TOTAL OPERATING BUDGET	306,755	254,240	(52,515)	-17.12%
TOTAL PERSONNEL BUDGET	189,310	152,473	(36,837)	-19.46%
PROPOSED FY 21 BUDGET		406,713	(89,352)	-18.01%

Department: City Clerk
Department ID: 1330-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND 100				
Travel	1,420	900	(520)	-58%
Registrations & Training	1,600	1,325	(275)	-21%
Dues (Individual)	400	292	(108)	-37%
Oper Supplies & Mat	400	400	-	0%
Communications	38,400	25,742	(12,658)	-49%
Contracted Services	11,500	7,488	(4,012)	-54%
Professional Services	31,200	60,000	28,800	48%
Software Maintenance	12,500	16,000	3,500	22%
Volunteer Banquet	-	-	-	0%
Partners In Education	-	-	-	0%
Municode	5,000	5,550	550	10%
Legal Notices	500	386	(114)	-30%
TOTAL OPERATING BUDGET	102,920	118,083	15,163	15%
TOTAL PERSONNEL BUDGET	136,554	233,644	97,090	71%
PROPOSED FY 21 BUDGET		351,727	112,253	46.87%

Department: Finance
Department ID: 1510-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Cellular Phone	500	-	(500)	0.00%
Software Maintenance	14,500	15,500	1,000	6.45%
Maintenance Contracts	2,200	-	(2,200)	0.00%
Travel	900	2,000	1,100	55.00%
Registrations & Training	8,500	5,000	(3,500)	-70.00%
Dues (City)	-	500	500	100.00%
Dues (Individual)	200	750	550	73.33%
Other Expenses	500	750	250	33.33%
Oper Supplies & Mat	3,000	5,000	2,000	40.00%
Printer Toner/Ink	1,500	-	(1,500)	0.00%
Audit	18,000	25,000	7,000	28.00%
Contract Labor	5,250	-	(5,250)	0.00%
Professional Services	87,400	50,500	(36,900)	-73.07%
Tax Notice Preparation	3,500	-	(3,500)	0.00%
Bank Charges	7,500	-	(7,500)	0.00%
Postage Meter	2,000	-	(2,000)	0.00%
Legal Notices	3,000	500	(2,500)	-500.00%
Uniforms	-	-	-	0.00%
Billing Services	-	3,700	3,700	100.00%
TOTAL OPERATING BUDGET	158,450	109,200	(49,250)	-31.08%
TOTAL PERSONNEL BUDGET	273,890	374,344	100,454	36.68%
PROPOSED FY 21 BUDGET		483,544	51,204	11.84%

Department: Human Resources

Department ID: 1540-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Maintenance Contracts	3,600	-	(3,600)	0.00%
Postage	150	150	-	0.00%
Printing & Binding	500	500	-	0.00%
Travel	2,350	600	(1,750)	-291.67%
Registrations & Training	1,900	575	(1,325)	-230.43%
Dues (Individual)	200	230	30	13.04%
Other Expenses	100	100	-	0.00%
Oper Supplies & Mat	2,200	1,500	(700)	-46.67%
Printer Toner/Ink	750	-	(750)	0.00%
Pre-employment services	3,500	3,700	200	5.41%
Employee Services, Development & Training	7,500	5,000	(2,500)	-50.00%
Employee Development Training	5,100	-	(5,100)	0.00%
Contract Labor	5,000	1,000	(4,000)	-400.00%
Uniforms	-	-	-	0.00%
Consultant Services (Policy)	5,000	3,000	(2,000)	-66.67%
Uniforms	-	-	-	0.00%
TOTAL OPERATING BUDGET	37,850	16,355	(21,495)	-56.79%
TOTAL PERSONNEL BUDGET	97,526	103,074	5,548	6%
PROPOSED FY 21 BUDGET		119,429	(15,947)	-11.78%

Department: Police Department (excludes QOL)
Department ID: 3200-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Employee Screenings	3,744	4,350	606	13.93%
Software Maintenance ¹	37,400	47,300	9,900	20.93%
Maintenance Contracts	7,050	15,350	8,300	54.07%
R & M Radios	24,700	27,300	2,600	9.52%
Telephone	-	-	-	0.00%
Cellular Phones	20,000	19,680	(320)	-1.63%
Internet Services	-	-	-	0.00%
Postage Meter	1,000	-	(1,000)	0.00%
Postage	-	500	500	100.00%
Advertising	1,000	-	(1,000)	0.00%
Travel	7,700	5,450	(2,250)	-41.28%
Registrations & Training	12,630	5,215	(7,415)	-142.19%
Dues (Individual)	9,000	9,970	970	9.73%
Other Expenses	1,000	1,000	-	0.00%
State Law Enforcement Certification	375	375	-	0.00%
Oper Supplies & Mat	20,000	18,000	(2,000)	-11.11%
Printer Toner/Ink	2,000	-	(2,000)	0.00%
Firearms Supplies	16,000	14,000	(2,000)	-14.29%
Electricity	-	-	-	0.00%
Natural Gas	-	-	-	0.00%
Gasoline	77,250	77,250	-	0.00%
Furniture & Fixtures < \$5,000	3,000	2,000	(1,000)	-50.00%
Uniforms	21,000	20,000	(1,000)	-5.00%
Bullet Proof Vests	10,650	9,780	(870)	-8.90%
Outsourcing GCIC	45,000	45,000	-	0.00%
Community Outreach	9,500	6,100	(3,400)	-55.74%
K 9 Expenses	3,000	3,000	-	0.00%
K 9 Training	2,750	2,750	-	0.00%

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
Explorer Expense	5,000	5,000	-	0.00%
Honor Guard	1,000	1,000	-	0.00%
CID Equip & Supplies	8,000	7,000	(1,000)	-14.29%
New Officer Equipment	6,000	6,000	-	0.00%
TOTAL OPERATING BUDGET	355,749	353,370	(2,379)	-0.67%
TOTAL PERSONNEL BUDGET	2,261,283	2,238,875	(22,408)	-0.99%
PROPOSED FY 21 BUDGET		2,592,245	(24,787)	-0.95%

Department: Public Works Department
Department ID:

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING (ALLOCATED)				
Security	2,526	2,526	-	0.00%
Cellphone	1,450	1,000	(450)	-45.00%
Postage	415	415	-	0.00%
Other Expenses	1,850	1,850	-	0.00%
Oper Supplies & Mat	6,325	7,055	730	10.35%
Printer Toner/Ink	730	-	(730)	0.00%
Electricity	383,100	383,100	-	0.00%
Employee Screenings	1,000	1,000	-	0.00%
Engineering	10,000	10,000	-	0.00%
Contract Labor	2,100	2,100	-	0.00%
Travel	500	500	-	0.00%
Janitorial	32,000	37,700	5,700	15.12%
Janitorial Supplies	7,000	7,000	-	0.00%
Streets - Resurfacing - LMIG	51,000	53,000	2,000	3.77%
Street Light Repairs & Maintenance	5,000	5,000	-	0.00%
Bldg Repairs & Maintenance	150,000	130,000	(20,000)	-15.38%
Fleet Repairs & Maintenance (Vehicles)	209,000	209,000	-	0.00%
Streets Repairs & Maintenance	90,000	120,000	30,000	25.00%
Bldg Maintenance Contracts	200	-	(200)	0.00%
Fleet Maintenance Contract	4,050	-	(4,050)	0.00%
Fleet Maintenance Parts & Tires	2,500	-	(2,500)	0.00%
Streets Maintenance Contracts	1,700	-	(1,700)	0.00%
Postage Meter	600	-	(600)	0.00%
Advertising	650	650	-	0.00%
Registration & Training	3,975	3,975	-	0.00%
Dues (Individual)	450	450	-	0.00%
Dues (City)	-	55	55	100.00%

	<i>FY2020 Adopted</i>	<i>FY2021 Requested</i>		
	<i>Totals</i>	<i>Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
Gasoline	8,000	8,000	-	0.00%
Diesel	10,000	10,000	-	0.00%
Traffic Electricity	950	950	-	0.00%
Street Lighting Electricity	5,000	-	(5,000)	0.00%
Tree Removal	30,000	30,000	-	0.00%
Uniforms	2,100	2,100	-	0.00%
TOTAL OPERATING BUDGET	1,024,171	1,027,426	3,255	0.32%
TOTAL PERSONNEL BUDGET	589,382	476,329	(113,053)	-19%
PROPOSED FY 21 BUDGET		1,503,755	(109,798)	-6.80%

Department: Parks & Recreation INCLUDES Sr. Center and Museum -FY21
Department ID: 6100-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Maintenance Contracts	3,510	9,500	5,990	63.05%
Telephone	5,500	-	(5,500)	0.00%
Internet Services	7,900	-	(7,900)	0.00%
Travel	800	700	(100)	-14.29%
Registrations & Training	1,400	875	(525)	-60.00%
Dues (City)	-	600	600	100.00%
Dues (Individual)	650	250	(400)	-160.00%
Other Expenses	1,500	1,500	-	0.00%
Oper Supplies & Mat	17,000	15,000	(2,000)	-13.33%
Printer Toner/Ink	1,800	-	(1,800)	0.00%
Food	450	600	150	25.00%
Contract Labor	25,000	28,000	3,000	10.71%
Contract Labor (Recycling)	-	-	-	0.00%
City-Sponsored Events (Town Square)	43,000	80,000	37,000	46.25%
Advertising	-	2,900	2,900	100.00%
Landscaping*	-	44,475	44,475	100.00%
Partnerships	7,000	15,000	8,000	53.33%
Cultural Arts Commission	3,000	3,000	-	0.00%
Other Equipment < \$5,000	4,500	9,000	4,500	50.00%
Recreational Supplies	10,000	10,000	-	0.00%
Uniforms	-	400	400	100.00%
Electricity	-	-	-	0.00%
Natural Gas	-	-	-	0.00%
Gasoline	1,040	540	(500)	-92.59%
TOTAL OPERATING BUDGET	134,050	222,340	88,290	65.86%
TOTAL PERSONNEL BUDGET	230,930	242,212	11,282	5%
PROPOSED FY 21 BUDGET		464,552	99,572	27.28%

Department: Community Development Departments

Department ID: 7400-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Maintenance Contracts	-	-	-	0.00%
Telephone	-	-	-	0.00%
Cellular Phones	-	-	-	0.00%
Internet Services	-	-	-	0.00%
Postage Meter	300	-	(300)	0.00%
Other Expenses	900	900	-	0.00%
Oper Supplies & Mat	1,400	2,700	1,300	48.15%
Printer Toner/Ink	1,300	-	(1,300)	0.00%
Electricity	-	-	-	0.00%
Natural Gas	-	-	-	0.00%
Printing & Binding	1,850	2,500	650	26.00%
Postage	650	1,475	825	55.93%
Legal Notices	1,000	1,500	500	33.33%
Travel	4,250	1,000	(3,250)	-325.00%
Registrations & Training	3,315	1,240	(2,075)	-167.34%
Dues (Individual)	1,550	1,543	(7)	-0.45%
Engineering	18,000	18,000	-	0.00%
Planning Services	5,000	5,000	-	0.00%
Contract Labor	143,189	80,000	(63,189)	-78.99%
Uniforms	-	-	-	0.00%
Professional Services	35,000	62,000	27,000	43.55%
Software Maintenance	93,900	43,686	(50,214)	-114.94%
Comp Plan Land Use Services	5,000	3,000	(2,000)	-66.67%
Commission Expense	5,000	5,000	-	0.00%
TOTAL OPERATING BUDGET	321,604	229,544	(92,060)	-28.63%
TOTAL PERSONNEL BUDGET	321,584	301,913	(19,671)	-6.12%
PROPOSED FY 21 BUDGET		531,457	(111,731)	-17.37%

Department: Economic Development Department

Department ID: 7510-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Printing & Binding	1,300	1,300	-	0.00%
Advertising	6,200	-	(6,200)	0.00%
Travel	2,200	1,500	(700)	-46.67%
Registrations & Training	3,200	1,500	(1,700)	-113.33%
Other Expenses	1,000	1,000	-	0.00%
Oper Supplies & Mat	1,500	500	(1,000)	-200.00%
Printer Toner/Ink	1,000	-	(1,000)	0.00%
Special Events (tourism)	500	1,000	500	50.00%
Special Events Business	1,700	1,700	-	0.00%
Software Maintenance	2,400	3,000	600	20.00%
Advertising	1,000	1,000	-	0.00%
Travel - DB	1,500	1,500	-	0.00%
Registrations & Training - DB	2,500	2,500	-	0.00%
Other Expenses - DB	500	500	-	0.00%
Uniforms	-	-	-	0.00%
Payments to Others	84,234	100,000	15,766	15.77%
Grant Implementation		5,500		
Postage		1,000		
TOTAL OPERATING BUDGET	110,734	123,500	12,766	11.53%
TOTAL PERSONNEL BUDGET	138,427	158,952	20,525	14.83%
PROPOSED FY 21 BUDGET		282,452.00	33,291.00	13.36%

Department: General Admin (1595)
Department ID:

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING - GENERAL FUND (100)				
Liability Insurance	240,000.00	196,350.00	(43,650.00)	-22.23%
Telephone	51,885.00	33,252.00	(18,633.00)	-56.04%
Other Expenses	-	-	-	0.00%
Cable TV	580.00	580.00	-	0.00%
Workers Comp	67,500.00	76,500.00	9,000.00	11.76%
Retiree Health Insurance	52,000.00	46,000.00	(6,000.00)	-13.04%
Printer Toner/Ink	4,000.00	5,000.00	1,000.00	20.00%
Gasoline	-	-	-	0.00%
Food	-	-	-	0.00%
Internet Services	1,150.00	5,737.50	4,587.50	79.96%
Cellular Phone	-	-	-	0.00%
Postage Meter	-	8,075.00	8,075.00	100.00%
Postage	-	2,500.00	2,500.00	100.00%
Printing & Binding	-	-	-	0.00%
Advertising	-	-	-	0.00%
Legal Notices	-	1,000.00	1,000.00	100.00%
Legal	-	-	-	0.00%
Communications	-	-	-	0.00%
Employee Luncheons	1,750.00	5,250.00	3,500.00	66.67%
Bereavement Flowers	500.00	900.00	400.00	44.44%
Contract Labor	-	-	-	0.00%
Professional Services	-	-	-	0.00%
Landscaping	249,300.00	173,000.00	(76,300.00)	-44.10%
Maintenance Contracts	63,565.00	44,000.25	(19,564.75)	-44.47%
Misc. city contributions	8,800.00	8,800.00	-	0.00%

Department: General Admin (1595)
Department ID:

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
Publications/public information	-	-	-	0.00%
Cobb County W&S	12,000.00	17,000.00	5,000.00	29.41%
Registrations & Training	-	-	-	0.00%
Volunteer Banquet	5,000.00	3,000.00	(2,000.00)	-66.67%
Partners in Ed	4,000.00	3,000.00	(1,000.00)	-33.33%
Dues (City)	25,355.00	28,555.00	3,200.00	11.21%
Bank Charges	-	20,000.00	20,000.00	100.00%
Contingencies	85,340.00	117,781.00	32,441.00	27.54%
Electricity	63,153.00	76,630.05	13,477.05	17.59%
Natural Gas	16,950.00	25,500.00	8,550.00	33.53%
Storm Water Fees	8,800.00	9,240.00	440.00	4.76%
Liquor Tax Cobb Portion	17,500.00	19,250.00	1,750.00	9.09%
Bad Debt Expense	6,500.00	2,000.00	(4,500.00)	-225.00%
Payments to Others	-	-	-	0.00%
TOTAL OPERATING BUDGET	985,628.00	928,900.80	(56,727.20)	

Department: DATA PROCESSING / IT
Department ID: 1535

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING (ALLOCATED)				
Contract Labor	230,000	230,000	-	0.00%
Software Mtce	2,000	2,000	-	0.00%
Cabling	2,000	2,000	-	0.00%
Oper Supplies & Mat	500	500	-	0.00%
Computers < \$5000	6,500	6,500	-	0.00%
Other Equipment < \$5000	4,000	4,000	-	0.00%
TOTAL OPERATING BUDGET	245,000	245,000	-	0.00%

Department: Municipal Court Department (excludes QOL)
Department ID: 2650-00

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING (ALLOCATED)				
Bank Charges	6,000	-	(6,000)	0.00%
Maintenance Contracts	4,000	-	(4,000)	0.00%
Telephone	1,800	-	(1,800)	0.00%
Internet Services	350	-	(350)	0.00%
Postage Meter	750	-	(750)	0.00%
Postage	-	200	200	100.00%
Printing & Binding	1,500	1,500	-	0.00%
Travel	650	300	(350)	-116.67%
Registrations & Training	625	225	(400)	-177.78%
Dues (Individual)	255	55	(200)	-363.64%
Other Expenses	300	300	-	0.00%
Oper Supplies & Mat	4,000	5,000	1,000	20.00%
Printer Toner/Ink	1,000	-	(1,000)	0.00%
Electricity	12,500	-	(12,500)	0.00%
Natural Gas	2,750	-	(2,750)	0.00%
Other Equipment < \$5,000	1,500	1,500	-	0.00%
Indirect Costs	50,000	-	(50,000)	0.00%
Prisoner Expense	60,000	60,000	-	0.00%
Legal	68,000	68,000	-	0.00%
Audit	2,500	-	(2,500)	0.00%
Software Mtce	37,500	37,500	-	0.00%
Security	15,000	15,000	-	0.00%
Uniforms	-	-	-	0.00%
Contract Labor	7,500	7,500	-	0.00%
TOTAL OPERATING BUDGET	278,480	197,080	(81,400)	-29.23%
TOTAL PERSONNEL BUDGET	168,414	183,002	14,588	9%
PROPOSED FY 21 BUDGET		380,082	(66,812)	-14.95%

Department: Police Department - QOL
Department ID: 3200-00

<i>Quality of Life Enforcement)</i>	<i>(Code PD Adopted Totals</i>	<i>FY 20 Courts & PD Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
OPERATING					
Employee Screenings		500	500	-	0.00%
Software Maintenance ¹		-	-	-	0.00%
Maintenance Contracts		150	150	-	0.00%
R & M Radios		-	-	-	0.00%
Telephone		-	-	-	0.00%
Cellular Phones		1,920	1,920	-	0.00%
Internet Services		-	-	-	0.00%
Postage Meter		-	-	-	0.00%
Postage		250	250	-	0.00%
Advertising		500	-	(500)	0.00%
Travel		700	500	(200)	-40.00%
Registrations & Training		1,640	1,140	(500)	-43.86%
Dues (Individual)		600	600	-	0.00%
Other Expenses		-	-	-	0.00%
State Law Enforcement Certification		-	-	-	0.00%
Oper Supplies & Mat		1,929	2,000	71	3.55%
Printer Toner/Ink		200	-	(200)	0.00%
Firearms Supplies		1,500	1,500	-	0.00%
Electricity		-	-	-	0.00%
Natural Gas		-	-	-	0.00%
Gasoline		7,750	7,750	-	0.00%
Furniture & Fixtures < \$5,000		-	-	-	0.00%
Uniforms		2,000	2,000	-	0.00%
Bullet Proof Vests		1,630	815	(815)	-100.00%
Outsourcing GCIC		-	-	-	0.00%
Community Outreach		1,500	1,000	(500)	-50.00%
K 9 Expenses		-	-	-	0.00%
K 9 Training		-	-	-	0.00%
Explorer Expense		-	-	-	0.00%
Honor Guard		-	-	-	0.00%
CID Equip & Supplies		-	-	-	0.00%
New Officer Equipment		-	-	-	0.00%
Legal		10,000	10,000	-	0.00%
TOTAL OPERATING BUDGET		37,531	30,125	(7,406)	-19.73%
TOTAL PERSONNEL BUDGET		123,575	115,017	(8,558)	-7%
PROPOSED FY 21 BUDGET			145,142	(15,964)	-9.91%

FY21 - SANITATION FUND 540

Sanitation

Revenue Projection

Refuse Collection	1,324,071
Brush Pick Up	500
Other Household Pick up	3,000
Lost/Damaged Carts	300
Penalties and Interest	12,000
Investment Income	6,000
Miscellaneous Reveune	500
Use of Sanitation Fund Balance	11,908
REVENUE TOTAL	1,358,278

Expenditure Projection

Operating	982,042
Personnel	376,237
EXPENDITURE TOTAL	1,358,278

VARIANCE (0)

Department: Public Works Department - Sanitation

Department ID:

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
SANITATION OPERATING - FUND 540				
Security	2,500	-	(2,500)	0.00%
Maintenance Contracts	7,500	6,212	(1,288)	-20.74%
Telephone	5,100	4,694	(406)	-8.64%
Cellphone	3,900	-	(3,900)	0.00%
Cable TV	510	510	-	0.00%
Internet Services	1,060	810	(250)	-30.86%
Postage	500	500	-	0.00%
Other Expenses	2,000	1,783	(217)	-12.16%
Oper Supplies & Mat	6,725	7,840	1,115	14.22%
Printer Toner/Ink	1,510	-	(1,510)	0.00%
Electricity	7,500	10,818	3,318	30.67%
Natural Gas	5,900	3,600	(2,300)	-63.89%
Employee Screenings	1,600	1,600	-	0.00%
Engineering	-	-	-	0.00%
EPD Testing	-	-	-	0.00%
Contract Labor	-	20,000	20,000	100.00%
Contract Labor (Recycling)	-	-	-	0.00%
Consumer Confidence Report	-	-	-	0.00%
Liability	-	27,066	27,066	100.00%
Workers Comp	-	10,800	10,800	100.00%
Landscaping	-	-	-	0.00%
Manhole Maintenance	-	-	-	0.00%
Valve Maintenance	-	-	-	0.00%
Repairs & Maintenance	-	-	-	0.00%
Repairs & Maintenance (Vehicles)	-	-	-	0.00%
Repairs & Maintenance (Sewer Line)	-	-	-	0.00%

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
SANITATION OPERATING - FUND 540				
Repairs & Maintenance (Meters)	-	-	-	0.00%
Repairs & Maintenance (Drainage)	-	-	-	0.00%
Repairs & Maintenance (Detention P	-	-	-	0.00%
Vehicle Maintenance & Parts	-	-	-	0.00%
Postage Meter	3,600	1,140	(2,460)	-215.79%
Advertising	6,125	6,125	-	0.00%
Registration & Training	1,075	1,075	-	0.00%
Dues (Individual)	200	-	(200)	0.00%
Dues (City)	-	-	-	0.00%
Gasoline	5,000	5,000	-	0.00%
Diesel	50,000	50,000	-	0.00%
Water Purchases	-	-	-	0.00%
Sewer Processing Charge	-	-	-	0.00%
Landfill	206,600	238,144	31,544	13.25%
Other Equipment < \$5,000	5,000	5,000	-	0.00%
Dumpsters	1,200	1,200	-	0.00%
Garbage Carts	25,000	25,000	-	0.00%
Meters	-	-	-	0.00%
Uniforms	6,000	6,000	-	0.00%
Indirect Costs	275,000	250,000	(25,000)	-10.00%
Depreciation Expense	65,000	65,000	-	0.00%
Bad Debt Expense	3,000	3,000	-	0.00%
Audit	10,000	3,420	(6,580)	-192.40%
Billing Services	15,000	15,000	-	0.00%
Software Maintenance	8,800	8,800	-	0.00%
Travel	500	500	-	0.00%
Bank Charges	8,000	-	(8,000)	0.00%
Vehicle	26,728	-	(26,728)	0.00%
Beautification Contract Labor Recycli	110,200	166,804	56,604	33.93%
Beautification Landscaping	75,000	34,600	(40,400)	-116.76%
Other Debt Interest	-	-	-	0.00%

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
SANITATION OPERATING - FUND 540				
TOTAL OPERATING BUDGET	953,333	982,042	28,709	2.92%
TOTAL PERSONNEL BUDGET	404,167	376,237	(27,930)	-7.42%
PROPOSED FY 21 BUDGET		1,358,278	779	0.06%

FY21 - STORMWATER FUND 555

Stormwater

Revenue Projection

Stormwater Fees	464,329
Detention Pond Fees	30,000
REVENUE TOTAL	494,329

Expenditure Projection

Operating	366,804
Personnel	127,525
EXPENDITURE TOTAL	494,329

VARIANCE	0
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Department: Public Works Department - Storm Water**Department ID:**

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
STORM WATER OPERATING (555)				
Security	1,028	-	(1,028)	0.00%
Maintenance Contracts	3,000	1,553	(1,447)	-93.18%
Telephone	646	1,174	528	44.96%
Cellphone	480	1,100	620	56.36%
Cable TV	-	-	-	0.00%
Internet Services	-	203	203	100.00%
Postage	500	500	-	0.00%
Other Expenses	530	530	-	0.00%
Oper Supplies & Mat	1,650	1,650	-	0.00%
Printer Toner/Ink	200	-	(200)	0.00%
Electricity	2,600	2,705	105	3.87%
Natural Gas	1,550	900	(650)	-72.22%
Employee Screenings	200	200	-	0.00%
Engineering	20,000	26,158	6,158	23.54%
EPD Testing	-	-	-	0.00%
Contract Labor	35,000	35,000	-	0.00%
Software Maintenance	-	1,315	1,315	100.00%
Consumer Confidence Report	-	-	-	0.00%
Liability	-	6,767	6,767	100.00%
Workers Comp	-	2,700	2,700	100.00%
Landscaping	-	-	-	0.00%
Manhole Maintenance	-	-	-	0.00%
Valve Maintenance	-	-	-	0.00%
Repairs & Maintenance	235,000	244,961	9,961	4.07%
Repairs & Maintenance (Vehicles)	-	-	-	0.00%

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
STORM WATER OPERATING (555)				
Repairs & Maintenance (Sewer Line)	-	-	-	0.00%
Repairs & Maintenance (Meters)	-	-	-	0.00%
Repairs & Maintenance (Drainage)	-	-	-	0.00%
Repairs & Maintenance (Detention P	30,000	30,000	-	0.00%
Vehicle Maintenance & Parts	-	-	-	0.00%
Postage Meter	-	285	285	100.00%
Advertising	500	500	-	0.00%
Registration & Training	3,500	3,500	-	0.00%
Dues (Individual)	-	-	-	0.00%
Dues (City)	-	-	-	0.00%
Gasoline	3,500	3,500	-	0.00%
Diesel	-	-	-	0.00%
Water Purchases	-	-	-	0.00%
Sewer Processing Charge	-	-	-	0.00%
Landfill	-	-	-	0.00%
Landscaping Equipment	-	-	-	0.00%
Other Equipment < \$5,000	-	-	-	0.00%
Dumpsters	-	-	-	0.00%
Garbage Carts	-	-	-	0.00%
Meters	-	-	-	0.00%
Uniforms	500	500	-	0.00%
Indirect Costs	-	-	-	0.00%
Audit	2,500	855	(1,645)	-192.40%
Travel	250	250	-	0.00%
Depreciation Expense	-	-	-	0.00%
Bad Debt Expense	-	-	-	0.00%
Other Debt Interest	-	-	-	0.00%

	<i>FY2020 Adopted Totals</i>	<i>FY2021 Requested Totals</i>	<i>Variance \$</i>	<i>Variance %</i>
STORM WATER OPERATING (555)				
TOTAL OPERATING BUDGET	343,134	366,804	23,670	6.45%
TOTAL PERSONNEL BUDGET	125,863	127,525	1,662	1.30%
PROPOSED FY 21 BUDGET		494,329	25,332	5.12%



CAPITAL BUDGET FOR FY21

FY21 Capital Budget



Impact Fees - Public Safety	LMIG	Resurfacing	Emergency Preparedness	Seizure Funds	General Fund Unassigned Fund Balance	Sanitation Unassigned Fund Balance	Total
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Projects:

Sanitation Truck (Fund TWO through FY22 CAP BUD)						\$ 144,000	\$ 144,000	
Half of P&R Double Cab (FY21 & FY22)					\$ 20,000		\$ 20,000	
DDA Debt Service	\$ 129,094						\$ 129,094	
Two Police Vehicles					\$ 130,000		\$ 130,000	
Purchase of Shipp Property for Parking					\$ 100,000		\$ 100,000	
Fencing Around Cemetary					\$ 25,000		\$ 25,000	
Digital marquee sign two sided					\$ 75,000		\$ 75,000	
HVAC City Buildings					\$ 30,000		\$ 30,000	
City Hall /Comm Dev Parking Lots					\$ 150,000		\$ 150,000	
Property Acquisition					\$ 402,727		\$ 402,727	
Dumpster Balance					\$ 25,000		\$ 25,000	
CAC Sound and Lighting							\$ -	
Transit Study if no ARC Funding							\$ -	
Grant Match					\$ 25,000		\$ 25,000	
Total Projects	\$ 129,094	\$ -	\$ -	\$ -	\$ -	\$ 982,727	\$ 144,000	\$ 1,255,821

Cost Allocations Table for FY21

General Fund REVENUE 100	9,435,075.75	0.84
Sanitation REVENUE 540	1,358,278.36	0.12
StormWater REVENUE 555	494,329.08	0.04
TOTAL FUND REVEUNE	<u>11,287,683.19</u>	

	Object Code	FY20	FY21	GF 100	SN 540	SW 555
GF - 1595		Total	Budget	85%	12%	3%
TELEPHONE *	523200	64,931	39,120	33,252	4,694	1,174
ELECTRICITY	531200	85,753	90,153	76,630	10,818	2,705
NATURAL GAS	531210	27,150	30,000	25,500	3,600	900
INTERNET	523230	10,460	6,750	5,738	810	203
SECURITY - in PW Building Mtce	522150	6,054	-	-	-	-
POSTAGE METER	523300	8,650	9,500	8,075	1,140	285
GIRMA LIABILITY	523100	240,000	225,553	191,720	27,066	6,767
WORKER'S COMP **	512700	75,120	90,000	76,500	10,800	2,700
AUDIT (PROFESSIONAL SERVICES)	521210		28,500	24,225	3,420	855
MTCE CONTRACTS *1595 ONLY	522210	63,565	51,765	44,000	6,212	1,553
		<u>581,683</u>	<u>571,341</u>	<u>485,640</u>	<u>68,561</u>	<u>17,140</u>

**Powder Springs (Georgia) Downtown Development Authority
Revenue Bonds**

DATE	Series 2005 (New \$)		Series 2006 (New \$)		Series 2014 (06 Refunding)		Series 2018 (Downtown Park)		TOTAL	ANNUAL TOTAL
08/01/2012	-	76,125.00	-	89,548.75	-	-	-	-	165,673.75	
02/01/2013	245,000.00	76,125.00	210,000.00	89,548.75	-	-	-	-	620,673.75	786,347.50
08/01/2013	-	71,531.25	-	85,191.25	-	-	-	-	156,722.50	
02/01/2014	255,000.00	71,531.25	220,000.00	85,191.25	-	-	-	-	631,722.50	788,445.00
08/01/2014	-	66,750.00	-	80,516.25	-	-	-	-	147,266.25	
02/01/2015	265,000.00	66,750.00	230,000.00	80,516.25	20,000.00	29,792.67	-	-	692,058.92	839,325.17
08/01/2015	-	61,781.25	-	75,571.25	-	-	-	-	177,132.50	
02/01/2016	275,000.00	61,781.25	240,000.00	75,571.25	45,000.00	39,780.00	-	-	737,132.50	914,265.00
08/01/2016	-	56,625.00	-	70,351.25	-	-	-	-	166,216.25	
02/01/2017	285,000.00	56,625.00	-	-	295,000.00	39,240.00	-	-	675,865.00	842,081.25
08/01/2017	-	51,281.25	-	-	-	-	-	-	86,981.25	
02/01/2018	295,000.00	51,281.25	-	-	300,000.00	35,700.00	-	-	681,981.25	768,962.50
08/01/2018	-	45,750.00	-	-	-	32,100.00	-	32,963.00	110,813.00	
02/01/2019	310,000.00	45,750.00	-	-	305,000.00	32,100.00	-	58,170.00	751,020.00	861,833.00
08/01/2019	-	39,937.50	-	-	-	28,440.00	-	58,170.00	126,547.50	
02/01/2020	320,000.00	39,937.50	-	-	315,000.00	28,440.00	61,000.00	58,170.00	822,547.50	949,095.00
08/01/2020	-	33,937.50	-	-	-	24,660.00	-	57,325.15	115,922.65	
02/01/2021	335,000.00	33,937.50	-	-	320,000.00	24,660.00	62,000.00	57,325.15	832,922.65	948,845.30
08/01/2021	-	27,656.25	-	-	-	20,820.00	-	56,466.45	104,942.70	
02/01/2022	350,000.00	27,656.25	-	-	330,000.00	20,820.00	59,000.00	56,466.45	843,942.70	948,885.40
08/01/2022	-	21,093.75	-	-	-	16,860.00	-	55,649.30	93,603.05	
02/01/2023	360,000.00	21,093.75	-	-	340,000.00	16,860.00	61,000.00	55,649.30	854,603.05	948,206.10
08/01/2023	-	14,343.75	-	-	-	12,780.00	-	54,804.45	81,928.20	
02/01/2024	375,000.00	14,343.75	-	-	345,000.00	12,780.00	65,000.00	54,804.45	866,928.20	948,856.40
08/01/2024	-	7,312.50	-	-	-	8,640.00	-	53,904.20	69,856.70	
02/01/2025	390,000.00	7,312.50	-	-	355,000.00	8,640.00	64,000.00	53,904.20	878,856.70	948,713.40
08/01/2025	-	-	-	-	-	4,380.00	-	53,017.80	57,397.80	
02/01/2026	-	-	-	-	365,000.00	4,380.00	305,000.00	53,017.80	727,397.80	784,795.60
08/01/2026	-	-	-	-	-	-	-	48,793.55	48,793.55	
02/01/2027	-	-	-	-	-	-	687,000.00	48,793.55	735,793.55	784,587.10
08/01/2027	-	-	-	-	-	-	-	39,278.60	39,278.60	
02/01/2028	-	-	-	-	-	-	705,000.00	39,278.60	744,278.60	783,557.20
08/01/2028	-	-	-	-	-	-	-	29,514.35	29,514.35	
02/01/2029	-	-	-	-	-	-	724,000.00	29,514.35	753,514.35	783,028.70
08/01/2029	-	-	-	-	-	-	-	19,486.95	19,486.95	
02/01/2030	-	-	-	-	-	-	744,000.00	19,486.95	763,486.95	782,973.90
08/01/2030	-	-	-	-	-	-	-	9,182.55	9,182.55	
02/01/2031	-	-	-	-	-	-	663,000.00	9,182.55	672,182.55	681,365.10
Total	\$4,825,000.00	\$2,084,906.25	\$1,660,000.00	\$1,825,045.86	\$3,335,000.00	\$556,592.67	\$4,200,000.00	\$1,162,319.70	\$15,833,352.48	\$15,833,352.48

AUTHORIZED POSITIONS



Function / Program	2018	2019	2020	2021
General Administration				
Council	5.0	5.0	5.0	5.0
Mayor	1.0	1.0	1.0	1.5
Elections	-	-		
Administration	8.0	6.0	10.0	11.0
Information Technology	-	-		
Purchasing	-	-		
Municipal Court	2.0	2.0	2.0	2.0
Total General Administration	16.0	14.0	18.0	19.5
Health and Welfare				
Senior Center	-	-	0.0	0.0
Culture and Recreation				
Parks and Recreation	1.0	3.0	3.0	3.0
Senior Center	1.0	1.0	1.0	0.5
Museum	1.0	1.0	1.0	0.5
Total Culture and Recreation	3.0	5.0	5.0	4.0
Housing and Development				
Building Inspection	-	-		
Community Development	5.0	5.0	5.0	5.0
Economic Development	1.0	1.0	2.0	2.0
Code Enforcement	2.0	2.0	2.0	2.0
Total Housing and Development	8.0	8.0	9.0	9.0
Public Safety				
Police	33.5	32.5	34.0	34.0
Public Works				
Buildings & Maintenance	2.0	2.5	2.0	2.0
Fleet Maintenance	2.0	2.5	2.0	1.0
Streets/Right of Way/Infrastructure	1.0	2.0	6.0	5.0
Total General Fund Public Works	5.0	7.0	10.0	8.0
Water & Sewer				
Water	12.0	7.0	0.0	0.0
Sewer	5.0	5.0	0.0	0.0
Total Water & Sewer	17.0	12.0	0.0	0.0
Sanitation	9.0	8.0	9.0	9.0
Storm Water	1.0	2.0	2.0	2.0
Total	92.5	88.5	87.0	85.5